



**DELAWARE BANKRUPTCY
AMERICAN INN OF COURT**

TUESDAY

APRIL 20, 2010

DECIPHERING SALES ISSUES

Bankruptcy American Inn of Courts Meeting
Tuesday, April 20, 2010

PRESENTATION AGENDA

1. **Introduction**
Cory Falgowski and Tom Francella
2. **Mock *En Banc* Argument** (40 minutes total; 20 minutes for each side)
Appellant: Courtney Hamilton and Adam Hiller
Appellee: Kim Brown and Bruce Grohsgal
Judges: John Demmy will be our "Chief Judge."
Our Masters and Barristers will also be Judges
3. **Philadelphia News: Case "Brief"** (Widener Law Student)
Ryan Cicoski
4. **Impact of the Philadelphia News Decision**
Bill Chipman and Victoria Counihan
5. **Ensuring the Highest and Best Offer and Philadelphia News**
Zeke Allinson and Robert Mallard
6. **Understanding "Indubitable Equivalent"**
Tom Horan

ADDITIONAL SALE ISSUES:

7. **Assumption and Assignment of Government Contracts**
Sanjay Bhatnagar and Chris Griffiths
8. **Ethics issues**
Leslie Heilman

MATERIALS INDEX

- VACCINE CORPORATION FACT PATTERN & SUPPLEMENTAL FACTS TO VACCINE CORPORATION FACT PATTERN

- MATERIALS RELATING TO: IN RE PHILADELPHIA NEWSPAPERS LLC, ---F.3d---, 2010 WL 106647 (3d Cir. 2010)
 - SUMMARIES OF CASES CITED IN THE OPINION

 - TRANSCRIPT OF THIRD CIRCUIT ORAL ARGUMENT

- SUMMARY OF INDUBITABLE EQUIVALENT

- ASSUMPTION AND ASSIGNMENT OF GOVERNMENT CONTRACTS – COPY OF WEST ELECTRONICS’ OPINION

Vaccine Corporation Fact Pattern

Vaccine Corporation, ("VC") is a privately held company that develops and manufactures vaccines. VC has two lines of business: (i) the development and manufacture of vaccines and (ii) the development of new technology (the "IP") which permits production of new vaccines, at an accelerated rate. VC is an operating company, with 100 employees, many customers and many trade suppliers. Its original capitalization (a combination of debt and equity) was the result of investment by its current Chief Executive Officer ("CEO") and current Chief Operating Officer ("COO"), but since that time many other investors, both individual and institutional have provided equity investment in VC.

VC has been developing a promising new swine flu vaccine ("Vaccine"), which is currently in the clinical trials phase and showing excellent results. While both the Vaccine and the IP are promising, VC has been having financial trouble for the past two years due to unexpected costs and delay in obtaining FDA approval for the Vaccine as well as unexpected costs of developing the IP. While these investments appear to be on the verge of paying off, VC has been unable to pay a number of debts that recently became due, and certain of its creditors are losing patience.

Due to VC's difficulty paying its debts, VC entered into negotiations and signed a letter of intent, subject to shareholder approval, to sell all of its assets to Medical Organization Incorporated ("MOI"). In anticipation of the potential sale and in order to aid cash flow, MOI loaned VC \$50 million evidenced by a promissory note (the "Note") secured by a lien on substantially all of VC's assets.

Unfortunately, the VC shareholders did not approve the proposed asset purchase of VC. MOI subsequently sued VC in state court alleging that the CEO and COO had fraudulently

obtained shareholder disapproval. For its part, VC accused MOI of disavowing critical portions of its LOI. Needless to say, there was no love lost between VC and MOI, and VC did not pay the Note when it became due. VC attempted to line up several investors willing to purchase MOI's debt at full price, but MOI refused to cooperate with any of the potential investors.

While that action was pending, VC signed a multi-million dollar contract with the U.S. government for the development of the Vaccine (the "Government Contract"). The Government Contract has a base value of \$37M, and may be worth a total of \$147 Million to VC.

The next day, MOI filed an involuntary petition (the "Involuntary Petition") under chapter 7 of the Bankruptcy Code naming VC as the alleged debtor. MOI was joined by in its petition by CR1 and CR2. VC alleges that it is owed \$51.5 million based on the Note. CR1 is owed \$1,200,000 in connection with some clinical testing services it provided to VC, and CR2 is owed \$300,000 in connection with consulting services it provided to VC in connection with the potential sale to MOI.

VC moved to dismiss the Involuntary Petition and extensive discovery ensued. At the hearing regarding the motion to dismiss, the court determined that MOI had satisfied its burden of proof under § 303. However, the court dismissed the Involuntary Petition under § 305 because it found that MOI was using bankruptcy as a vehicle for obtaining VC's assets, particularly the Government Contract and the IP, at a discount price.

After the dismissal, VC continued its business as usual for almost one year, but it was unable to generate enough cash to begin paying its debts. Worse, while the Vaccine was finally FDA approved, an R&D problem set the development of the IP back several years. The potential investors, concerned over the setback, were not as willing to fund into potential losses. And, the litigation was ready to go to trial. As a result, VC filed its own chapter 11 petition (the

“Petition”) and VC remains a debtor in possession. At the time of the Petition, VC owed a total of \$75 million to its creditors (including the CEO and COO), \$51.5 million of which was owed to MOI and secured by all the VC assets.

The Office of the United States Trustee formed a creditors committee consisting of the seven largest creditors, including VC’s distributor, trade creditors, landlords, CRI and CR2. Because of both the potential need for DIP financing and the possibility of a sale, the Committee has retained a financial advisor and is reviewing weekly reports, budgets and projections, and is performing a recovery analysis.

VC has no real exit strategy. VC believes that it can survive in standalone mode, but simply needs time. At the urging of the Committee, however, VC is considering a sale of some or all of the company. If it does entertain a sale, VC has not yet determined whether to sell the company in a private sale or a public auction. VC’s current management would be interested in purchasing VC, and the Committee suspects that MOI may be interested as well. Further, some interest has been expressed by those investors who, several months back, had shown an interest in buying MOI’s Note.

SUPPLEMENTAL FACTS

VC ultimately decided to pursue a sale of substantially all of its assets pursuant to a plan. The proposed plan provides that all of VC’s assets will be sold at a public auction free and clear of liens. On the same day that the plan was filed, VC executed a stalking horse asset purchase agreement with H1N1 Acquisition, LLC, an acquisition vehicle formed by VC’s current management. The stalking horse agreement provides for a purchase price of \$52 million in cash.

A week later, VC filed a motion for approval of bid procedures. As part of the motion, VC sought to preclude MOI from credit bidding for the assets, arguing that the plan sale to be conducted under Section 1123(a) and (b) did not run afoul of Section 363(k). MOI and the Committee objected. At the hearing, MOI's counsel indicated that MOI would certainly bid in excess of \$52 million at the auction, but only if MOI were permitted to credit bid.

The Bankruptcy Court denied approval of the credit bidding restriction and the Debtors appealed. The District Court reversed, holding that Section 1129(b)(2)(A) provided three distinct avenues to confirmation, and although Section 1129(b)(2)(A)(ii) expressly provides for a right to credit bid in a plan sale, that subsection (iii) merely required that the secured creditor be provided with the "indubitable equivalent" of its claim, which potentially could be satisfied by a plan sale.

A divided panel of the Third Circuit affirmed the District Court. MOI has now filed a petition for rehearing *en banc*, which has been granted.

Indubitable Equivalence

In re Sun Country Development, Inc.

On page *10 of the *Philadelphia Newspapers* opinion, the Third Circuit cites *In re Sun Country Development Inc.*, 764 F.2d 409 (5th Cir. 1985) where the Fifth Circuit held that 21 notes secured by 21 lots of land was the "indubitable equivalent" of a first lien on a 200 acre lot. In *Sun Country*, the sole secured creditor, Brite, retained a first lien on 200 acres of land owned by the debtors. *Id.* at 408. Debtors listed the debt owed to Brite at \$153,520.87. *Id.* The plan of reorganization proposed a cram down: Brite's first lien on the 200 acres would be released in exchange for twenty-one specific notes secured by twenty-one separate lots, which debtor had originally purchased from Brite and sold to various individual purchasers. *Id.* The bankruptcy court and district court approved the plan. Brite appealed on the grounds that twenty-one notes from twenty-one obligors secured by twenty-one lots is not the indubitable equivalent of his first lien on 200 acres as required by 11 U.S.C. § 1129(b)(2)(A)(iii). *Id.* at 409.

In determining whether the Debtors provided the "indubitable equivalent", the Fifth Circuit adopted the test employed by Judge Hand in *In re Murel Holding Corp.*, 75 F.2d 941, 942 (2d Cir. 1935). 746 F.2d at 409. Judge Hand "considered whether the substituted security was completely compensatory, and the likelihood that the secured party would be paid, in determining whether the plan of reorganization provided the secured creditor with the indubitable equivalent of his original security." *Id.* At a hearing before the bankruptcy court, the Debtor presented evidence that: (1) the present value of the notes was \$153,777.06 and (2) the value of the lots securing the notes was \$287,500. *Id.* Brite presented evidence that the notes could only be sold for thirty to fifty percent of their face value because of the debtors' poor payment histories. *Id.* Based on the facts, the bankruptcy court held that the notes were the indubitable equivalent of the first lien on the 200 acres. *Id.* In affirming, the Fifth Circuit held that the bankruptcy court's findings were supported by evidence, and since Brite took over collection of the notes, the Debtors have generally kept payment on the notes current. *Id.* The Fifth Circuit further held that if the Debtors defaulted on the notes, the value of the land securing the notes was sufficient to cover the additional expense of foreclosure. 746 F.2d at 409. The plan was confirmable because Brite was provided the "indubitable equivalent" of its security interest.

In re Criimi Mae, Inc.

The Third Circuit also cited *In re Criimi Mae, Inc.*, 251 B.R. 796 (Bankr. D. MD 796) for principals concerning indubitable equivalence. In *Criimi Mae*, creditor Citicorp Securities, Inc./Solomon Smith Barney ("SSB") objected to approval of the disclosure statement because it claimed to be either the owner¹ or holder of a security interest in certain securities (the "Disputed Securities") which the debtor intended to sell under the plan before the confirmation date. *Id.* at 798. SSB asserted that if the court determined that it held a security interest in the Disputed Securities, the sale by debtor without

¹ After some discussion, the District Court that there was a dispute as to material fact regarding ownership of the Disputed Securities, and that SSB did not necessarily "own" the securities.

affording SSB a right to credit bid could not constitute fair and equitable treatment. *Id.* It further stated that no plan that contemplates the sale of collateral of a dissenting class of secured creditors can be found “fair and equitable” unless it complies with section 1129(b)(2)(A)(ii). *Id.* at 806. In its analysis of the subsections of 1129(b)(2)(A), the Court held that a plan can meet the fair and equitable test by complying with any of the three enumerated subsections. 251 B.R. at 806. Subsections (i), (ii), and (iii) are alternative paths to meeting the fair and equitable test. *Id.* SSB acknowledged that both subsections (ii) and (iii) are applicable to the sale of the Disputed Securities, but subsection (ii) should govern because it deals specifically with the “sale...of property...free and clear of liens,” and subsection (iii) merely provides for the “realization...of the indubitable equivalent” of the claim. *Id.* The court rejected this argument and stated that the subsections are to be treated as distinct alternatives and are not in conflict. *Id.* The Court held that if the debtors could meet the test of indubitable equivalence², the plan could be confirmed under subsection (ii). *Id.*

Credit Bidding under Subsections (i) and (ii)

In re California Hancock

On page *10 of the *Philadelphia Newspapers* opinion, the Third Circuit cited *In re California Hancock*, 88 B.R. 226, 230 (9th Cir. BAP 1988), where the court held that credit bidding was required under subsection (i). In *California Hancock*, the debtor purchased property (the “Property”) from John Hancock Mutual Life Insurance Company (“John Hancock”). The Property was the only asset in the estate. *Id.* at 227. The debtor issued a non-recourse promissory note payable to John Hancock secured by a first deed of trust and an assignment of rents on the Property. *Id.* The debtor filed a disclosure statement and plan that listed John Hancock as a creditor with an allowed secured claim of \$400,000 and provided that a third party would purchase the property subject to the allowed secured claim. *Id.* The plan further provided that the debtor and third party would share in any future profits from a subsequent resale of the property. *Id.* The bankruptcy court held: (1) the proposed plan was not confirmable because the proposed transfer was not a *bona fide* sale to a third party but rather a joint venture; (2) even if the transfer was characterized as a sale, the plan was not confirmable because John Hancock was entitled to all the consideration from the transfer of the property including “future profits”; and (3) John Hancock would be entitled to a “credit bid” under § 363(k) to the full amount if its allowed claim at any sale of the collateral. *Id.*

The Appellate Panel affirmed the bankruptcy court’s determination that the plan could not be confirmed because it did not allow John Hancock the right to credit bid. 88 B.R. at 228. In so holding, the court analyzed the three subsections of §§ 1129(b)(2)(A), 363(k), and 1111(b). The court noted that although the language to subsection (ii) specifically provides for the right to credit bid, subsections (i) and (iii) are unclear on the issue. The court cited another bankruptcy court that relied on the legislative history of § 363(k) to support the conclusion that the right to credit bid attaches to the sale of the property under the plan. *Id.* citing *In re Realty Investments, Ltd. V*, 72 B.R. 143, 146

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(Bankr. C.D. Cal. 1987). The legislative history specifically provides that 'Sale of property under section 363 or under the plan is excluded from treatment under section 1111(b) because of the secured party's right to bid in the full amount of his allowed claim at any sale of collateral under section 363(k) of the House amendment.' *Id. quoting* 124 Cong.Rec. H 11104 (Daily Ed. Sept. 28, 1978); 124 Cong.Rec. S 17420 (Daily Ed. Oct. 6, 1978). Additionally, the court cited *In re Woodridge North Apts.*, 71 B.R. 189, 192 (Bankr. N.D. Cal. 1987) where the court adopted the language from *Collier on Bankruptcy* concluding that "the sale exception to section 1111(b)(1)(A) applies only where the lien holder is allowed to credit bid." The court held that John Hancock should be protected from the consequences of the loss of recourse treatment as set forth in § 1111(b)(1)(A), and the legislative history of § 363(k) contemplates such protection. *Id.* at 231. Cram-down under subsection (i) requires credit bidding.

In re Kent Terminal Corp.

On page *10 of its decision, the Third Circuit cited *In re Kent Terminal Corp.*, 166 B.R. 555 (Bankr. S.D.N.Y. 1994) for the principal that a lien holder has the absolute right to bid its lien under subsection (ii). In *Kent Terminal Corp.*, debtor's single asset was undeveloped real estate (the "Property"). *Id.* at 558. Prior to purchasing the property, debtor obtained mortgage financing from Friesch-Groningesche Hypotheehbank Realty Credit Corp. ("FGH"). *Id.* According to its proposed plan, debtor would pay its creditors with proceeds derived from the sale of the Property free and clear of liens. *Id.* Under the plan, FGH will receive a portion of the sale proceeds, and its liens will not attach to the proceeds of the sales to the full allowed amounts of claims. *Id.* If the Property is sold, the plan denies FGH the opportunity to credit bid or to seek fully secured treatment under § 1111(b)(2). *Id.* at 559. The debtor proposed two methods to confirm its plan over FGH's anticipated objection: (1) the plan is fair and equitable under 1129(b)(2)(A)(ii) even though it denies FGH the right to credit bid because credit bidding is one of three disjunctive examples of fair and equitable treatment and (2) the plan is fair and equitable if FGH retains its lien in the Property and receives cash payments equaling at least the allowed amount of its claim, even if it has no right to elect fully secured treatment under § 1111(b)(2). 166 B.R. at 559.

The court ultimately held that the plan could not be confirmed because the plan is not "fair and equitable" under § 1129(b)(2)(A)(ii) unless FGH is entitled to credit bid if its collateral is sold free and clear of liens. *Id.* at 567. In so holding, the court considered sections 1129(b)(2)(A) and 1111(b)(2). The court noted that subsection § 1129(b)(2)(A) does not contain the specific reference to § 363(k) found in subsection (ii). *Id.* at 563. However, the court acknowledged that Congress arguably intended to create an absolute right to credit bid in all liquidating plans when it formulated the relationship among §§ 363(k), 1111(b), and 1129(b). *Id.* at 565. Although it is true that a creditor cannot bid in its lien and make the § 1111(b) election, the lien holder is nevertheless entitled to do one or the other to protect the benefit of its pre-petition bargain. *Id.* at 566. The court determined that if a plan proposes the sale of a creditor's collateral free and clear of liens, the lien holder has the unconditional right to bid in its lien. *Id.* at 567. The court held that a plan is not "fair and equitable" under § 1129(b)(2)(A)(ii) unless a creditor is

entitled to bid its entire lien if its collateral is sold free and clear of liens under the plan. 166 B.R. at 567.

In re River Village Associates

The Third Circuit also cited *In re River Village Associates*, 181 B.R. 795, 805 (E.D. Pa. 1995) where the court permitted credit bidding in a § 363(b) pre-confirmation sale and confirmed the reorganization under subsection (i). In *River Village Associates*, the debtor owned a single principal asset (the "Property"). *Id.* at 798. In purchasing the Property, debtor assumed a promissory note to General Electric Capital Corporation ("GECC") secured by a mortgage to GECC that constituted a first lien on the Property. *Id.* After the debtor filed its petition as well as a plan of reorganization, GECC subsequently proposed a chapter 11 plan of reorganization that entitled it to credit-bid the full amount of its allowed claim. *Id.* at 801. The proposed plan did not allow debtor or others to bid subject to the mortgagee's lien, but did allow debtor or others to enter a bid in excess of GECC's credit bid. *Id.* The bankruptcy court confirmed the plan and the debtor appealed. *Id.* The debtor asserted the court erred in finding GECC's plan confirmable, and in choosing to confirm GECC's plan over debtor's own reorganization plan. 181 B.R. at 801. The District Court held that GECC was properly permitted to credit-bid the aggregate amount of its allowed claim under the terms of its plan. *Id.* at 805. In so holding, the court reasoned that courts and commentators have concluded that Congress did not intend to deprive creditors of the right to bid their full claim under a plan of reorganization. *Id.*

The Pacific Lumber Co. v. Official Unsecured Creditors' Committee, 584 F.3d 299 (5th Cir. 2009) (holding that the three subsections of section 1129(b)(2)(A) were alternatives and not even exhaustive of the ways in which a debtor might satisfy the "fair and equitable" requirement.)

The bankruptcy court confirmed the debtor's Chapter 11 reorganization plan that provided the secured lenders the full cash equivalent of their undersecured claims but denied them the right to credit bid. The secured lenders challenged confirmation on that basis, and the United States Court of Appeals for the Fifth Circuit heard the case on direct appeal from the bankruptcy court.

The Fifth Circuit first rejected the claim that the case was equitably moot. In analyzing whether the plan was fair and equitable, the court noted that the reorganization plan involved a transfer of assets to the reorganized entities. The court concluded that this transfer was a sale under the Code and that section 1129(b)(2)(A)(ii) could have applied. However, the court held that the creditors had to "do more than show that Clause (ii) theoretically applied to this transaction. They have to demonstrate its exclusive applicability." *Id.* at 245. The court held that the three subsections of 1129(b)(2)(A) are alternatives because they "are joined by the disjunctive 'or'". *Id.* Thus, even though the asset transfer was a "sale" under the code, the plan could be confirmed under 1129(b)(2)(A)(iii). The court noted that "[a]lthough a credit bid option might render clause (ii) imperative in some cases, it is unnecessary here because the plan offered a cash payment to the Noteholders. Clause (iii) thus affords a distinct basis for confirming a plan. *Id.* at 246.

In analyzing the requirements of subsection (iii), the court held that the plan was confirmable because it paid the secured creditors the value of the collateral, providing them with the "indubitable equivalent" of their claims. The court explained that the focus is on "what is really at stake in secured credit: repayment of principal and the time value of money." *Id.* The court concluded that "whatever uncertainties exist about indubitable equivalent, paying off secured creditors in cash can hardly be improper if the plan accurately reflected the value of the . . . collateral." *Id.* at 247. The court also dismissed the creditors' argument that depriving them of the right to credit bid forced them to forfeit the potential for the property to appreciate. The court stated that the Bankruptcy Code "does not protect a secured creditor's upside potential; it protects the 'allowed secured claim.'" *Id.*

Wade v. Bradford, 39 F.3d 1126 (10th Cir. 1994) (holding that a plan does not have to satisfy 1129(b)(2)(A)(iii) where it satisfies 1129(b)(2)(A)(i)).

The debtors first filed for bankruptcy under Chapter 13, and the court denied confirmation of the plan on the basis that Chapter 13 prohibits lien stripping on claims secured by a principal residence. The debtors then converted the case to Chapter 11 and submitted a reorganization plan that again bifurcated the creditor's claim, stripping the lien from the unsecured portion of the claim. The bankruptcy court confirmed the Chapter 11 reorganization plan, and the district court affirmed.

The Tenth Circuit affirmed, holding that Chapter 11 allows the debtors to bifurcate the creditors' claim. Section 1129(b)(2)(A)(i) authorizes the debtors to reduce the creditor's lien to the secured collateral's value. The debtors' plan was confirmable

over the creditor's objection since the amount of the creditor's secured lien was preserved as required by section 1129(b)(2)(A)(i). The court rejected the creditor's argument that the plan was not confirmable because the creditor did not receive the "indubitable equivalent" of its claim. The plan was confirmable under subsection (i), and the "requirements are written in the disjunctive, requiring the plan to satisfy only one before it could be confirmed." *Id.* at 1130.

In re: Briscoe Enters. Ltd. II, 994 F.2d 1160 (5th Cir. 1993) (holding that a plan does not have to satisfy subsection 1129(b)(2)(A)(iii) where it satisfies subsection 1129(b)(2)(A)(i)).

The bankruptcy court confirmed the debtor's plan of reorganization that divided a secured creditor's claim into secured and unsecured portions based on the depreciated value of the property securing the claim. The bankruptcy court valued the property at \$8.2 million, and this became the amount of the creditor's secured claim. The remaining \$10 million of the creditor's claim becoming an unsecured claim. The bankruptcy court confirmed the plan, finding it was fair and equitable under section 1129(b)(2)(A)(i). The district court reversed, holding: "'Fair and equitable' as used in the context of a cramdown means that, at a minimum, the secured creditor must receive the indubitable equivalent of his secured claim." *Id.* at 1168.

The Fifth Circuit reversed the district court. In discussing whether the plan was fair and equitable, the court held that the district court had misinterpreted section 1129(b)(2)(A). "While this Court has held that simple technical compliance with one of the three options in 1129(b)(2)(A) may not necessarily satisfy the fair and equitable

requirement, it has not transformed the 'or' in section 1129(b)(2)(A) into an 'and'". *Id.* At 1168. The court held that the plan satisfies section 1129(b)(2)(A)(i), and that it "need not attempt to decipher the meaning of 'indubitable equivalent'". *Id.* at 1168. Therefore, the court reversed the district court and affirmed the bankruptcy court's confirmation of the plan.

Corestates Bank, N.A. v. United Chem Techs., Inc., 202 B.R. 33, 50 (E.D. Pa. 1996)

(holding that the requirements of section 1129(b)(2)(A) are written in the disjunctive, and a plan need not satisfy subsection (i) where it satisfies subsection (iii)).

The debtor sought Chapter 11 protection and filed a plan for reorganization. The bankruptcy court confirmed the debtor's plan of reorganization over a creditor's objections that the plan was not fair and equitable, among other things. The bankruptcy court found that the plan satisfied section 1129(b)(2)(A)(i). The district court reversed confirmation of the plan, holding that section 1129(b)(2)(A)(i)(I) should be strictly interpreted, and that its requirements were not satisfied because the plan released, without authorization or negotiation, the creditor's liens arising out of the cross-collateralization. The creditor did not "retain" all its liens, and the plan could not be confirmed under that subsection.

The district court then explained that the three requirements contained in section 1129(b)(2)(A) are disjunctive, and that the "failure to satisfy subsection (i)(I) (requiring retention of liens) will not defeat a plan so long as it satisfies subsection (iii) (requiring indubitable equivalent." *Id.* at 51. The district court remanded the case for a

determination of, among other things, whether the plan provides the creditor the indubitable equivalent of its claims.

Indubitable Equivalence Cases

In re Sun Country Development, Inc., 764 F.2d 409 (5th Cir. 1985)

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hearing before the bankruptcy court, the Debtor presented evidence that: (1) the present value of the notes was \$153,777.06 and (2) the value of the lots securing the notes was \$287,500. *Id.* Brite presented evidence that the notes could only be sold for thirty to fifty percent of their face value because of the debtors' poor payment histories. *Id.* Based on the facts, the bankruptcy court held that the notes were the indubitable equivalent of the first lien on the 200 acres. *Id.* In affirming, the Fifth Circuit held that the bankruptcy court's findings were supported by evidence, and since Brite took over collection of the notes, the Debtors have generally kept payment on the notes current. *Id.* The Fifth Circuit further held that if the Debtors defaulted on the notes, the value of the land securing the notes was sufficient to cover the additional expense of foreclosure. 746 F.2d at 409. The plan was confirmable because Brite was provided the "indubitable equivalent" of its security interest.

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The Third Circuit also cited *In re Criimi Mae, Inc.*, for principals concerning

indubitable equivalence. In *Criimi Mae*, creditor Citicorp Securities, Inc./Solomon-Smith

Barney ("SSB") objected to approval of the disclosure statement because it claimed to be

either the owner¹ or holder of a security interest in certain securities (the "Disputed

Securities") which the debtor intended to sell under the plan before the confirmation date.

Id. at 798. SSB asserted that if the court determined that it held a security interest in the

Disputed Securities, the sale by debtor without affording SSB a right to credit bid could

not constitute fair and equitable treatment. *Id.* It further stated that no plan that

contemplates the sale of collateral of a dissenting class of secured creditors can be found

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“fair and equitable” unless it complies with section 1129(b)(2)(A)(ii). *Id.* at 806. In its analysis of the subsections of 1129(b)(2)(A), the Court held that a plan can meet the fair and equitable test by complying with any of the three enumerated subsections. 251 B.R. at 806. Subsections (i), (ii), and (iii) are alternative paths to meeting the fair and equitable test. *Id.* SSB acknowledged that both subsections (ii) and (iii) are applicable to the sale of the Disputed Securities, but subsection (ii) should govern because it deals specifically with the “sale...of property...free and clear of liens,” and subsection (iii) merely provides for the “realization...of the indubitable equivalent” of the claim. *Id.* The court rejected this argument and stated that the subsections are to be treated as distinct alternatives and are not in conflict. *Id.* The Court held that if the debtors could meet the test of indubitable equivalence², the plan could be confirmed under subsection (ii). *Id.*

Credit Bidding under Subsections (i) and (ii)

In *re California Hancock*, 88 B.R. 226, 230 (9th Cir. BAP 1988). On page 10 of the *Philadelphia Newspapers* opinion, the Third Circuit cited *In re California Hancock*, where the court held that credit bidding was required under subsection (i). In *California Hancock*, the debtor purchased property (the “Property”) from John Hancock Mutual Life Insurance Company (“John Hancock”). The Property was the only asset in the estate. *Id.* at 227. The debtor issued a non-recourse promissory note payable to John Hancock secured by a first deed of trust and an assignment of rents on the Property. *Id.* The debtor filed a disclosure statement and plan that listed John

² The Court noted that the issue of whether the plan provided the “indubitable equivalent” of SSB’s claim could not be determined without an evidentiary hearing.

Hancock as a creditor with an allowed secured claim of \$400,000 and provided that a third party would purchase the property subject to the allowed secured claim. *Id.* The plan further provided that the debtor and third party would share in any future profits from a subsequent resale of the property. *Id.* The bankruptcy court held: (1) the proposed plan was not confirmable because the proposed transfer was not a *bona fide* sale to a third party but rather a joint venture; (2) even if the transfer was characterized as a sale, the plan was not confirmable because John Hancock was entitled to all the consideration from the transfer of the property including "future profits"; and (3) John Hancock would be entitled to a "credit bid" under § 363(k) to the full amount of its allowed claim at any sale of the collateral. *Id.*

The Appellate Panel affirmed the bankruptcy court's determination that the plan could not be confirmed because it did not allow John Hancock the right to credit bid. 88 B.R. at 228. In so holding, the court analyzed the three subsections of §§ 1129(b)(2)(A), 363(k), and 1111(b). The court noted that although the language to subsection (ii) specifically provides for the right to credit bid, subsections (i) and (iii) are unclear on the issue. The court cited another bankruptcy court that relied on the legislative history of § 363(k) to support the conclusion that the right to credit bid attaches to the sale of the property under the plan. *Id.* citing *In re Realty Investments, Ltd.*, V, 72 B.R. 143, 146 (Bankr. C.D. Cal. 1987). The legislative history specifically provides that "Sale of property under section 363 or under the plan is excluded from treatment under section 1111(b) because of the secured party's right to bid in the full amount of his allowed claim at any sale of collateral under section 363(k) of the House amendment." *Id.* quoting 124 Cong. Rec. H. 11104 (Daily Ed. Sept. 28, 1978); 124 Cong. Rec. S 17420 (Daily Ed. Oct.

6, 1978). Additionally, the court cited *In re Woodridge North Apts.*, 71 B.R. 189, 192 (Bankr. N.D. Cal. 1987) where the court adopted the language from *Collier on Bankruptcy* concluding that "the sale exception to section 1111(b)(1)(A) applies only where the lien holder is allowed to credit bid." The court held that John Hancock should be protected from the consequences of the loss of recourse treatment as set forth in § 1111(b)(1)(A), and the legislative history of § 363(k) contemplates such protection. *Id.* at 231. Cram-down under subsection (i) requires credit bidding. *In re Kent Terminal Corp.*, 166 B.R. 555 (Bankr. S.D.N.Y. 1994). On page 10 of its decision, the Third Circuit cited *In re Kent Terminal Corp.* for the principal that a lien holder has the absolute right to bid its lien under subsection (ii). *In Kent Terminal Corp.*, debtor's single asset was undeveloped real estate (the "Property"). *Id.* at 558. Prior to purchasing the property, debtor obtained mortgage financing from Friesch-Groningsche Hypotheekbank Realty Credit Corp. ("FGH"). *Id.* According to its proposed plan, debtor would pay its creditors with proceeds derived from the sale of the Property free and clear of liens. *Id.* Under the plan, FGH will receive a portion of the sale proceeds, and its liens will not attach to the proceeds of the sales to the full allowed amounts of claims. *Id.* If the Property is sold, the plan denies FGH the opportunity to credit bid or to seek fully secured treatment under § 1111(b)(2). *Id.* at 559. The debtor proposed two methods to confirm its plan over FGH's anticipated objection: (1) the plan is fair and equitable under 1129(b)(2)(A)(ii) even though it denies FGH the right to credit bid because credit bidding is one of three disjunctive examples of fair and equitable treatment and (2) the plan is fair and equitable if FGH retains its lien in the Property and receives cash payments equaling at least the allowed amount of its

claim, even if it has no right to elect fully secured treatment under § 1111(b)(2). 166 B.R. at 559.

The court ultimately held that the plan could not be confirmed because the plan is not "fair and equitable" under § 1129(b)(2)(A)(ii) unless FGH is entitled to credit bid if its collateral is sold free and clear of liens. *Id.* at 567. In so holding, the court considered sections 1129(b)(2)(A) and 1111(b)(2). The court noted that subsection § 1129(b)(2)(A) does not contain the specific reference to § 363(k) found in subsection (ii). *Id.* at 563. However, the court acknowledged that Congress arguably intended to create an absolute right to credit bid in all liquidating plans when it formulated the relationship among §§ 363(k), 1111(b), and 1129(b). *Id.* at 565. Although it is true that a creditor cannot bid in its lien and make the § 1111(b) election, the lien holder is nevertheless entitled to do one or the other to protect the benefit of its pre-petition bargain. *Id.* at 566. The court determined that if a plan proposes the sale of a creditor's collateral free and clear of liens, the lien holder has the unconditional right to bid in its lien. *Id.* at 567. The court held that a plan is not "fair and equitable" under § 1129(b)(2)(A)(ii) unless a creditor is entitled to bid its entire lien if its collateral is sold free and clear of liens under the plan. 166 B.R. at 567.

In re River Village Associates, 181 B.R. 795, 805 (E.D. Pa. 1995)

The Third Circuit also cited *In re River Village Associates* where the court permitted credit bidding in a § 363(b) pre-confirmation sale and confirmed the reorganization under subsection (i). In *River Village Associates*, the debtor owned a single principal asset (the "Property"). *Id.* at 798. In purchasing the Property, debtor assumed a promissory note to General Electric Capital Corporation ("GECC") secured by

a mortgage to GECC that constituted a first lien on the Property. *Id.* After the debtor filed its petition as well as a plan of reorganization, GECC subsequently proposed a chapter 11 plan of reorganization that entitled it to credit-bid the full amount of its allowed claim. *Id.* at 801. The proposed plan did not allow debtor or others to bid subject to the mortgagee's lien, but did allow debtor or others to enter a bid in excess of GECC's credit bid. *Id.* The bankruptcy court confirmed the plan and the debtor appealed. *Id.* The debtor asserted the court erred in finding GECC's plan confirmable, and in choosing to confirm GECC's plan over debtor's own reorganization plan. 181 B.R. at 801. The District Court held that GECC was properly permitted to credit-bid the aggregate amount of its allowed claim under the terms of its plan. *Id.* at 805. In so holding, the court reasoned that courts and commentators have concluded that Congress did not intend to deprive creditors of the right to bid their full claim under a plan of reorganization. *Id.*

Greenblatt v. Steinberg, 339 B.R. 458 (Bankr. N.D. Ill. 2006)

Facts: After the Debtor, Resource Technology Corporation ("RTC") unsuccessfully attempted to reorganize its business under Chapter 11 the case was converted to a Chapter 7. The Trustee moved for approval of a sale procedures order for turbines used to collect methane gas from garbage landfills. The sale procedure order required bidders to submit bids no less than \$6.3 million and allowed secured creditors with first priority the ability to credit bid. Network Electric Company ("NEC") was listed in the sale procedures order as the first priority lien holder and any objections to that were due by January 17, 2006 and an appearance by the objecting party was also required to dispute

the validity of the lien at the January 26, 2006 hearing. On January 17, 2006, the secured creditors filed an adversary complaint against NEC which sought to revoke NEC's status as first priority lien holders. On the same day, the secured creditors also served numerous discovery requests on NEC which required responses within two days. When NEC failed to respond within the two day period the secured creditors filed a motion to compel discovery, which the Court denied. The secured creditor then placed three bids on the turbines, two of which were credit bids and one cash bid, which was less than the required minimum bid. The Court invalidated all of the secured creditors' bids as they were not the first priority lien holders and as such were not allowed to credit bid and their cash bid was below the minimum bid amount. The Court entered order approving sale. Secured creditors appealed based on (1) the Court failing to recognize secured creditors' valid credit bid; (2) the trustee not exercising proper business judgment in approving the sale; and (3) RTC should not have been able to sell its assets free and clear of liens, claims and encumbrances.

Reasoning: (1) Secured creditors argued that the Court denied their credit bid on the misconception that they did not file an objection to NEC's priority lien holder status. Secured creditors maintain that their adversary complaint was a valid objection. Regardless of whether the secured creditors' complaint was considered an objection by the Court, the sale procedures order required presentation of evidence at the January 26, 2006 to dispute the validity of NEC's priority lien status, which SC never did. Since the SC failed to dispute NEC's first priority lien status in accordance with the sale procedures order, the Court did not err in refusing to allow appellants to credit bid. (2) Appellants contest the Court's findings regarding the environmental risks associated with the sale of

the turbines and the future profits of the site of operations as speculative. Court gave deference to the factual findings of the Bankruptcy Court which were supported by the record: (3) Appellants argue that RTC should not have been allowed to sell its assets free and clear of liens, claims and encumbrances. Appellants did not raise this argument in the Bankruptcy Court nor preserve this argument for appeal and as such it was forfeited.

Holdings: (1) secured creditors were not entitled, under order, to enter credit bid for turbines; (2) the record supported bankruptcy court's factual findings respecting proposed sale; and (3) secured creditors' forfeited argument that debtor should not have been allowed to sell its assets free and clear of all liens, claims, and encumbrances.

In re Aloha Airlines, 2009 WL 1371950 (Bankr. D. Haw. May 14, 2009)

Facts: Debtors, Aloha Airlines, filed voluntary petitions under Chapter 11. The case was converted to Chapter 7 shortly after filing. The Debtor was an airline company which provided both passenger and air cargo services out of Hawaii. Just days after filing the voluntary petitions, the Debtors terminated their passenger services. The Debtors mainly attributed their business problems to the predatory behavior of Mesa Air Group ("Mesa"). Mesa obtained valuable information from the Debtors and another Hawaiian airline subject to confidentiality agreements. Mesa used this information in deciding to enter into the Hawaiian market. The Debtors filed suit against Mesa for improper use and retention of valuable trade secrets and information to compete unfairly in the market and predatory pricing designed to drive Debtors out of business. The Debtors litigation with Mesa was still ongoing when the case converted to a Chapter 7 and at that point the Trustee elected to sell the lawsuit rather than continue to litigate the matter. The lawsuit

was sold to Yucaipa. Yucaipa and Mesa entered into a settlement and release agreement which contained a release by Yucaipa to Mesa of all claims related to the lawsuit and also gives Mesa a 10 year licenses to the Debtors IP. Prior to the settlement, the Court entered an unopposed bidding procedures order which required an auction sale of the Debtors IP. The auction sale in which Yucaipa was the highest bidder occurred just days after the settlement with Mesa. The auction was later declared invalid because it was not "public." The Trustee then filed a renewed motion for approval of the Asset Purchase Agreement between the Trustee and Yucaipa for the Debtors IP. The renewed motion was contested due to the license agreement between Yucaipa and Mesa which would result in Mesa being able to operate as Aloha Airlines for 10 years.

Issue: Can the past misconduct of a prospective purchaser of property of a bankruptcy estate disqualify that entity from acquiring that property?

Reasoning: Due to the settlement agreement between Yucaipa and Mesa in which Mesa receives a very substantial interest in the Debtors IP, Mesa becomes a co-purchaser with Yucaipa for the purposes of evaluating the bidding procedures. Since Mesa is a co-purchaser their prior conduct must be considered when approving the bid. There was much evidence showing that Mesa actively intended to force the Debtors out of business and also tried to conceal its misbehavior by destroying evidence and false statements.

The Court has an independent duty to examine the proposed sale of estate property to determine if the sale is in the best interest of the estate. The Court must use its equity powers to thwart any misconduct while not denying any rights specifically granted under the Bankruptcy Code.

Holding: In this case, the Court cannot allow its authority to be misused to reward the misconduct of Mesa and as such the renewed motion is denied.

In re Theroux, 169 B.R. 498 (Bankr. D. R.I. 1994)

Facts: Chapter 7 Trustee sought approval of notice of intent to sell liquor license to secured creditor free and clear of all liens for \$3,000. Multiple parties objected to the proposed sale on the grounds that (1) the price was unreasonably low and (2) sale benefited a secured party to the detriment of superior lien holders.

Reasoning: The sale of the liquor license to the secured creditor can only benefit that party to the detriment of the rest of the creditors and the estate. The fact that the selling price in the notice of intent is only a fraction of the fair market value does not allow the Court to approve the sale. The trustee is required to sell the license to a qualified buyer at a fair and reasonable price.

Holding: The notice of intended sale is denied.

ORIGINAL

UNITED STATES COURT OF APPEALS
FOR THE THIRD CIRCUIT

CORRECTED TRANSCRIPT

PHILADELPHIA NEWSPAPERS, INC., et al.,)	
)	
Appellees,)	
)	
vs.)	Nos. 09-4266
)	09-4349
CITIZENS BANK OF AMERICA, et al.,)	
)	
Appellants,)	December 15, 2009
)	
)	

TRANSCRIPT OF ORAL ARGUMENT
BEFORE THE HONORABLE THOMAS L. AMBRO
THE HONORABLE D. BROOKS SMITH
AND THE HONORABLE D. MICHAEL FISHER
UNITED STATES CIRCUIT JUDGES

APPEARANCES:

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The Official Committee Of Unsecured Creditors	BEN H. LOGAN, III, ESQ. O'MELVENY & MYERS LLP 400 South Hope Street 15th Floor Los Angeles, CA 90071
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Proceedings recorded by electronic sound recording.

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1 (Audio begins mid-sentence)

2 JUDGE AMBRO: -- who has come in late to this case
3 and he was asked to be involved in this case on the very day
4 he had rotator cuff surgery so that's why you see him not here
5 with us today. But I'm sure he's going to ask a number of
6 questions despite that.

7 JUDGE SMITH: Don't take too much for granted, Judge
8 Ambro.

9 JUDGE AMBRO: And just jump in at any time.

10 JUDGE SMITH: Thank you.

11 JUDGE AMBRO: Do you wish to be heard at any time for
12 rebuttal?

13 MR. QURESHI: Your Honor, what we propose is that the
14 appellants collectively reserve one minute from each of our
15 allotted time for rebuttal, so three minutes in total. And
16 the plan would be for one person on our side to be determined
17 to address rebuttal to the extent it's necessary.

18 JUDGE AMBRO: The only thing I can say to you is what
19 the immortal Judge Becker used to say, one minute, what can
20 you say in one minute. But if --

21 MR. QURESHI: It'll be three minutes in total and
22 just one of us will --

23 JUDGE AMBRO: Fine. That's fine.

24 MR. QURESHI: Thank you, Your Honor. May I begin?

25 JUDGE AMBRO: Sure.

1 MR. QURESHI: Your Honor, the Court concluded, the
2 District Court concluded, based on a plain meaning analysis of
3 the third prong of Section 1129 of the code that it does not
4 entitle a secured creditor with the right to credit bid at a
5 public auction.

6 Now, in concluding that the phrase indubitable
7 equivalent has a plain meaning the Court made, we believe,
8 three errors --

9 JUDGE AMBRO: Well, I think what they're saying is,
10 in essence, when you look at this cram down provision,
11 (b) (2) (A), that it uses the word or in terms of how you can
12 denote fair and equitable.

13 MR. QURESHI: That is absolutely correct. And Your
14 Honor, the District Court started with that uncontroversial
15 proposition, that it does set forth, in the disjunctive, three
16 different ways to cram down a secured creditor and we
17 certainly don't disagree with that. But Your Honor, this
18 Court and the Supreme Court have repeatedly instructed that
19 statutory construction is a holistic endeavor.

20 JUDGE SMITH: But Mr. Qureshi, does that mean then or
21 do you concede that from an analytical standpoint we should
22 begin our statutory interpretation here with 1129?

23 MR. QURESHI: Your Honor, I do believe that 1129 is a
24 starting point. However, this was the debtor's motion on a
25 motion to approve bid procedures. Section 1129 of the

1 Bankruptcy Code is the section that deals with plan
2 confirmation. The result of that, Your Honor, is that we
3 think it was error for the Court to rely exclusively on
4 Section 1129. There are other provisions of the Bankruptcy
5 Code that provide procedural protections to secured creditors
6 during the pendency of the case; those include Section 1111(b)
7 and Section 363 which the District Court disregarded.

8 THE COURT: But you didn't make the 111(b) election,
9 correct?

10 MR. QURESHI: We did not. In fact, Your Honor, under
11 the clear terms of 1111(b) itself we did not have that option.
12 What 1111(b) says is that when a debtor elects to sell the
13 secured creditor's collateral, whether pursuant to a plan of
14 reorganization or outside of a plan, we do not have the
15 ability to make that 1111(b) election.

16 JUDGE FISHER: So what does it mean to take a
17 holistic view of the Bankruptcy Code?

18 MR. QURESHI: Well Your Honor, we think the starting
19 point for the District Court was the correct one here, which
20 was to start with the third prong of indubitable equivalent,
21 which is what the debtors were moving under.

22 However, the very word indubitable equivalent we
23 don't think is susceptible to a plain meaning. And indeed
24 Judge Robreno, in his opinion, referred to the very vagueness
25 of that phrase. And so having conceded, in effect, that that

1 phrase is vague, the proper next step in statutory
2 construction would have been to go to the second prong of 1129
3 which specifically addresses these --

4 THE COURT: It's interesting that a hallmark of many
5 opinions of Learned Hand were words that we weren't normally
6 used to hearing and you almost wonder if this wasn't one of
7 those examples of just showing his learned experience.

8 MR. QURESHI: Indeed, which is precisely why it's
9 just not susceptible to a plain meaning.

10 THE COURT: But none the less, it made it into the
11 '78 code.

12 MR. QURESHI: It did indeed make it into the Code and
13 we think, Your Honor, that the only way to interpret what
14 indubitable equivalent actually means is to interpret that
15 language in the context of the Code as a whole.

16 So the next stop should have been the second prong of
17 1129, which has, as I said, specifically addresses these
18 circumstances.

19 JUDGE FISHER: Well, the legislative history --

20 JUDGE AMBRO: Why do you go to the second prong? Why
21 is that your next stop?

22 MR. QURESHI: Well, because first of all it is part
23 of the same section that the District Court relied on for its
24 opinion. But Your Honor --

25 JUDGE FISHER: Yeah, but the sections are

1 disjunctive. You don't disagree that the sections in 1129 are
2 disjunctive, do you?

3 MR. QURESHI: I don't disagree that the sections are
4 disjunctive.

5 JUDGE FISHER: Okay.

6 MR. QURESHI: However, Your Honor, I think the error
7 that the District Court made was to conclude that what that
8 disjunctive presents is a choice to the debtor to proceed as
9 it wishes. The correct approach, Your Honor, should be to
10 look at the treatment that is being provided to the secured
11 creditor. And on that basis, determine which of the three
12 disjunctive alternatives of 1129 properly apply to that
13 circumstance.

14 Here, there is an alternative that very specifically
15 addresses precisely what the debtors were proposing to do here
16 and that was the second prong. And so we think it was error
17 to completely disregard that prong.

18 JUDGE SMITH: Mr. Qureshi, one difficulty I have had
19 in trying to understand application of a holistic approach
20 here is the import of Section 1111. Can you help me with
21 that?

22 MR. QURESHI: I certainly can, Your Honor. The import
23 is that the Bankruptcy Code provides two procedural protections
24 to secured creditors to prevent secured creditors from being
25 cashed out of their position at what they believe to be an

1 unfairly low valuation. One of those is Section 363 and the
2 other is Section 1111.

3 Now Your Honor, what Section 1111 does is allows a
4 secured creditor to elect to have their claim treated as fully
5 secured. So that, as an example, if I have a face amount of a
6 loan that's one hundred dollars but the present value of the
7 collateral securing that loan is fifty dollars, I can make, as
8 a secured creditor, an election under 1111(b) to have the full
9 amount of my claim, all one hundred dollars, treated as fully
10 secured.

11 And this, Your Honor, leads to the error the Court
12 made in disregarding the legislative history. And that is --

13 JUDGE SMITH: The legislative history of 1111?

14 MR. QURESHI: The legislative history of 1111. Your
15 Honor --

16 JUDGE SMITH: How does the legislative history of
17 1111 help us to understand the meaning of 1129?

18 MR. QURESHI: Your Honor, it helps in this way.
19 First of all, the drafters of the Code specifically said that
20 when looking at 1129 it is instructive to also consider
21 Section 1111. But the reason it is so critical to look at
22 that history, Your Honor, is that 1111(b), on its face, takes
23 away the ability to make the election in a sale context. The
24 statute does not say on its face why that election is being
25 taken away. That is something that is made abundantly and

1 crystally clear in the legislative history.

2 What that history says --

3 JUDGE SMITH: But you are assuming, of course, that
4 1129(b)(2)(A) is ambiguous because we have no -- really no
5 ability, no authority, to consider the legislative history at
6 all, much less the legislative history of 1111 unless there's
7 ambiguity here in the other section, correct?

8 MR. QURESHI: That is correct. As Your Honor ruled
9 earlier this year in the Kaufman v. Allstate decision --

10 JUDGE SMITH: Right.

11 MR. QURESHI: -- when the plain meaning of a specific
12 provision cannot be derived, the provision has to be
13 interpreted in the context of the statute as a whole.

14 We start from the proposition that the provision the
15 District Court relied on, the third prong, the indubitable
16 equivalent prong, is not susceptible to a plain --

17 JUDGE AMBRO: If you can't make -- you cannot make an
18 1111(b) election if there's a sale, is that correct?

19 MR. QURESHI: That is correct.

20 JUDGE AMBRO: So then you go to the particular
21 provision and that particular provision, your opponent would
22 argue, is in the disjunctive. So you're saying, look I have
23 two protections, I lose one therefore I must get the other.
24 But when you go to that particular provision what necessarily
25 leads us to conclude that you must get the other credit

1 bidding in this case?

2 MR. QURESHI: Your Honor, we think that the Code is
3 clear that, and the legislative history clearly spells this
4 out, that we must have one or the other protection; either
5 credit bidding or the ability to make that election.

6 JUDGE FISHER: But even 363(k) allows the Court to
7 deny a secured creditor credit bidding.

8 MR. QURESHI: That is absolutely right. 363(k) has a
9 for cause exception, that is correct Your Honor.

10 JUDGE FISHER: Right.

11 MR. QURESHI: And that is simply not at issue here.
12 There has been no case that we are aware of that suggests that
13 the inability to credit bid because it might chill bidding at
14 an auction or any such argument falls within the for cause
15 exception. The for cause exception case law, under 363 is
16 really meant to address situations where there has been some
17 sort of inequitable conduct by the secured lenders. So again,
18 that's not at issue here. But yes, that is a safeguard built
19 into it.

20 But Your Honor, we start from the proposition that
21 because the code is so clear that secured creditors must have
22 one or the other of these protections, that when one then gets
23 back to 1129 the starting point for interpreting 1129 is not
24 that the debtor can choose which section to proceed under.
25 It's that one must, instead, look at what is the proposed

1 treatment that the debtor is giving to secured lenders. If
2 that treatment is selling collateral pursuant to a sale in the
3 context of a plan then the second prong must apply.

4 I see my light is red, unless the Court has any other
5 questions I will turn it over to Mr. Putnam.

6 JUDGE AMBRO: Thank you very much.

7 MR. QURESHI: Thank you.

8 MR. PUTNAM: Good morning.

9 JUDGE AMBRO: Good morning.

10 MR. PUTNAM: Alfred Putnam for Citizens Bank.

11 JUDGE AMBRO: You're not going to start with footnote
12 16, are you?

13 MR. PUTNAM: I'm actually -- I'm going to get to
14 footnote 16.

15 JUDGE AMBRO: You are?

16 MR. PUTNAM: Yes, I am. But I don't have to start
17 there.

18 JUDGE AMBRO: If you're going to quote Fowler, at
19 least you quoted the second edition. You could have gone to
20 the Holy Grail in the first edition, you know.

21 MR. PUTNAM: I could have. I did not quote the third
22 edition.

23 JUDGE AMBRO: Thank goodness you didn't quote the
24 third edition.

25 MR. PUTNAM: It was a form of pornography, so --

1 JUDGE AMBRO: Although I think, just off the top of
2 my head, you put it as 1968, isn't the second edition in '65?

3 MR. PUTNAM: Mine said '68. Now it may have been an
4 English edition, I'll go look. If I'm wrong, I'm wrong
5 but -- and I'll send a letter of correction if need be.

6 But actually to draw the distinction, I think a
7 little bit, between what we're arguing here, it's true that if
8 you conclude that the statute could be -- there are two
9 reasonable readings to the statute. And if there are two
10 reasonable readings there's an ambiguity though, consult
11 legislative history. I think everybody agrees with that. And
12 I think my colleagues are suggesting that there are two
13 reasonable readings and I don't necessarily want to fight with
14 them, except for --

15 JUDGE AMBRO: But their reading is not implausible,
16 is it? Is it?

17 MR. PUTNAM: Their reading --

18 JUDGE AMBRO: Yeah.

19 MR. PUTNAM: -- is what you're saying. Actually,
20 that's what I'm here to suggest to you. I'm here to suggest
21 that in fact the only correct, proper reading under the rules
22 of statutory construction and actually on the way it's written
23 is the reading of the Bankruptcy Court and not the reading of
24 the District Court.

25 JUDGE AMBRO: I mean, it may be that that's the

1 correct reading but their reading of it isn't implausible, is
2 it?

3 MR. PUTNAM: Their reading --

4 JUDGE AMBRO: I mean, actually it may play into --
5 this may be a softball question because it may mean that you
6 then go to canons of construction, you then go to legislative
7 history, you then go to the holistic looking at other
8 provisions of the code and how they interrelate.

9 MR. PUTNAM: Yes. I think that's right. But I
10 think -- and so if you come to the conclusion that their
11 reading is not implausible just because it's the disjunctive,
12 we ought to go do these things. But I think you have to stop
13 first and say, before you get there, is it in fact a
14 reasonable reading? And by that I mean the debtor's reading.
15 And I respectfully suggest to you that when in fact you have a
16 very specific clause that said -- that covers sales of
17 properties subject to the liens to be sold free and clear of
18 the liens -- i.e., includes a clause in there that says those
19 sales will be subject to 363(k) of this title -- to advance a
20 construction of that, this subsection of the statute, to say
21 yes but there is another option available and the option
22 available is a sale of any property subject to the liens free
23 and clear of those liens but not subject to 363(k). And
24 that's what the debtors are advancing.

25

1 JUDGE AMBRO: What fits within 1129(b)(2)(A)(iii),
2 paragraph 3, the indubitable equivalent paragraph?

3 MR. PUTNAM: I think that is there for the swap of
4 collateral, is what I'd say, as opposed to a sale. In other
5 words, I think the first, just in a very general sense, (i)
6 is --

7 JUDGE AMBRO: So you mean a replacement lien
8 situation?

9 MR. PUTNAM: Well yeah, right. The first one is --
10 right; I'm sorry. The first one is if you're trying to
11 stretch out but you're leaving the liens in place. The second
12 one is if you're selling the property but you want to sell it
13 free and clear of such liens and Congress has put something in
14 there in order to provide the protection, as Mr. Qureshi
15 suggested there's a reason for that and the whole code
16 balances. But I'm going to stay away from the whole code,
17 he's already made that argument.

18 And the third is a catch-all. I agree that it's
19 there but it's there if in fact the first or the second are
20 not -- neither one of those two things are proposed. There's
21 no mention of a sale of property free and clear --

22 JUDGE FISHER: Why can't cash be the indubitable
23 equivalent?

24 MR. PUTNAM: Well, actually --

25 JUDGE FISHER: Cash and property here.

1 MR. PUTNAM: It is conceivable that cash and property
2 will add up to whatever it adds up to. But what the -- under
3 this Court's opinion in Sub-Micron -- cash without credit
4 bidding isn't going to be the indubitable equivalent because
5 the credit bidding is going to set the fair market value. The
6 curious thing is that's what the Court already said as a
7 rationale as to why a simple cash bid, without credit bidding,
8 isn't going to --

9 JUDGE FISHER: I mean, aren't you a step ahead here?
10 I mean the sale goes forward, let's assume the sale goes
11 forward and there's no credit bid and there's a sum of money
12 realized. Let's assume there's only one bidder and it's a
13 stalking horse bidder whose bid is there. You still have the
14 opportunity, at plan approval; to make a determination as to
15 whether or not the amount of cash and property was the
16 indubitable equivalent, do you not? In other words, fair and
17 equitable.

18 MR. PUTNAM: I would argue that in fact -- that
19 there's no point in doing that because it cannot be. But yes,
20 this --

21 JUDGE SMITH: Why? Why? Why, is that, as Judge
22 Fisher's question clearly suggests, always an option here an
23 ultimate option. I don't understand.

24 MR. PUTNAM: Well, I argue that it's foreclosed by
25 the statutory language. But in this particular instance, if

1 you go ahead with the credit bid -- I mean, as your question,
2 Judge Fisher, goes to the temporal aspect.

3 JUDGE FISHER: Right.

4 MR. PUTNAM: You can do this and --

5 JUDGE FISHER: Yes.

6 MR. PUTNAM: -- you can decide it all later, which is
7 what I think Judge Robreno was suggesting he might decide it
8 all later. But the fact of the matter is, if you conclude
9 when you get to the end of the day that that proposition
10 simply doesn't work, that this is a motion to come forward to
11 approve the bidding procedures. It's been teed up for that
12 purpose.

13 You go through this proposition and in point of fact
14 the proposed credit bid -- non-credit bid option is giving us
15 less than what we're entitled to under the statute.

16 JUDGE FISHER: Okay. All right.

17 MR. PUTNAM: So that cannot be the indubitable
18 equivalent of what I would -- it's not a substitution of my
19 rights.

20 JUDGE FISHER: All right.

21 MR. PUTNAM: It's a diminution of my rights.

22 JUDGE FISHER: So what's wrong with that process?

23 MR. PUTNAM: Well --

24 JUDGE FISHER: We are -- in fact you could make the
25 argument, it's not been made here, but we are here on,

1 perhaps, a matter that's premature. The issue was a credit
2 bid process. There's some who -- I don't know who would have
3 argued it but before the District Court there was some
4 question as to jurisdiction. Okay. Now clearly we have
5 jurisdiction because we're reviewing what the District Court
6 did. But some could argue that this whole process of us
7 looking at this bid procedure is really premature in the scope
8 of this bankruptcy.

9 MR. PUTNAM: I respectfully differ. I think that you
10 have the jurisdiction to look at it.

11 JUDGE FISHER: We do now.

12 MR. PUTNAM: Yes. And if you allow it to go forward
13 and allow the expense of all of that, at the end of the day,
14 with a clear understanding that in fact it can never measure
15 up because it's giving the secured creditors less than they
16 are entitled to under the statute. And so it's not going
17 to -- their definition of what it's going to be is to say the
18 cash that's going to be available in an auction without credit
19 bidding, could be the indubitable equivalent. But in fact, if
20 I'm entitled to the credit bid as the hypo that you used in
21 the Sub-Micron case goes, the real market value includes that
22 credit bid. You've dealt that out so it can't possibly be the
23 indubitable equivalent.

24 I'd also like to make one point, because the
25 comments --

1 JUDGE AMBRO: But basically Sub-Micron is what does
2 it mean to credit bid.

3 MR. PUTNAM: Yes. Well, I think that's right but
4 the --

5 JUDGE AMBRO: The question here is credit bidding
6 even allowed in the door under the way it's been -- under the
7 plan that will be proposed for the auction and the bid
8 procedures that are proposed by the debtor.

9 MR. PUTNAM: I'm not going to argue with Your Honor
10 about what Sub-Micron says because I think that would be a
11 losing argument. But I respectfully suggest that if you --

12 JUDGE AMBRO: Although back in the '70s, Tony
13 Amsterdam who used to argue a lot of the death penalty cases,
14 I think he was at Penn at the time, he one time stood up
15 before the Supreme Court and said here's what you said.
16 Here's what you meant to say and here's how others have
17 interpreted it. And they actually listened.

18 MR. PUTNAM: I think the hypo Your Honor used would
19 apply equally here. And if I may just briefly hit on --

20 JUDGE SMITH: Mr. Putnam?

21 MR. PUTNAM: Yeah.

22 JUDGE SMITH: May I return, please, to the repartee
23 that you had with Judge Ambro at the beginning of your
24 argument, because I don't want to make any assumptions about
25 footnote 16 that might be inaccurate. I suppose one could

1 intuit that because the comma argument was relegated to a
2 footnote that it is not a primary part of your position,
3 perhaps that it's a make weight. But I happened to be
4 somewhat taken by the argument, I don't mean to say persuaded,
5 but I did think that it was an argument worthy of some further
6 explication here regardless of whether we pursue Judge Ambro's
7 preferred authority or whatever edition of it happens to be or
8 mine which is based on my childhood reading of E.B. White.
9 But surely there is some reason for Congress' use of these
10 commas. What part of that argument, as it appears, albeit
11 relegated to footnote 16.

12 MR. PUTNAM: Well, I'm sorry that I was obliged to
13 relegate it to footnote 16. I think the argument's quite
14 serious and I thought I said to Judge Ambro I think it's quite
15 serious.

16 The fact is that that clause -- "subject to Section
17 363(k) of this title" -- is what, in essence, is being deleted
18 here. They're proposing something and they say well, I'm
19 going to do it not subject to Section 363(k).

20 If you're going to make that argument you have to say
21 that (ii) applies only to sales that are subject to 363(k),
22 that other sales are possible but they're not subject to
23 363(k). If that's right, that's a defining clause. It's a
24 restrictive clause. Those commas shouldn't be there. The
25 commas are there and the reason the commas are there, I would

1 argue, is that in point of fact it's a nonrestrictive clause.
2 And that, in fact, they're talking about sales of property
3 subject to the lien securing such liens, free and clear of
4 such liens. That applies to all such sales. And this is a
5 nonrestrictive clause put in commas. It's the same
6 distinction that would have applied if it was a which or a
7 that. I'm not going to go into that, there's even more --
8 because a which and a that are not there.

9 But if you take those commas out, then I think Mr.
10 McMichael could argue that in point of fact that's what it
11 reads. It's only -- it's defining in that sense. But the
12 commas are there and so you have to come up with an answer, I
13 respectfully submit, as to why they're there. And I
14 understand Mr. McMichael, in footnote 12, to have come up with
15 the answer that in point of fact it doesn't really matter so
16 the commas are wrong, I'll turn to that in a minute.

17 But the alternative answer is that while 363(k)
18 refers to sales pursuant to 363(b) and that couldn't possibly
19 apply. But that argument would apply altogether and 363(k)
20 shouldn't be in this portion of the statute at all.

21 And let me then return to the central point, which is
22 that if you take -- if the commas are decisive, am I really
23 arguing to you that punctuation, in fact, controls? I
24 actually don't think that in every case punctuation can be
25 said to control but I do think it can be said to matter. And

1 when you are in a case, when in point of fact the district
2 judge has taken the position that it's clear on its face
3 and no other interpretation is possible and that the argument
4 that Mr. Qureshi's putting forward is not plausible.

5 If it turns out that in point of fact the commas
6 suggest that Mr. Qureshi is right, that at least you ought to
7 give him the benefit of saying I'm making a plausible argument
8 here because I'm arguing that Congress did know how to
9 punctuate. Mr. McMichael's arguing that it doesn't really
10 matter, that they might get it wrong. I would submit it's
11 possible that they might get it wrong; I don't think they got
12 it wrong here.

13 Thank you.

14 JUDGE AMBRO: Thank you very much. Mr. Logan.

15 (Pause)

16 MR. LOGAN: Thank you, Your Honor. Ben Logan of
17 O'Melveny & Myers LLP on behalf of the Official Creditors'
18 Committee.

19 JUDGE AMBRO: Let me ask you at the outset, where is
20 it in the opinion that there's actual finding made by Judge
21 Raslavitch with regard to the motivation for the proposal that
22 you not have credit bidding?

23 MR. LOGAN: Well Your Honor, Judge -- where in his
24 opinion?

25 JUDGE AMBRO: Yeah.

1 MR. LOGAN: Judge Raslavitch --

2 JUDGE AMBRO: Yeah. I mean, I'm looking -- for
3 example on page 21 he says the lenders maintain the sole
4 motivation, the lenders argue. Then it says, "The Court is
5 constrained to observe that the debtors have offered little
6 but points to a different conclusion." Well, that's comment.
7 And it does somewhat the same thing on the next page. The
8 debtor's explanation is unpersuasive. But where is there an
9 actual finding?

10 MR. LOGAN: Well Your Honor, the next paragraph he
11 says "Giving the debtors the benefit of the doubt as to their
12 motives the Court nevertheless can discern no plausible
13 business justification for the restriction," etcetera,
14 etcetera.

15 JUDGE SMITH: Excuse me. For clarification are we at
16 page 21 of the opinion or page 21 of the appendix.

17 MR. LOGAN: Page 22 of the opinion, Your Honor. And
18 I think Judge Ambro was on page 21.

19 JUDGE AMBRO: Yeah. It's on 21 and 22.

20 MR. LOGAN: Yes.

21 JUDGE SMITH: Thank you.

22 MR. LOGAN: I think elsewhere, right at the outset --

23 JUDGE AMBRO: But basically what he's -- again,
24 that's a comment. I can't discern any plausible business
25 justification for the restriction which the debtors seek to

1 include in the bid procedures. But I'm not sure that's a
2 finding.

3 MR. LOGAN: Well Your Honor, he says it in various
4 places. On page 19 he says, "To put it differently, it
5 appears to this Court that the facts before it represent the
6 case where the right to tender a credit bid should be an
7 imperative."

8 Later on he says, in the next paragraph, he
9 summarizes his conclusion regarding the legal issue that's
10 already been argued. He said, "In sum, therefore, the Court
11 rejects the debtor's contention," etcetera. Then he goes on
12 to say, "Even if it were otherwise, however, it is far from
13 clear that it would be appropriate for the Court to approve
14 such a tactic as a legitimate exercise of the debtor's
15 business judgment. Bankruptcy Courts typically accord a
16 degree of deference to decisions by a debtor in possession.
17 This is not, however, without limit." And he goes on. He goes
18 on to describe the various facts that lead him to conclude
19 that this is not the case where the debtors should be afforded
20 the right to prohibit credit bidding.

21 And Your Honor, that brings me back to what I wanted
22 to start with which was this was a motion filed before Judge
23 Raslavich. In order for it to be sustained it had to
24 establish that as a matter of law and fact that there should
25 be a prohibition on credit bidding. It was not seeking an

1 advisory opinion, it would be inappropriate to seek an
2 advisory opinion on whether or not it's theoretically possible
3 for some plan of reorganization or some set of facts to
4 disapprove of credit bidding.

5 JUDGE AMBRO: In effect are you saying that the
6 presumption goes your way unless for cause shown under 363(k)
7 the credit bidding is taken away?

8 MR. LOGAN: I'd say it slightly differently, Your
9 Honor. Although one could either get to that point under
10 363(k) or under indubitable equivalent or under fair and
11 equitable, after all the subdivisions of 1129(b)(2)(A) require
12 that a plan be fair and equitable.

13 JUDGE AMBRO: How do you get to that endpoint, by
14 talking about indubitable equivalence?

15 MR. LOGAN: Or indubitable equivalence. All of
16 those --

17 JUDGE AMBRO: How do you get there?

18 MR. LOGAN: Your Honor, because I think all of them
19 and in all the case law on asset sales and indeed the debtor's
20 moving papers, Judge Raslavich's questions during the hearing
21 on October 1st all start with the premise that a plan, any
22 sale, must be fair. And as the debtors argued in their moving
23 papers, and they argued before Judge Raslavich, for Judge
24 Raslavich to put his imprimatur on these bid procedures they
25 must establish that as a matter of their business judgment it

1 was appropriate to disallow credit bidding. We argued that
2 that was not the right test because it was an insider
3 transaction. The appropriate test was a heightened degree of
4 scrutiny, which Judge Raslavich also agreed with in his
5 opinion.

6 And that brought into play a number of factual
7 issues. Factual issues such as whether or not this really was
8 an insider transaction. Something that the debtors quite
9 frankly waffle -- they waffle on occasionally although during
10 the oral argument on October 1st, Mr. McMichael admitted that
11 this was an insider transaction. And during various cross
12 examination questions of Mr. Baker it came out crystal clear
13 that this was very much an insider transaction. That Mr.
14 Tierney had arranged with people who largely held the
15 equity in the existing debtor. So basically it's a new value
16 plan dressed up.

17 Beyond that they have to establish that it's a fair
18 process. Judge Raslavich questioned the debtors at length
19 about the PR campaign that they launched at the outset of
20 filing their plan.

21 There was evidence presented on that, but beyond that
22 Mr. McMichael made a statement, and this was all in response
23 to Mr. McMichael's argument, that it was a proper exercise of
24 their business judgment to eliminate credit bidding because he
25 argued that would chill the bidding process. Judge Raslavich

1 asked Mr. McMichael a series of questions about how that could
2 chill the bidding process any more than the PR campaign that
3 they had launched. And his response --

4 JUDGE AMBRO: But in the end, it looks as if he's
5 dubious about the rationale given by the debtor. But I don't
6 see where he's actually made a finding of fact. And he's
7 basically saying I don't find what you say to be persuasive
8 and he leaves it at that. But that's a leap of faith to say
9 that's a finding of fact.

10 MR. LOGAN: Your Honor, he does say it, in two
11 places, that this is an insider transaction. Towards the end
12 of --

13 JUDGE AMBRO: I understand that.

14 MR. LOGAN: -- he calls it a manifestly insider
15 transaction. And he concludes that once it's an insider
16 transaction the business judgment rule, which is what the
17 debtors argued, is inapplicable, and they must establish as a
18 matter of fact and law --

19 JUDGE AMBRO: But the implication of what you're
20 saying is that he made a finding of fact, in effect, of bad
21 faith and therefore they should not be able to, and maybe it's
22 just an alternative holding that they cannot attempt to go
23 forward by barring -- to bar credit bidding.

24 MR. LOGAN: Your Honor, I wouldn't quite call it bad
25 faith. But I think what he concluded was that because it's an

1 insider transaction coupled with a campaign to dissuade any
2 other competitive bids, he said --

3 JUDGE AMBRO: And I wouldn't call it that either. I
4 don't think he even -- I don't think those words were ever
5 used or even implied in the opinion. He just didn't -- he
6 doesn't buy the reasoning.

7 MR. LOGAN: What words were never used?

8 JUDGE AMBRO: Bad -- he doesn't use the words bad
9 faith.

10 MR. LOGAN: No, he doesn't.

11 JUDGE AMBRO: I'm just saying doesn't buy their
12 reasoning.

13 MR. LOGAN: That's right.

14 JUDGE SMITH: So Mr. Logan, would you help me explain
15 how the business judgment rule plays out in this case and why,
16 from your standpoint, it's necessary for us to rule on it at
17 this time?

18 MR. LOGAN: Your Honor, I think that gets back to two
19 points. One is for the debtors to prevail in their motion
20 they had to sustain their burden, and it's a very substantial
21 burden, as courts in most circuits, I don't think the Third
22 Circuit has addressed this yet, but if they brought it under
23 1129 they have the burden of establishing every element of
24 confirmation of the plan. It's either by clear and convincing
25 evidence or by a preponderance of the evidence. There's a

1 split of authority on that but they clearly have the burden.

2 They decided to tee up a confirmation issue prior to
3 the confirmation hearing much like in Owens Corning, the
4 debtors filed a motion for substantive consolidation before
5 the confirmation hearing. Once they did that it's their
6 burden, as a matter of fact and law, to establish that Judge
7 Raslavich should have approved their motion.

8 JUDGE SMITH: But why can't it wait, returning to the
9 inquiry pursued earlier, why can't this issue be one that is
10 adjudicated at the confirmation hearing?

11 MR. LOGAN: Two reasons, Your Honor. First off, if
12 they are going to defer that determination until the
13 confirmation hearing, they haven't sustained their burden to
14 approve the motion.

15 Second thing, the reason that these are typically --
16 these issues are typically brought up by motion is so -- that
17 would lead it an auction process that would be frankly
18 unmanageable. When bidders submit their bids, display what
19 they're willing to pay for the assets and then we revisit the
20 rules after the fact it is pure chaos. And that is why, I
21 think, it was appropriate for the debtors to bring this as a
22 motion to be heard before the confirmation hearing. But as a
23 pure --

24 JUDGE SMITH: So economic terms, you're suggesting
25 that this would result in some kind of distortion of this

1 mini market by permitting this to wait?

2 MR. LOGAN: Yes, Your Honor. I think it would and I
3 think it would also establish that if you conclude that it
4 ought to wait, you also ought to conclude that the debtors did
5 not sustain their burden in bringing the motion.

6 My red light's on, any further questions?

7 JUDGE AMBRO: Thank you.

8 MR. LOGAN: Thank you.

9 JUDGE AMBRO: Mr. McMichael.

10 (Pause)

11 JUDGE AMBRO: Good morning. Just take the mic and
12 just put it up. Thank you. That'll work.

13 MR. MCMICHAEL: May it please the Court, I'm Lawrence
14 McMichael. I represent the appellees in this case and the
15 debtors below, Philadelphia Newspapers LLC.

16 The only issue --

17 JUDGE AMBRO: It looks, at the outset, just in
18 getting this matter before us, that this is a case of a lot of
19 bad blood and some real hardball being played here. If you
20 take a look at the statute, at least in the past prior to the
21 Pacific Lumber opinion of the Fifth Circuit written by a very
22 reputable judge, I concede, extremely reputable. And also the
23 Krimee May (ph.) case, almost all of the cases have pretty
24 much said that if you wish to sell assets free and clear
25 you've got to look at 1129(b)(2)(A)(ii), isn't that correct?

1 MR. MCMICHAEL: In different contexts different
2 courts have said that, different Bankruptcy Courts have said
3 that. No court has specifically addressed the issue, other
4 than the cases Your Honor mentioned, Krimee May and Pacific
5 Lumber, in this case no Court has specifically addressed the
6 issue of how (iii) plays into that equation.

7 JUDGE AMBRO: To what does (iii) apply, normally?

8 MR. MCMICHAEL: It applies -- here's what (iii)
9 means, I think that we need to start with what the statute was
10 intended to do. The guiding principle that this Court ought
11 to look to comes from many, many cases. It's in the Supreme
12 Court Opinion in Bildisco, that Congress crafted Chapter 11 to
13 be a flexible tool to allow debtors to craft a plan that was
14 specific to their business, to their industry, to their
15 environment and to their time. It's supposed to be flexible.
16 It created three alternative paths to confirm a plan over the
17 dissent of secured creditors, any one of which would allow you
18 to get there.

19 JUDGE AMBRO: Over the -- it could be secured
20 creditors, that's correct, in this case.

21 MR. MCMICHAEL: Right. Okay. So let's look at those
22 three alternatives. Alternative one and alternative two
23 define a structure; they define a type of deal. They don't
24 require

25 JUDGE AMBRO: They define a sale subject to a lien, a

1 sale free of a lien and something called indubitable
2 equivalent which, according to the congressional record and I
3 assume that was put in there by Professor Klee (ph.) on behalf
4 of Representative Edwards, usually it's for abandonment or a
5 replacement lien.

6 MR. MCMICHAEL: Your Honor, I disagree with that. I
7 think that that -- I think if you look at the structure what
8 Congress did --

9 JUDGE AMBRO: Well, is there anything in the
10 congressional record or Klee's article that came out shortly
11 after that that disputes what I just said?

12 MR. MCMICHAEL: Several things. First of all, in the
13 congressional record there are repeated references to the fact
14 that these are disjunctive requirements and that the Court
15 shall confirm the plan if any one of them is met.

16 Secondly, in Klee's article if you look at the end of
17 Klee's article, he said we didn't even think about what would
18 happen if some of the collateral was sold, not all of it,
19 which is exactly what we're doing here. So Klee's article
20 doesn't really quite get you there either.

21 What Congress did, keeping the flexibility principle
22 in mind, what Congress did was say you can create -- you can
23 create a specific path to confirmation by looking -- by going
24 through two --

25 JUDGE AMBRO: But Klee's article says, in footnote

1 143, "A sale of collateral must be made under Section 363(k),
2 which permits the lien holders to bid for the collateral and
3 offset their allowed claims that are secured by the collateral
4 against the purchase price. This includes both the secured
5 claim and the unsecured claim."

6 MR. MCMICHAEL: It does say that. It does say that.
7 But if you look at the end of the article there's a provision
8 where he says we didn't consider what happens if part of the
9 collateral was sold and part wasn't sold.

10 JUDGE AMBRO: And in the congressional record what he
11 has is -- it's interesting, he has one, two, three, four
12 paragraphs that explain clause one, that is a sale subject to
13 the lien, he has one, two, three, at least three paragraphs
14 that explain clause three. And he says, "Clause two is self
15 explanatory." That's all it says, one sentence. And so why
16 shouldn't we adopt what your opponents say and say look, any
17 time that you specifically have the sale free and clear, you
18 have to look to the specific provision?

19 MR. MCMICHAEL: Because that's not what the statute
20 says and that's not what Congress intended. Congress crafted
21 two ways to structure a deal, looking at the deal structure
22 not the result. One is not necessarily a sale, one is retain
23 the asset, give them their liens, give them a cash flow
24 stream. Two is sell the asset, give them a credit bid right.
25 Three doesn't look at the means. Three looks at the result.

1 And three is actually more specific than one and two.

2 JUDGE AMBRO: But if you've got, for three, the
3 congressional record saying abandonment of the collateral to
4 the creditor would clearly satisfy indubitable equivalence as
5 would a lien on similar collateral.

6 MR. MCMICHAEL: Sure.

7 JUDGE AMBRO: It looks as if -- I mean, we don't have
8 a whole lot but the little bit we do have appears to be at
9 least a directional arrow saying in effect what's on page 26
10 of the Citizens Bank brief, which is that when you have the
11 specific, that rules. That's what you deal with.

12 MR. MCMICHAEL: Only if there's a conflict and
13 there's no conflict here. Because (iii) looks at the result.
14 It's the highest burden that a debtor has to confirmation. We
15 have to show that the result of the process yields the
16 indubitable equivalent of the secured claim. We don't have to
17 show that under one, we don't have to show that under two.

18 JUDGE AMBRO: You, despite the fact that you're
19 talking about a particular -- you're saying the statute is
20 clear on its face, we don't have to look at canons of
21 construction, we don't have to look at the holistic approach,
22 we don't have to look at congressional history or legislative
23 history. And yet, you do use a canon that the expressio unius
24 est exclusio alterias, to express one is to exclude the
25 others, can't you flip that and just say here to express in

1 (ii) what you do when you want to sell free and clear is to
2 exclude anything else with respect to the sale of an asset
3 free and clear?

4 MR. MCMICHAEL: No. You can't. It doesn't work in
5 reverse.

6 JUDGE AMBRO: It doesn't? Why?

7 MR. MCMICHAEL: The reason why it doesn't work in
8 reverse is because it's contrary to what Congress tried to do
9 when it created three. Three is -- three looks at the result
10 of the process. There are several cases that actually bear
11 upon this. There's some case law out there which would be
12 helpful to the Court, some of it is cited -- I think all if it
13 is cited in our briefs.

14 But if you go back to a decision by Judge Padova in
15 the District Court here ten years ago, there was a case where
16 the debtor wasn't selling anything. The debtor was keeping
17 the asset, keeping liens in place giving a cash flow stream
18 but he wasn't giving the liens -- he wasn't keeping all of the
19 liens in place.

20 What Judge Padova says, okay, your plan structure
21 looks like (i) but it doesn't quite get there because
22 you're not giving the lender all of the liens they had
23 prepetition. But you can still confirm under (iii). You can
24 go to (iii) because if you can provide the indubitable
25 equivalent that's an alternate path and it provides

1 flexibility to the debtor in structuring a plan that
2 meets its specific circumstances.

3 If one were to do what Your Honor suggested, you
4 would be eliminating that flexibility from (iii), which
5 Congress absolutely intended.

6 JUDGE SMITH: Counsel, let me return to words
7 you used a few moments ago and probably some of your
8 subsequent comments have been intended to explain this but I'm
9 still having some difficulty with (iii). And you said a few
10 moments ago (iii) is actually more specific. Can you help me
11 with that because I've had some difficulty seeing it that way.
12 Just what does indubitable equivalent even mean?

13 MR. MCMICHAEL: Okay. What it means is exactly what
14 the words say. The way to look at it is to look at the result
15 of the plan process, not the means. (i) and (ii) define
16 means, (iii) defines the result. And what it means is that
17 the result of the plan must yield to the secured creditor a
18 value that is, without doubt, equal or greater than --

19 JUDGE FISHER: Let me stop you right there then. The
20 means is value? I mean in economic terms the means -- this is
21 all about value. Is that what you're saying?

22 MR. MCMICHAEL: (iii) is all about value. (i) and
23 (ii) are not about value.

24 JUDGE FISHER: Yes, I understand.

25 MR. MCMICHAEL: You don't need to -- (iii) is all

1 about value and what we have to show in (iii) is that the plan
2 results in a value to the secured creditors that is equal to
3 or greater than the amount of the secured claim. That's
4 precisely what it means. And by the way, that answers the
5 question posed by Mr. Qureshi. The question being why would
6 Congress have taken away an 1111(b) election here if we don't
7 get to credit bid. We must have one or the other.

8 Well, that's not necessarily true. Because if a
9 secured claim is satisfied in full, in cash on the effective
10 date, that is a pretty powerful protection. And Congress
11 could well have said and thought, and the language is
12 completely consistent with this, in fact that's the only
13 reasonable reading of the language. That if you're getting
14 the indubitable equivalent you're really not entitled to
15 anything else.

16 If the debtor can meet that high threshold, which is
17 a threshold we've created for ourselves in this case, if we
18 can meet that threshold the secured creditors really aren't
19 entitled to anything else.

20 JUDGE AMBRO: Mr. Qureshi also argues that those mere
21 terms, by themselves, are ambiguous, indubitable equivalent.

22 MR. MCMICHAEL: They're not.

23 JUDGE AMBRO: And why are they not?

24 MR. MCMICHAEL: They're not because indubitable
25 equivalent means equal to or greater than. That's not

1 ambiguous. And indubitable means generally without doubt or
2 with little doubt. I don't think there's anything ambiguous
3 at all. If we can establish as a matter of fact at the
4 confirmation hearing that the secured claim is worth a number,
5 whatever the number is --

6 JUDGE FISHER: At what juncture?

7 MR. MCMICHAEL: On the effective date of the plan, as
8 of the effective date of the plan which is where everything is
9 measured, just like in Pacific Lumber, okay. There was a
10 judicial valuation there and perhaps there'll be one here too.
11 We haven't quite decided what we're doing at confirmation.
12 We'll see what happens at the auction. But we -- our burden
13 is to value the claim, value the secured claim. And then to
14 show that without doubt that cash that we give them on the
15 effective date is equal to or greater than that claim. If we
16 can satisfy that we have provided all of the protection that
17 Congress intended. And that's what indubitable equivalent
18 means, it's a straightforward reading of it.

19 Now, it is a mistake by the appellants to confuse
20 ambiguity with breadth. The fact is that indubitable
21 equivalent does not dictate a particular form of transaction.
22 (i) and (ii) dictate the form.

23 JUDGE AMBRO: What they're saying is you read it one
24 way and it may be plausible, they argue it's not correct and
25 they read it another way that also is plausible and it may not

1 be correct. So why not, then, look at legislative history?
2 Why not look at how the other provisions of the Code come into
3 play and affect the holistic approach? Why not?

4 MR. MCMICHAEL: Well, there -- we have no problem
5 with the holistic approach. I'm all in favor of looking at
6 the Code as a whole. And if you do that, you'll reach the
7 conclusion that we have reached. Let me walk you through
8 that, if I may. Unless you --

9 JUDGE AMBRO: Go ahead. No, go ahead.

10 MR. MCMICHAEL: The starting point is Section 363
11 which creates a credit bid right for sales under section (b)
12 of 363, that's what it says. That's what (k) says. It says
13 under (b) you have a credit bid right. Okay.

14 Look at the very next subsection of 363, 363(1),
15 something that no one's mention yet because 363(1) is a
16 provision that deals with ipso facto clauses. And what it says
17 is 363(1) applies, it applies to sales under sub (b), to sales
18 under sub (c) and to sales under plans under Chapter 11, 12
19 and 13.

20 If Congress intended the credit bid right in (k) to
21 apply to sales under plan sales, 11, 12 and 13, it would
22 simply have used the exact same language that it used in the
23 very next subsection of 363.

24 JUDGE AMBRO: But when you have a sale free and clear
25 you have a specific reference to 363(k). What it appears to

1 be is that you can get rid of Section -- of credit bidding
2 under 363(k) if you show cause. The ball is in your court.
3 The presumption -- the arrow goes their way unless you can
4 somehow turn it around. And what you are attempting to do, it
5 would seem, here is take that away merely by proposing it and
6 saying we're fitting it under another provision, not
7 1129(b)(2)(A)(ii). We're fitting it under 1129(b)(2)(A)(iii).

8 MR. MCMICHAEL: Precisely. Because under (iii) they
9 get the indubitable equivalent and that's better protection
10 than credit bidding.

11 JUDGE AMBRO: But if they don't have the 1111(b)
12 election, they're precluded from that when it's a sale under a
13 plan --

14 MR. MCMICHAEL: Right.

15 JUDGE AMBRO: -- they still should -- it looks, one
16 could argue, that what's being done is making it clear that if
17 you're going to sell my collateral free and clear, the other
18 protection that I do get, which is credit bidding, stays. And
19 the only way it doesn't stay is if for some reason you show
20 cause that it shouldn't be that way.

21 MR. MCMICHAEL: That's not what Congress said.
22 That's not what the statute says.

23 Let me give you an example, let's use a truck.

24 JUDGE AMBRO: You tell me why you don't think that
25 works.

1 MR. MCMICHAEL: Okay. Here's why it doesn't work.
2 Let's say a debtor has two trucks, a more valuable one and a
3 less valuable one. The lien is on the less valuable truck.
4 The more valuable truck is free and clear. The debtor wants to
5 sell the less valuable truck in a plan sale. It does not want
6 to give a credit bid right because it wants the cash; it needs
7 the cash to fund its plan. It's not going to give a lien on
8 proceeds, it's not going to give a credit bid right but it's
9 going to sell the truck and it's going to sell it free and
10 clear under the plan.

11 Under the rationale that Your Honor articulated,
12 which basically says that credit bidding is always required
13 under (iii) if there's a sale anywhere in the process --

14 JUDGE AMBRO: No, that credit bidding when you sell a
15 property that is subject to a lien free and clear, you don't
16 look to (iii) because the express provision is (ii). But (ii)
17 even that allows you, by reference to 363(k) to prevail and to
18 bar credit bidding if you can show cause.

19 MR. MCMICHAEL: That's one alternative but the other
20 alternative is to provide the indubitable equivalent. Because
21 my example is suppose we sell the truck, the less valuable
22 truck.

23 JUDGE AMBRO: Wouldn't it be easier here if you just
24 attempted to show cause?

25 MR. MCMICHAEL: We could but that's a confirmation

1 issue. That's a factual issue. That wasn't teed up. The
2 only thing that was teed up was the legal question whether we
3 can get to the gate or not. We haven't yet had a trial on
4 anything, there's been no evidence, no testimony, no record
5 has been made on any of this. And we have very sound reasons
6 for doing what we're doing and, you know, I don't want to go
7 into them because they're not a matter of record. I'm happy
8 to address them if the Court's interested but we intend to --

9 JUDGE AMBRO: I assume what you want, in having done
10 this --

11 JUDGE SMITH: I'm actually interested in something
12 from a practical standpoint and I do not mean it, by any
13 means, to turn from the overriding statutory interpretation
14 question or questions that loom here. But as -- it's probably
15 not a good thing for a judge to admit to ignorance so I guess
16 I'll call agnosticism, but as my colleagues know I was not a
17 bankruptcy practitioner and I'm curious as to the import of
18 permitting and not permitting credit bidding to go on in an
19 auction, let's say in an auction in the abstract. From a
20 micro-economic standpoint, what's the import of permitting
21 credit bidding on this small market itself as opposed to not
22 permitting?

23 MR. MCMICHAEL: What we will show at the confirmation
24 hearing is that the debtors need fresh capital. That fresh
25 capital is best obtained in the marketplace for print media,

1 which is a troubled industry, this is a newspaper and it's
2 hard to attract capital to newspapers these days, putting
3 credit bidding in front of potential bidders scares them away.

4 Now that's a question of fact, that's an issue of
5 fact. And we will show that at the confirmation hearing. It
6 hasn't been shown yet.

7 JUDGE SMITH: Would that matter of fact apply in just
8 about any market other than the print media market that is
9 specific to this case?

10 MR. MCMICHAEL: No, not necessarily. There is
11 actually some academic literature on this Judge, and I can --
12 some of it is referenced in, actually, Judge Raslavich's
13 opinion. Some of it is referenced in the article that was
14 submitted by the appellants as 28(j) authority by Professor
15 Brubaker, where you have lenders who are interested in
16 owning the asset. Sometimes these are called loan-to-own
17 transactions but they can be much broader than that and we
18 have lenders like that in this case. We have funds that are
19 interested in owning this asset.

20 JUDGE AMBRO: This loan was made, what, in '06?

21 MR. MCMICHAEL: The loan was made in '06.

22 JUDGE AMBRO: And do you really -- was there any
23 inkling that you had -- that you think you could show that the
24 loan dated in '06 was somehow made with the idea in mind that
25 if this didn't work there would be a loan to own situation

1 here?

2 MR. MCMICHAEL: None whatsoever.

3 JUDGE AMBRO: Okay. Well then it seems like even if
4 that were the case it's an argument you probably should
5 address to Congress but not us.

6 MR. MCMICHAEL: No, no. The debt has traded.
7 There's been a lot of trading in this debt. And the holders
8 of the debt today, some of them not all of them, are in that
9 business and would like to be in that business and that's a
10 matter of proof at the confirmation hearing. That's why we
11 believe it is not sound to allow them to credit bid. I mean,
12 we're not trying to prevent anybody from bidding. If they want
13 to bid, they can bid. But there's nothing unfair about putting
14 everybody on the same footing. That will bring more bidders
15 to the table and result in a better price for everybody.

16 JUDGE AMBRO: One of the big problems I have is that
17 it appears that your argument is that Congress was really just
18 attempting to legislate a tiny slice of sales free of liens in
19 (ii). It didn't mean all sales; it just meant a little slice
20 of sales. And you can have a sale free of liens elsewhere,
21 even though obviously it doesn't fit in (i) because that's a
22 sale subject to a lien. But somehow you're saying it fits
23 within (iii) when at least some people thought, for quite some
24 time, I mean darn close to three decades, that (iii) maybe
25 it's not a catchall but -- maybe it is. It picks up those

1 things that aren't covered expressly.

2 How is it that Congress -- you believe Congress was
3 attempting when it said sales free and clear of liens you get
4 credit bidding that only meant to do a tiny slice of free and
5 clear sales?

6 MR. MCMICHAEL: The perfect setup for my conclusion.
7 I have thirteen seconds and I'll try to get it done.

8 JUDGE AMBRO: We'll give you more time.

9 MR. MCMICHAEL: The answer is, we are not arguing
10 that by enacting (ii) Congress was only picking out certain
11 sales. What it was doing was it said --

12 JUDGE AMBRO: Linda, why don't you add about five
13 more minutes, please?

14 MR. MCMICHAEL: Thank you, Your Honor. What Congress
15 was saying there is if the debtor chooses to structure its
16 plan under (ii) then all it needs to do is sell the asset,
17 give them a credit bid right and give them a lien on proceeds.
18 You do those three things, you can confirm a plan under (ii).
19 That's all you have to do.

20 If you can't do that, you can always go to (iii) and
21 propose a different structure as long as the result of the
22 structure is indubitable equivalence. Which is, as I said, a
23 higher and actually more specific standard. Because under (i)
24 and (ii) we don't need to show indubitable equivalence. The
25 Tenth Circuit held that more than ten years ago in Wade vs.

1 Bradford in 1994.

2 JUDGE AMBRO: But what's the evidence supporting that
3 Congress meant to only deal with a segment in (ii) of sales
4 free and clear?

5 MR. MCMICHAEL: It didn't. It intended to deal with
6 any plan that the debtor proposes that it wants to confirm
7 under (ii). That's what (ii) --

8 JUDGE AMBRO: It almost means -- the lead in to
9 1129(b)(2)(A), it talks about fair and equitable but it also
10 talks about not discriminating. If you have a right under
11 1111(b) that's taken away if you have a plan sale and the only
12 thing left is credit bidding, might there not be an argument
13 that this would be discriminating against secured lenders?

14 MR. MCMICHAEL: No, because it's not the only thing
15 that's left. The other thing that's left is indubitable
16 equivalence. That means something. It's a very important
17 provision because it focuses on the result.

18 Let's look at how you apply these statutes. If you
19 look at the lead-ins to 1129(b)(2)(A) it says the plan
20 provides, okay. So this is keyed on how the debtor determines
21 to structure its plan. We're within our exclusivity period.
22 The plan was proposed within our exclusivity period. We
23 are -- my clients are the only parties eligible by law to
24 propose a plan. So if we propose a plan, it goes under --

25 JUDGE AMBRO: You're saying something a little

1 different. I think it's more nuanced. You're saying that I,
2 the debtor, get to choose the prong of 1129(b)(2)(A) we go
3 under when the plain text of the law seems to tell you which
4 prong applies.

5 MR. MCMICHAEL: That's exactly what I'm saying. The
6 plain text doesn't say that. The plain text triggers which
7 prong based on what the plan provides. The debtor chooses
8 what the -- if the plan provides the indubitable equivalent we
9 say we're going to provide the indubitable equivalent, then
10 that's what we're going to do and that's what our plan
11 provides.

12 JUDGE AMBRO: But how can you pick something that
13 overrides what the text of statute says?

14 MR. MCMICHAEL: It doesn't override the text. The
15 reason why it doesn't override the text and the key to
16 congressional intent is exactly what Judge Robreno did below.
17 You look at what the statute says. The statute uses the word
18 or, it's plainly disjunctive. It's one, two or three. That
19 means if we can use (iii), we can use (iii). And if the plan
20 provides indubitable equivalence and we have the right to go
21 to confirmation regardless of the structure of that plan --

22 JUDGE FISHER: Mr. McMichael --

23 MR. MCMICHAEL: Sorry.

24 JUDGE FISHER: -- one other practical question. Why
25 wasn't Judge Raslavich in the best position to evaluate what

1 should apply here at the time of your motion when he
2 determined that this plan should proceed with credit bidding?
3 Why wasn't he in the better position between the two courts?

4 MR. MCMICHAEL: The reason is because the issue of
5 credit bidding was posed to Judge Raslavich by agreement of
6 the parties as a question of law. It was a threshold issue
7 whether we could do, under the statute, what we were proposing
8 to do. If not raised in the context of a bid procedures
9 motion, it could have been raised in the disclosure statement
10 hearing. Either way the issue can be teed up, it's a
11 perfectly proper thing to do and no one is suggesting
12 otherwise.

13 So what Judge Raslavich was looking at was purely a
14 question of law. His view of the law is entitled to some
15 weight, he's a bankruptcy judge. But Judge Robreno looked at
16 his view of the law, subject to a plenary review. And your
17 view of the law is ultimately controlling unless the Supreme
18 Court weighs in on the issue. But what is before this Court,
19 what was before Judge Raslavich and what was before Judge
20 Robreno is only a question of law. It's whether the
21 Bankruptcy Code requires credit bidding any time a sale of
22 assets occurs under a plan. And the answer to that question
23 is no, it does not. That's what Judge Robreno found because
24 the statutory language doesn't get you there.

25 JUDGE FISHER: But doesn't his ultimate decision also

1 tie in to his finding on the business judgment question? That
2 under this proposed sale credit bidding should be permitted?

3 MR. MCMICHAEL: Right. There was absolutely no basis
4 for him to make that finding because there was no record. It
5 was submitted as a question of law. I represented the
6 agreement of the parties on the record at the outset of the
7 hearing. We made no record. We called no witnesses, we
8 introduced no evidence.

9 JUDGE FISHER: Do you disagree that there was no --
10 do you believe there was no factual finding?

11 MR. MCMICHAEL: There was no factual finding. What
12 there was was commentary by Judge Raslavich. He hasn't had a
13 trial on anything yet. All he's listened to is colloquy of
14 lawyers. There's been no evidence submitted to Judge
15 Raslavich. What was before him was simply a question of law
16 and that's what he decided. That's what Judge Robreno
17 decided. And it's the only thing that you should decide.

18 JUDGE AMBRO: If we were to go your way what would be
19 the consequences of that? The argument made is that you will
20 see the death knell of plans proposing sales free and
21 clear under (ii).

22 MR. MCMICHAEL: Yeah. That won't happen. The
23 consequence of your going our way and deciding consistently
24 with the Fifth Circuit so there's no circuit split, the
25 consequence has already occurred because the consequence

1 happened after the Fifth Circuit decision. What's happening
2 is that lenders are accommodating this issue. They're looking
3 at it and in every filing you're going to see, whether it's in
4 the Southern District or in Delaware or the occasional filing
5 in the Eastern District of Pennsylvania, you're going to see
6 lenders dealing with this issue up front either in DIP loan
7 documents or in their cash collateral stipulations. So that
8 debtors will be restricted from doing what we're doing here,
9 that didn't happen in this case. But it will have, I think,
10 little effect.

11 And by the way, (ii) is a much easier standard. If
12 I'm just selling assets in a Chapter 11 plan I'd much rather
13 go under (ii) because I don't need to show indubitable
14 equivalence. That's a lot of work to show indubitable
15 equivalence, I might not be able to get there.

16 So it doesn't rule out (ii) at all.

17 JUDGE AMBRO: So it really goes back to your point,
18 the practical point that you answered in response to Judge
19 Smith's question is you need money desperately and you need to
20 go under something that allows you at least the opportunity to
21 attempt to get it.

22 MR. MCMICHAEL: That's right. We have the
23 flexibility to do that as long as we can show indubitable
24 equivalence. You go to my truck example, if I can sell a
25 truck free and clear, even though it's subject to liens with

1 no credit bid, I want the cash, I'm going to keep the cash but
2 I can put the lien on something else that's equal to or
3 greater, I should be able to do that without imposing a credit
4 bid requirement on it. That is a substitute collateral
5 doctrine. But you could look at our plan to substitute
6 collateral; we could just say this big pot of cash is
7 substitute collateral that's equal to or greater than the
8 value of the collateral they started with. Which, by the way,
9 and I'll close with this I know I'm out of time again, if I
10 may, one last point.

11 JUDGE AMBRO: As Judge Becker would say, you're on
12 our time.

13 MR. MCMICHAEL: Thank you, Your Honor, and I really
14 appreciate your indulgence. But let's not underestimate the
15 impact of cash. You know, some people would say well you're
16 buying them out in a low point in the market. And this
17 collateral might appreciate and you're giving them cash at a
18 low point in the market. Well that cash is actually more
19 valuable because the cash gives lenders optionality. They can
20 redeploy it; they can relend it to a more profitable business.
21 If they really like newspapers they can invest it in a public
22 newspaper. There's lots of things you can do with cash to
23 achieve the same appreciation.

24 We could look at our plan as substituting our pot of
25 cash as collateral, just like my example of the two trucks.

1 And if that works, if that gets us to indubitable equivalence
2 then that's all Congress required. And this Court shouldn't
3 write in a new requirement that Congress didn't put there,

4 JUDGE AMBRO: So you're saying that whatever somebody
5 -- in effect you're forcing -- if you get your way the secured
6 lenders have to come in and they have to -- they have to put
7 up cash if they want to bid which in effect they're not going
8 to do.

9 MR. MCMICHAEL: Oh no, that's not true. They may
10 well do that and I hope they would do it. Because they get it
11 back the same day. Our sale closes on the effective date, the
12 same day they get the --

13 JUDGE AMBRO: If somebody's put out 275 million,
14 which is now with interest equals 318 million and counting,
15 why in the world would they want to put out cash, throw good
16 money on top of that?

17 MR. MCMICHAEL: Only if they want to own the asset.
18 And they get it right back the same day. I mean, remember,
19 credit bidding is.

20 JUDGE AMBRO: Do they get it all back or is there
21 some, according to Brubaker, leakage?

22 MR. MCMICHAEL: You know, it depends on how they
23 structure it. That's up to them. There's very simple
24 structure. If they're going to credit bid their thirty-eight
25 lenders, the credit bid rights are going to be assigned to a

1 new entity. They could create a new entity. Citizens Bank
2 could loan it money, pay itself back.

3 JUDGE AMBRO: What would the plan propose -- what
4 comes out? Would dollar for dollar go to them or what?

5 MR. MCMICHAEL: It would go to them. It would if
6 they structured it properly. I mean, I could tell them how to
7 structure it, it's not that hard. As I said, you could
8 structure it the same way they structure a credit bid and just
9 have Citizen's Bank lend whatever the cash bid is on the day
10 of closing to that entity. They'd wire it in and then the
11 wire would come back in an equal to or greater amount if we've
12 proven indubitable equivalence. Because remember, the plan
13 requires us to pay them equal to or greater than the value of
14 that bid.

15 So they will get the cash back the same day. And
16 that's why I think to some degree this is all much ado about
17 nothing. It's very important, from our standpoint, to try to
18 craft an auction on a level playing field to bring bidders
19 into an industry where it's hard to get bidders involved.

20 JUDGE AMBRO: But it's a level playing field
21 consonant with the Code and we're trying to figure out what
22 the Code requires and does not require.

23 MR. MCMICHAEL: That's absolutely right. And
24 that's -- the key to that is the word or and the meaning of
25 indubitable equivalence.

1 JUDGE AMBRO: Thank you very much.

2 MR. MCMICHAEL: Thank you.

3 JUDGE AMBRO: Yeah, absolutely you can caucus.

4 (Pause)

5 MR. QURESHI: Your Honor, may I proceed?

6 JUDGE AMBRO: Yes.

7 MR. QURESHI: I have three very quick points to make
8 on rebuttal, all of which are in response to questions raised
9 by the panel. The first I'll address is, Your Honor, the last
10 point that was made with respect to does the cash come back.
11 And in fact, the way the plan is structured is that the cash
12 would be distributed if there is a cash option, pro rata to
13 the secured lenders. We are talking about a syndicate of
14 lenders, thirty-eight lenders in total, so that to the extent
15 that less than one hundred percent of the lenders choose to --

16 JUDGE AMBRO: How much trading has there been among
17 those thirty-eight, do you know?

18 MR. QURESHI: I do not know, Your Honor.

19 JUDGE AMBRO: Has there been any significant trading?

20 MR. QURESHI: I don't believe that's it has been
21 terribly significant, no. I think there's been some movement
22 within existing lenders but in terms of new lenders coming in,
23 I don't think it's been very significant. But Your Honor, to
24 the extent any of those lenders decide whether for structural
25 reasons they are not able to credit bid, which is certainly

1 the case with some of the funds, then those that do
2 participate in a cash bid would in fact be putting more cash
3 at risk. So it is not simply a question of layout cash on one
4 day and get it back the next.

5 Your Honor, the second point I would like to address
6 is Judge Smith's question, what is the impact of credit
7 bidding here. And there's a three-part answer to that.
8 First, we have a constitutionally protected property interest
9 in this --

10 JUDGE AMBRO: By the way, I don't think Fowler on
11 language would allow impact as a contact but that's okay.
12 Maybe the third edition would, which is maybe why I don't like
13 it.

14 MR. QURESHI: Your Honor, we have a constitutionally
15 protected interest in our collateral and simply cannot be
16 required to put up more cash in addition to the 275 million
17 and counting that has already been put up in order to protect
18 that collateral.

19 The second part of that answer, Mr. McMichael talked
20 about the need that the debtor has for fresh capital. To be
21 clear, a requirement in these bid procedures to even have a
22 qualified bid is to have an exit facility of I believe it's at
23 least twenty-five million dollars. And so we, the secured
24 lenders, if we are able to credit bid, we'll have to provide
25 evidence to the debtor to even get a seat at the table in the

1 auction that we can put up that twenty-five million dollar
2 exit facility.

3 The third part to that question, which is the
4 suggestion by Mr. McMichael that a credit bid would chill the
5 bidding. That is simply nowhere to be found in the for cause
6 exceptions to credit bidding under 363(k). There is not a
7 case that stands for the proposition that a credit bid will
8 chill bidding and should, for that reason, be disallowed. And
9 indeed we think that such a holding would be directly contrary
10 to this Court's ruling in Sub-Micron.

11 The last point, Your Honor, which is in response to
12 the question of why should the Court decide this issue now and
13 not at confirmation. And again, a three-part answer.

14 First, the debtors chose this path. It is their
15 motion to approve bid procedures. This was -- it's ripe for
16 the Court to rule on it now. We are not at plan confirmation.

17 Second, considerations of judicial efficiency we
18 think weigh heavily in favor of deciding the issue now. The
19 bid procedures, as drafted, we think will lead to a patently
20 unconfirmable plan.

21 Just as there is well-established juris prudence for
22 the proposition that a disclosure statement that describes a
23 patently unconfirmable plan will not be approved because it
24 would be a waste to go try to confirm that plan, so to should
25 it be the case here that bid procedures that describe a

1 patently unconfirmable sale in a plan should not be approved.

2 Third point, the secured lenders will suffer
3 irreparable harm if the auction proceeds without credit
4 bidding. This is the argument that we made in our motion to
5 this Court to stay the auction. We argued that once bids are
6 unsealed, that is simply not something that can be repeated
7 for a bidder, assuming that third parties are indeed attracted
8 to the auction to reveal the increments in which they are
9 prepared to bid, to reveal how high they are prepared to go in
10 the auction. That's like replaying a hand of poker with one's
11 cards face up. It simply can't be done and the result will
12 be, if we try to do it again, a diminution in value that will
13 come into the estate.

14 And in fact, the argument about chilling the bid is
15 exactly the opposite. Nothing would chill bidding more than
16 conducting an auction where anybody who shows up knows with
17 one hundred percent certainty that the result of that auction
18 is going to be litigated (ph.).

19 Thank you.

20 JUDGE AMBRO: Thank you. And I thank, on behalf of
21 the panel, all counsel for an extremely well presented briefs
22 and oral argument. We would ask that after oral argument that
23 you get together with the clerk's office and have a transcript
24 ordered of this oral argument. Split the costs; half to the
25 debtor, half to the appellants. And also, if we could within

1 the next few minutes have the courtroom cleared because we're
2 going to be conferring with Judge Smith shortly via
3 videoconference. So with that, again, thank you very much for
4 appearing.

5 JUDGE FISHER: Thank you.

6 (End of Proceeding)

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C E R T I F I C A T I O N

I, Pnina Eilberg, the court approved transcriber, do hereby certify the foregoing is a true and correct transcript from the official electronic sound recording of the proceedings in the above-entitled matter.

Pnina Eilberg

PNINA EILBERG

AAERT Certified Electronic Transcriber
(CET**D-488)

December 23, 2009

DATE

CERTIFICATION OF ACCURACY

On behalf of all parties, I certify that this transcript has been reviewed by all parties for accuracy. Errata sheets have been submitted to the transcriber, Veritext, and all corrections have been made.

/s/ Lawrence G. McMichael
Lawrence G. McMichael

Inn of Court – Indubitable Equivalent

Question: What does “Indubitable Equivalent” mean?

Webster’s Third New International Dictionary (1971)

- Indubitable – “not open to question or doubt”
- Equivalent – “equal in force or amount” or “equal in value”

Bankruptcy Code Sections 361 and 1129

The term *indubitable equivalent* is referenced in section 361 of the Bankruptcy Code dealing with adequate protection and section 1129 dealing with confirmation of a plan. Section 361 states that adequate protection may be provided by permitting such other relief “as will result in the realization by such entity of the *indubitable equivalent* of such entity’s interest in property.” 11 U.S.C. § 361. Section 1129(b)(2) of the Bankruptcy Code requires that a plan of reorganization be “fair and equitable” and provides three alternative ways by which this standard could be satisfied when a secured lender is subject to a cramdown. 11 U.S.C. § 1129. The third alternative listed (1129(b)(2)(A)(iii)) provides that such a cramdown can occur when a secured creditor receives the *indubitable equivalent* of its claim.

History of Indubitable Equivalent

The indubitable equivalent is a judicially-created concept derived from Judge Learned Hand’s decision in *In re Murel Holding Corp.*, which referred to the “most indubitable equivalence.”

The Judge wrote:

In construing so vague a grant [that the judge have power to “equitably and fairly” provide “adequate protection”], we are to remember not only the underlying purposes of the section, but the constitutional limitations to which it must conform. It is plain that “adequate protection” must be completely compensatory; and that payment ten years hence is not generally the equivalent of payment now. Interest is indeed the common measure of the difference, but a creditor who fears the safety of his principal will scarcely be content with that; he wishes to get his money or at least the property. We see no reason to suppose that the statute was intended to deprive him of that in the interest of junior holders, unless by a substitute of the most indubitable equivalence.

In re Murel Holding Corp., 75 F.2d 941, 942 (2d Cir. 1935). Indubitable equivalent is not defined in the Bankruptcy Code, but it is “intended to follow the strict approach taken by Judge Learned Hand” in *Murel*. S.Rep. No. 989 at 127 (1978). The legislative history further provides:

Indubitable equivalent gives the parties and the courts flexibility by allowing such other relief as will result in the realization by the protected entity of the value of its interest in the property involved. Under this provision, the courts will be able to adapt to new

methods of financing and to formulate protection that is appropriate to the circumstances of the case if none of the other methods would accomplish the desired result.

H.R. Rep. No. 95-595, at 340 (1977). The indubitable equivalent is ordinarily used where a debtor needs to free a particular piece of collateral from existing liens. The Debtor will provide substitute or replacement collateral to the secured lenders that is substantially similar to the original collateral, and the lender will maintain the same rights and the same prior position on the substitute collateral. However, collateral need not be replaced with an identical type of collateral. 10 COLLIER ON BANKRUPTCY 15th Ed. Rev., 361.03[4] (L. King, 15th rev. ed. 1988). It is intended to be a flexible concept that permits formulation of protection appropriate to the particular circumstances of the case. A trustee or debtor in possession may substitute tangible collateral for cash collateral or provide a stream of payments to compensate an entity for the declining value of its collateral. The adequacy of protection must be determined on a case by case basis. *Id.*

Judicial Interpretation of Indubitable Equivalent

The Third Circuit in *Philadelphia Newspapers* recently stated that the indubitable equivalent under 1129(b)(2)(A)(iii) is the “unquestionable value of a lender’s secured interest in the collateral.” *In re Philadelphia Newspapers, LLC*, 2010 WL 1006647 at *9 (3d Cir. 2010). The scope of the indubitable equivalent prong is circumscribed by the protection of a fair return to secured lenders. *Id.* at 10. One court, citing Webster’s Third New International Dictionary (1981), defined indubitable equivalent as follows:

The analysis begins with an examination of the ordinary meaning of the language chosen by Congress. Something is dubitable if it is open to doubt or question and, conversely, is indubitable if it is not open to any doubt. One might say, therefore, that the evidence of the requisite indubitable equivalent is present if, under the treatment proposed in the plan, there is no reasonable doubt but that the bank will receive the full value of what it bargained for.... In other words, is there any real doubt but that, as a matter of fact, the bank will be paid in full? It goes without say that, since we are operating in a court of law, the interrogatory can be answered only by an examination of the evidence in the record. What, then, does the evidence show that the bank will be owed in six months and what does it show the property will be worth?

In re Freymiller Trucking, Inc., 190 B.R. 913, 915-16 (Bankr. W.D. Okla. 1996) (citations omitted). The key to indubitable equivalence is that the substituted treatment of the creditor be indubitably equivalent to the creditor’s secured claim. *In re Investment Company of the Southwest, Inc.*, 341 B.R. 298, 319 (10th Cir. 2006). An indubitable equivalent is when, under the treatment proposed in the plan, there is not reasonable doubt that the secured creditor will receive when it bargained for when it made its contract with the debtor. *Id.* When a plan proposes to substitute or alter collateral, a secured creditor receives the indubitable equivalent of its claim only if the substituted collateral does not increase the creditor’s exposure to risk.

Where collateral is to be substituted, two attributes of the substituted collateral – its value and the degree of risk that it imposes on the secured creditor – determine whether the new collateral is sufficiently “safe” and “completely compensatory.” *Id.*

Discussing “indubitable equivalent” in the context of section 1129(b)(2)(A), the Fifth Circuit has recently said:

Congress did not adopt indubitable equivalent as a capacious but empty semantic vessel. Quite the contrary, these examples focus on what is really at stake in secured credit: repayment of principal and the time value of money. Clauses (i) and (ii) explicitly protect repayment to the extent of the secured creditors’ collateral value and the time value compensating for the risk and delay of repayment. Indubitable equivalence is therefore no less demanding a standard than its companions.

In re Pacific Lumber Co., 584 F.3d 229 (5th Cir. 2009). The court found that paying off secured creditors in cash is not improper if the plan accurately reflected the value of the creditor’s collateral. *Id.*

Courts generally will find the indubitable equivalent requirement satisfied where a plan both protects the creditor’s principal and provides for the present value of the creditor’s claim. *In re DBSD North America, Inc.*, 419 B.R. 170, 207 (Bankr. S.D.N.Y. 2009). In doing so, courts usually focus on the value of the collateral relative to the secured claim, and the proposed interest rate of the facility providing the indubitable equivalent. *Id.* In order to determine whether a debtor has provided a secured creditor with the indubitable equivalent of its claim, the court must be satisfied that the secured creditor’s principal is protected to the same extent that it is now. *Id.* at 208.

The circuit courts in *Pacific Lumber* and *Philadelphia Newspaper* dealt with, at least in part, the ability of the secured creditor to credit bid. Both courts contemplated that, in some instances, credit bidding may be required. A secured creditor can still argue that the absence of a credit bid did not provide the creditor with the benefits of its bargain (and thus not the indubitable equivalent), because among other reasons the secured creditor was stripped of the ability to participate in the upside of its collateral. The two decisions did not address what specifically would constitute the indubitable equivalent of the secured claims under the particular facts of each case. However, other courts have found the indubitable equivalent in a variety of forms:

- *Travelers Ins. Co. v. Pikes Peak Water Co. (In re Pikes Peak Water Co.)*, 779 F.2d 1456, 1461 (10th Cir. 1985) (affirming confirmation of a chapter 11 plan on grounds that the secured creditor would receive the indubitable equivalent of its claim where the value of the collateral was 34% greater than the \$2.9 million claim)
- *In re James Wilson Assocs.*, 965 F.2d 160, 172-73 (7th Cir. 1992) (affirming confirmation of a chapter 11 plan that provided a creditor with a 7-year note bearing interest at a rate of the 7-year Treasury note rate plus 2.5% where the \$3.2 million note was secured by collateral with a market value of approximately \$6 million)

- *In re Pine Mountain, Ltd.*, 80 B.R. 171, 174-75 (9th Cir. BAP 1987) (affirming the trial court's determination that the creditor would receive the indubitable equivalent of its claim where (a) the chapter 11 plan provided a first lien creditor with a second priority note bearing interest at the higher of 12% or the prime rate plus 1.5% and (b) the collateral was worth at least twice the value of the claim and the new first lien debt together was likely to appreciate)
- *In re Mulberry Phosphates, Inc.*, 149 B.R. 702, 711-12 (Bankr. M.D. Fla. 1993) (holding that the creditor received the indubitable equivalent of its \$14 million claim where the plan provided it with a 6-year replacement note secured by collateral valued at \$23.2 million and bearing interest at the prime rate plus 1.5%)
- *In re Sun Country*, 764 F.2d 406, 409 (5th Cir. 1985) (holding 21 notes secured by 21 lots of land was the indubitable equivalent of a first lien on a 200 acre lot)

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(Cite as: 852 F.2d 79)

▷

United States Court of Appeals,
Third Circuit.

In the Matter of WEST ELECTRONICS INC,
Appeal of UNITED STATES of America, by the
UNITED STATES AIR FORCE.

No. 87-5782.

Argued May 5, 1988.

Decided July 19, 1988.

United States moved to lift an automatic stay in order to terminate defense contract with Chapter 11 debtor. The United States District Court for the District of New Jersey, Clarkson S. Fisher, J., affirmed bankruptcy judge's denial of government's motion, and appeal was taken. The Court of Appeals, Greenberg, Circuit Judge, held that Chapter 11 debtor could not assume prepetition contract with federal government calling for production of military equipment, in that federal law prohibited debtor's assignment of contract without government's consent, and thus government was entitled to lifting of automatic stay in order to terminate contract.

Reversed and remanded.

A. Leon Higginbotham, Jr., Circuit Judge, concurred in part and dissented in part and filed opinion.

West Headnotes

[1] Bankruptcy 51 ⇨ 3769

51 Bankruptcy

51XIX Review

51XIX(B) Review of Bankruptcy Court

51k3766 Decisions Reviewable

51k3769 k. Relief from Automatic

Stay. Most Cited Cases

Bankruptcy court's denial of government's application to lift stay in order to terminate defense con-

tract was final, appealable order, though application was denied without prejudice, where consequence of bankruptcy court's decision was to reject government's legal position. 28 U.S.C.A. § 158(d).

[2] Bankruptcy 51 ⇨ 2422.5(4.1)

51 Bankruptcy

51IV Effect of Bankruptcy Relief; Injunction and Stay

51IV(C) Relief from Stay

51k2422 Cause; Grounds and Objections

51k2422.5 In General

51k2422.5(4) Particular Cases

51k2422.5(4.1) k. In General.

Most Cited Cases

(Formerly 51k2422.5(4))

Bankruptcy 51 ⇨ 3105.1

51 Bankruptcy

51IX Administration

51IX(C) Debtor's Contracts and Leases

51k3105 Contracts Assumable; Assignability

ility

51k3105.1 k. In General. Most Cited

Cases

(Formerly 51k3105)

Chapter 11 debtor could not assume prepetition contract with federal government calling for production of military equipment, in that federal law prohibited debtor's assignment of contract without government's consent, and thus government was entitled to lifting of automatic stay in order to terminate contract. Bankr.Code, 11 U.S.C.A. §§ 362, 365(c)(1); 41 U.S.C.A. § 15.

*80 Dorothy Donnelly, Asst. U.S. Atty., Trenton, N.J., Dwight G. Rabuse (argued), Appellate Staff, Civil Div., U.S. Dept. of Justice, Washington, D.C., for appellant.

Kathryn Ferguson (argued), Michael Zindler, Markowitz and Zindler, Lawrenceville, N.J., for appellee West Electronics, Inc.

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Before HIGGINBOTHAM, STAPLETON and GREENBERG, Circuit Judges.

OPINION OF THE COURT

GREENBERG, Circuit Judge.

This matter before the court on appeal from an order of the district court entered September 8, 1987 in a bankruptcy case presents the question of whether the automatic stay provisions of 11 U.S.C. § 362 should be lifted so that the government may terminate a contract entered into with a defense contractor before it sought relief under Chapter 11 of the Bankruptcy Code. The facts germane to the disposition of this appeal are not in dispute and thus our review is of legal precepts and is plenary. *United States v. Adams*, 759 F.2d 1099, 1106 (3d Cir.1985), *cert. denied*, 474 U.S. 906, 971, 106 S.Ct. 275, 336, 38 L.Ed.2d 236, 321 (1985). For the reasons stated below, we hold that the automatic stay should have been lifted so that the contract could be terminated.

I

In 1986 the United States entered into a contract with West Electronics, Inc., under which West was to supply a substantial number of AIM-9 missile launcher power supply units to the Air Force. While West expected this contract to be very profitable, it contends that its ability to perform was impaired by the government's failure to make inspectors available. Nevertheless, West did from time to time receive progress payments under the contract.

In October 1986 West suffered a computer malfunction which destroyed its accounting records, a misfortune which it does not attribute to the government. On November 14, 1986 the government suspended progress payments on the contract pending a review of West's financial status. At that time West had not made its first deliveries under the contract, though it asserts that in late November

its first delivery of 60 units passed final inspection. West indicates that the suspension of the progress payments compelled it to deliver some of the power units to another customer willing to pay cash immediately.

The government's review revealed what it considered to be serious irregularities in West's accounting procedures. Overall the contracting officer concluded that because of West's delinquency in delivering the power supply units, the failure of its accounting systems, its delinquency in paying costs attributable to the contract and the excess of unliquidated progress payments to work in progress, the contract should be suspended.

On December 9, 1986 the government served an administrative notice on West requiring it to show cause why the contract should not be terminated. West responded on December 19, 1986 by explaining the impact of the limited availability of government inspectors. On December 18, 1986 the Internal Revenue Service seized West's assets to satisfy a lien of \$779,449.40.

On December 19, 1986 West filed a petition for relief under Chapter 11 of the Bankruptcy Code and became a debtor in possession. At that time it obtained an order from the bankruptcy court temporarily restraining the Internal Revenue Service from seizing or removing property from its premises. At a subsequent hearing a consent order was entered which permitted West to regain possession of its premises. Of course, the automatic stay provisions of 11 U.S.C. § 362 were triggered when the petition was filed.

On January 9, 1987 West moved in the bankruptcy court for an order compelling the government to make progress payments on the contract. On February 5, 1987 the government filed a cross-motion seeking an order permitting it to terminate the contract either by the court lifting the automatic stay or in some other appropriate^{*81} manner. In addition, the government sought an order permitting it to take absolute possession of the parts and work in

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progress identifiable to the contract.

The bankruptcy judge denied both motions as premature. The judge concluded that he should not compel progress payments until West had first applied for the payments in accordance with the terms of the contract. The judge also indicated that West had the capacity to cure the default and should be given the opportunity to establish it could perform. The judge further ruled that there were no exigent circumstances arising from national defense considerations requiring lifting of the stay. An order reflecting this decision was entered April 9, 1987. The government appealed to the district court. The district judge in a memorandum opinion dated July 20, 1987 affirmed the bankruptcy judge's order. He reasoned that the contract, while executory, could be assumed by West and that because West represented that it had the capacity and intention to cure the default, the bankruptcy court had not erred. On September 8, 1987 the district judge entered an order reflecting this decision. The government has appealed from that order.

II

As happens often in bankruptcy cases, we are preliminarily presented with a significant jurisdictional question. Under 28 U.S.C. § 158(a) the district courts have jurisdiction to hear appeals from final judgments, orders and decrees and, with leave of court, interlocutory orders and decrees of bankruptcy judges. The courts of appeal have jurisdiction over appeals from final decisions, judgments, orders, and decrees of district judges under 28 U.S.C. § 158(d). Here the government appealed from the bankruptcy judge's order to the district court without leave and the district judge apparently ruled on the case without making any statement as to the finality of the order he was reviewing. Thus, it is obvious that the parties and the district judge treated the bankruptcy order as final.

It is therefore not surprising that on the appeal to us neither party originally questioned our jurisdiction.

Nevertheless the possibly tentative nature of the bankruptcy judge's order which denied the government's motion as premature and the conceivably interlocutory character of an order denying relief from a stay raised jurisdictional problems which we cannot overlook. See *In re White Beauty View, Inc.*, 841 F.2d 524 (3d Cir.1988).

The general approach to finality in bankruptcy matters was set forth in *In re Meyertech Corp.*, 831 F.2d 410, 414 (3d Cir.1987), in which we indicated that:

In the context of bankruptcy cases, the definition of a final order is less than crystalline. Analysis of finality in these proceedings differs from litigation in an ordinary civil matter. In bankruptcy matters we have consistently considered finality in a more pragmatic and less technical sense than in other matters and the concept, for purposes of appellate jurisdiction, should be viewed functionally. *Matter of Marin Oil, Inc.*, 689 F.2d 445 (3d Cir.1982), *In re Amatex*, 755 F.2d 1034 (3d Cir.1985).

In *Universal Minerals, Inc. v. C.A. Hughes & Co.*, 669 F.2d 98 (3d Cir.1981), we enunciated a finding of finality in bankruptcy matters when 'nothing remains for the district court to do.' Also, *Cox Broadcasting Corp. v. Cohn*, 420 U.S. 469, 95 S.Ct. 1029, 43 L.Ed.2d 328 (1975).

There have been a substantial number of cases dealing with the finality of orders granting or denying motions to lift stays. In *In re Comer*, 716 F.2d 168 (3d Cir.1983), we held that an order lifting a stay blocking foreclosure of a debtor's property was final because litigation on the question was completed and the property was subject to foreclosure in a state court. Thus the particular matter in controversy was ended. *Id.* at 172. We indicated, however, that it was conceivable that an order denying relief from the automatic stay might be interlocutory. *Id.* at 174 n. 11. In *In re American Mariner Industries, Inc.*, 734 F.2d 426, 429, (9th Cir.1984), the court broadly *82 held that an order

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denying relief from the automatic stay is final. See also *In re Kember*, 776 F.2d 802, 805 (9th Cir.1985). In *In re Leimer*, 724 F.2d 744 (8th Cir.1984), the court held that an appeal from a bankruptcy court to a district court was from a final order when the order denied a creditor relief from the automatic stay and in so doing conclusively established that the creditor was not the owner of property which it claimed adversely to the debtor's estate. The court pointed out that from the perspective of the creditor there was nothing further for the bankruptcy court to do. *Id.* at 745.

[1] From our study of the cases we are satisfied that in some instances an order denying relief from the automatic stay may not be final and thus may not be appealable as of right to the district court. Accordingly, if the order is affirmed on interlocutory appeal, a subsequent appeal to the court of appeals will not then be permitted under 28 U.S.C. § 158(d). Further, we recognize that the bankruptcy court denied the government's application to lift the stay without prejudice, thus suggesting that its order was not final.

Nevertheless on the unusual facts here we are convinced that the pragmatic approach of *Meyertech* requires that we hold that the bankruptcy judge's order was final and that we thus have jurisdiction. The government's asserted bases for relief are that the Nonassignment Act, 41 U.S.C. § 15, bars West as a debtor in possession from assuming the contract without its consent and that as a matter of contract and administrative regulation the government has the right to terminate the contract for its convenience. See 48 C.F.R. § 52.249-1, *et seq.*; 48 C.F.R. § 217.7104(a); 48 C.F.R. § 252.217-7120. If the government is correct West should not be permitted to cure its default even if it is capable of doing so. Thus, the consequence of the bankruptcy court's decision was to reject the government's legal positions as the passage of time would not have made them more tenable.

By filing the petition under Chapter 11 West became a debtor in possession and this change in its

status either did or did not entitle the government to relief by reason of 41 U.S.C. § 15. Further, the circumstances which the government believed justified terminating the contract for convenience existed when the government filed its motion to lift the stay. Thus, this is not a case in which an application for relief from the stay was denied without prejudice because the record was incomplete, discovery was ongoing or the court required further research on the issue before it. The government was denied relief because in the bankruptcy court's view it was not entitled to it when it filed its motion. In these circumstances we regard the bankruptcy court as having rejected the government's legal positions. Accordingly, we hold that the district court had jurisdiction in this matter as an appeal from a final order under 28 U.S.C. § 158(a) and we have jurisdiction under 28 U.S.C. § 158(d).

III

[2] We hold that the bankruptcy and district court should have lifted the stay and allowed the government to terminate the contract. In this regard we will assume without deciding that the government was barred by 11 U.S.C. § 362(a) from terminating the contract without obtaining an order pursuant to 11 U.S.C. § 362(d). See 11 U.S.C. § 541(a)(1); *In re Computer Communications, Inc.*, 824 F.2d 725, 728-31 (9th Cir.1987); *In re Minoco Group of Companies, Ltd.*, 799 F.2d 517 (9th Cir.1986). Further, we acknowledge in general that under 11 U.S.C. § 365 West as a debtor in possession could assume an executory contract with court approval. But 11 U.S.C. § 365(c)(1) provides that:

(c) The trustee [which includes the debtor in possession ^{FNI}] may not assume ... any executory contract ... if ... (1)(A) applicable law excuses a party, other than the debtor, to such contract ... from accepting performance from ... an entity other than the debtor or the debtor *83 in possession ... and (B) such party does not consent to such assumption....

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FN1. See 11 U.S.C. § 1107; *In re Pioneer Ford Sales, Inc.*, 729 F.2d 27, 28 (1st Cir.1984).

Thus, if non-bankruptcy law provides that the government would have to consent to an assignment of the West contract to a third party, *i.e.*, someone "other than the debtor or the debtor in possession," then West, as the debtor in possession, cannot assume that contract. This provision limiting assumption of contracts is applicable to any contract subject to a legal prohibition against assignment. See *In re Pioneer Ford Sales, Inc.*, 729 F.2d 27 (1st Cir.1984); *In re Braniff Airways, Inc.*, 700 F.2d 935, 943 (5th Cir.1983).

Section 15 of Title 41 of the United States Code is a law requiring the government's consent to the assignment. It provides in relevant part:

No [government] contract ... or any interest therein, shall be transferred by the party to whom such contract ... is given to any other party, and any such transfer shall cause the annulment of the contract ... transferred, so far as the United States are concerned.

As this court noted in *Thompson v. Comm'r of Internal Revenue*, 205 F.2d 73 (3d Cir.1953):

It has been held that the statute was meant to secure to the government the personal attention and services of the contractor; to render him liable to punishment for fraud or neglect of duty; and to prevent parties from acquiring mere speculative interests.... [*Id.* at 76].

We conclude that assignment of a contract calling for the production of military equipment is precisely what Congress intended to prevent when it prohibited assignments in 41 U.S.C. § 15. Thus, West could not force the government to accept the "personal attention and services" of a third party without its consent. It therefore necessarily follows that under 11 U.S.C. § 365(c)(1) West, as a debtor in possession, cannot assume this contract.

West argues that 41 U.S.C. § 15 should not be construed to foreclose an assignment of a contract from a debtor to a debtor in possession since they are such closely related entities. West's argument misses the point, however, for 11 U.S.C. § 365(c)(1) creates a hypothetical test—*i.e.*, under the applicable law, could the government refuse performance from "an entity *other* than the debtor or the debtor in possession." [Emphasis added]. Thus, the relevant inquiry is not whether 41 U.S.C. § 15 would preclude an assignment from West as a debtor to West as a debtor in possession, but whether it would foreclose an assignment by West to another defense contractor.

The literal meaning of the words chosen by Congress clearly requires the analysis and conclusion we have just articulated and we are confident that it is what Congress intended. We think that by including the words "or the debtor in possession" in 11 U.S.C. § 365(c)(1) Congress anticipated an argument like the one here made and wanted that section to reflect its judgment that in the context of the assumption and assignment of executory contracts, a solvent contractor and an insolvent debtor in possession going through bankruptcy are materially distinct entities.^{FN2} While the relevant case law is very sparse, it supports our understanding of the interplay between 11 U.S.C. § 365(c)(1) and 41 U.S.C. § 15. See *In re Adana Mortgage Bankers, Inc.*, 12 B.R. 977 (Bankr.N.D.Ga.1980); see also *In re Pennsylvania Peer Review Organization, Inc.*, 50 B.R. 640 (Bankr.M.D.Pa.1985).

FN2. 11 U.S.C. § 365(c)(1) was amended by Congress and given its current wording in 1986. See Pub.L. 99-554, § 283, 100 Stat. 3088, 3117 (1986). While the section previously was arguably somewhat ambiguous on the point decided herein, we are persuaded that the 1986 amendment merely clarified Congress' original intent and that, in any event, there can be no doubt about the meaning of the section in the present form.

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The bankruptcy court was, therefore, confronted with a situation in which the debtor in possession was not entitled to assume the contract without the government's consent and the government was unwilling to give that consent. In that situation, the debtor in possession did not *84 have a legally cognizable interest in the contract and it was an abuse of discretion for the court to decline to lift the stay. In view of our conclusion we need not address the government's contention that it has the right as a matter of contract and administrative regulation to terminate the contract for its convenience.

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IV

We will reverse the judgment of the district court and will remand with instructions to lift the stay imposed pursuant to 11 U.S.C. § 362 as it relates to the government and this contract.

A. LEON HIGGINBOTHAM, Jr., Circuit Judge, concurring in part and dissenting in part.

I join in all parts of Judge Greenberg's thoughtful opinion except as to Part III because I do not believe that a "solvent contractor and an insolvent debtor in possession going through bankruptcy," at 83, are *different* entities for the purposes of the Non-Assignment Clause. The interpretation of the *Adana* court notwithstanding, I think that that provision really meant to avoid having the U.S. government contractually bound to a wholly separate entity that received an assignment from the actual contracting party. I do not believe that when it enacted Section 15 of Title 41, Congress considered the issue of whether a debtor in possession should be viewed as a party different than the debtor.

The government may well have the right to terminate the contract in issue on other grounds, but I am not convinced that 41 U.S.C. § 15 is the appropriate vehicle for the severance of West Electronics' rights under the contract.

C.A.3 (N.J.), 1988.

Matter of West Electronics Inc.

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STATUTORY EXTRACTS

§ 363(k).

At a sale under subsection (b) of this section of property that is subject to a lien that secures an allowed claim, unless the court for cause orders otherwise the holder of such claim may bid at such sale, and, if the holder of such claim purchases such property, such holder may offset such claim against the purchase price of such property.

§ 1129(b)(1) & 1129(b)(2)(A).

(b)(1) Notwithstanding section 510(a) of this title, if all of the applicable requirements of subsection (a) of this section other than paragraph (8) are met with respect to a plan, the court, on request of the proponent of the plan, shall confirm the plan notwithstanding the requirements of such paragraph if the plan does not discriminate unfairly, and is fair and equitable, with respect to each class of claims or interests that is impaired under, and has not accepted, the plan.

(2) For the purpose of this subsection, the condition that a plan be fair and equitable with respect to a class includes the following requirements:

(A) With respect to a class of secured claims, the plan provides—

- (i) (I) that the holders of such claims retain the liens securing such claims, whether the property subject to such liens is retained by the debtor or transferred to another entity, to the extent of the allowed amount of such claims; and
- (ii) (II) that each holder of a claim of such class receive on account of such claim deferred cash payments totaling at least the allowed amount of such claim, of a value, as of the effective date of the plan, of at least the value of such holder's interest in the estate's interest in such property;
- (ii) for the sale, subject to section 363(k) of this title, of any property that is subject to the liens securing such claims, free and clear of such liens, with such liens to attach to the proceeds of such sale, and the treatment of such liens on proceeds under clause (i) or (iii) of this subparagraph; or
- (iii) for the realization by such holders of the indubitable equivalent of such claims.

§ 1111(b)(1).

(A) A claim secured by a lien on property of the estate shall be allowed or disallowed under section 502 of this title the same as if the holder of such claim had recourse against the debtor on account of such claim, whether or not such holder has such recourse, unless—

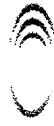
- (i) the class of which such claim is a part elects, by at least two-thirds in amount and more than half in number of allowed claims of such class, application of paragraph (2) of this subsection; or
- (ii) such holder does not have such recourse and such property is sold under section 363 of this title or is to be sold under the plan.

(B) A class of claims may not elect application of paragraph (2) of this subsection if—

- (i) the interest on account of such claims of the holders of such claims in such property is of inconsequential value; or
- (ii) the holder of a claim of such class has recourse against the debtor on account of such claim and such property is sold under section 363 of this title or is to be sold under the plan.

Highest and Best?

Or, is the standard really Highest or
Otherwise Best?



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Highest and/or Best?

- The bankruptcy court noticed that, “the debtors’ strategies were designed ‘not to produce the highest and best offer. . . .’”

In re Philadelphia Newspapers, LLC, No. 09-4349, Judge Ambro, dissent at 3 (3d Cir. Mar. 22, 2010).

Sound Business Judgment

- In this Circuit, “Sound Business Judgment” is the standard for sale of assets outside of ordinary course of business.
- See *In re Abbotts Dairies of Pennsylvania, Inc.*, 788 F.2d 143 (3d Cir. 1986); see also *Myers v. Martin (In re Martin)*, 91 F.3d 389, 395 (3d Cir. 1996); *Comm. of Equity Sec. Holders v. Lionel Corp. (In re Lionel Corp.)*, 722 F.2d 1063, 1071 (2d Cir. 1983); *Dai-ichi Kangyo Bank, Ltd. v. Montgomery Ward Holding Corp.*, (In re Montgomery Ward Holding Corp.) 242 B.R. 147, 153 (D. Del. 1999).

Sound Business Judgment Test

- Factors include:
 - (a) that a “sound business purpose” justifies the sale of assets outside the ordinary course of business,
 - (b) that adequate and reasonable notice has been provided to interested persons,
 - (c) that the debtors have obtained a fair and reasonable price, and
 - (d) that the sale was negotiated in good faith.

Abbotts Dairies, 788 F.2d 143.

“Fair and Reasonable Price”

- Most often analyzed as the “Highest and Best” offer.

See *In re Phoenix Steel Corp.*, 82 B.R. 334 (Bankr. D. Del. 1987); *In re Summit Global Logistics, Inc.*, 2008 WL 819934 (Bankr. D.N.J. Mar. 26, 2008).

Bid Procedures

- Court approved bid procedures are designed, or supposed to be designed, to maximize value for creditors of the debtor's estate.
- Footnote 2 in Judge Ambro's dissent highlights the danger of bid procedures that chill the process:
- “[K]eeping willing buyers from casting bids is the most effective means for management to steer the debtor’s assets to a favored, low-value purchaser.”

Bid Procedures

- Bid Procedures will require bids to be “Higher and/or Better Offers” than the Stalking Horse or prior bid.
- “Immediately at the conclusion of the Auction, the Debtors shall, in consultation with the Agent and Creditors Committee (a) determine, consistent with the Bidding Procedures, which bid constitutes highest and best bid (such bid, the “Successful Bid”) and (b) communicate to the Purchasers and the other Qualified Bidders the identity of the Successful Bidder and the details of the Successful Bid.”

In re Spheris, Inc., Case No. 10-10352 (KG).

Not always Highest and Best

Factors a court may consider:

- Contingent Financing
- Value of Non-Monetary Elements
- Ability of a Bidder to Close Within Allotted Time
- Is Bid for Portion or all of Assets

Case study – *In re Polaroid Corp.*, Case No. 08-46617 (Bankr. D. Minn.)

- 2 day auction – resulted in two bids with mix of cash, augmented by the value of assets left behind for the debtor, as well as a pledge of equity in bidders' companies.
- Irregularity in auction process prompted the Court to set a sealed bid process, and then set a court monitored third phase auction.
- Debtor selected what it considered the highest bid.
- At sale hearing creditors let by creditors' committee objected and court ultimately selected the "best" bid which was not the auction winner.

In re Polaroid

- Court calls it “Highest or Otherwise Best” Tr. 233:3-6.
- Court notes the highest bid is not necessarily the winner. Tr. 264:12-25.
- Highest and Best may = “most bang for the buck.” Tr. 274:14-19.
- And this does not always equate to pure \$\$.
- Court’s ruling. Tr. 285:14-25.

1 POLAROID AUCTION - 04/16/2009
2 UNITED STATES BANKRUPTCY COURT
3 DISTRICT OF MINNESOTA

4 In re: JOINTLY ADMINISTERED UNDER
CASE NO. 08-46617:

5 POLAROID CORPORATION, ET AL., 08-46617 (GFK)
6 Debtors.

7 (includes:

8 Polaroid Holding Company; 08-46621 (GFK)
9 Polaroid Consumer Electronics, LLC; 08-46620 (GFK)
10 Polaroid Capital, LLC; 08-46623 (GFK)
11 Polaroid Latin America I Corporation; 08-46624 (GFK)
12 Polaroid Asia Pacific, LLC; 08-46625 (GFK)
13 Polaroid International Holding, LLC; 08-46626 (GFK)
14 Polaroid New Bedford Real Estate, LLC; 08-46627 (GFK)
15 Polaroid Norwood Real Estate, LLC; 08-46628 (GFK)
16 Polaroid Waltham Real Estate, LLC) 08-46629 (GFK)

17 Chapter 11 Cases
18 Judge Gregory F. Kishel

19 POLAROID AUCTION

20 APRIL 16, 2009

21 9:46 a.m.

22
23 REPORTED BY: DEBORAH A. GREBIN, COURT REPORTER
24 Depo International, Inc.
1330 Jersey Avenue South
25 Minneapolis, Minnesota 55426
(763) 591-0535

POLAROID AUCTION - 04/16/2009
PROCEEDINGS

Whereupon, the Auction was commenced at 9:46 a.m. as follows:

HOULIHAN LOKEY: We will open up the auction. Let me start by laying the ground rules for purposes of transparency and to ensure that we advance the bidding at a reasonable pace. We will open the auction with the bid from Patriarch, our current lead bidder.

For the record, our Patriarch bid is comprised of a \$57,425,000 of cash consideration; 15 points of equity consideration, which we are valuing at \$9,750,000 or 650,000 point; and 8,325,000 of excluded assets. In total, the Patriarch bid is valued at \$75,500,000.

For purposes of clarity, this yields proceeds to the estate of \$73,800,000 net of the \$1,700,000 breakup fee and expense reimbursement.

The current backup bid is the bid from Hilco/Gordon Brothers. For the record, Hilco/Gordon Brothers bid comprised of \$40 million cash consideration; 25 points of equity consideration, which we are valuing equivalently at \$650,000 a point

POLAROID AUCTION - 04/16/2009

I'm hoping that the ground rules are now sufficiently clear and simplified that that won't be required.

However, the debtors did bring in a court reporter, who should be in a position then to read back if that's necessary. And that in turn, whatever she says on the record, will be taken as part of the official record. The Court will continue to make an official record of these proceedings, even though they're technically outside the judicial purview.

I determined after the April 9th proceedings that we'd convene the auction in open court one last time. My role here is basically just going to be to observe, maintain order and decorum, and I believe one of the local newspapers said that I -- said I was going to supervise it. Well, not supervise it per se because I do not really participate in the administration of the assets of the estate. But I'm here basically for the purpose of ensuring that things go forward at an appropriate pace.

I do not anticipate any legal disputes, which is basically my job to resolve any disputes of law and fact. But if any such arise, then I will

POLAROID AUCTION - 04/16/2009

or \$16,250,000; and \$16,362,000 of excluded assets.

Again, for clarity, the total of the Hilco/Gordon bid is valued at \$72,612,000, which yields proceeds to the estate net of the \$1,700,000 breakup fee and expense reimbursement of \$70,912,000.

The minimum bid increments going forward will be as they were previously. \$150,000 consideration. Equity consideration will be capped at 25 percent. Bids that reduce the amount of cash consideration below the amounts currently offered in either bid structure will not be considered by the estate.

Bidders will have five minutes to consider making a competing offer. Houlihan Lokey will maintain the bid clock.

And we now turn to Hilco/Gordon Brothers as the current backup bidder to ask if you wish to make a competing bid. I would also remind both parties that bids made here are irrevocable.

THE COURT: Before we enter into the auction proceedings here, let me just speak to a mechanical matter here. The Court's electronic court recording facility is not set up real well for reading back anything that folks may have to have read back.

POLAROID AUCTION - 04/16/2009

chime in. So I intend to stay back at a remove from what goes on here. And that's another part of the ground rules.

So Mr. Spencer, then you called for a response.

HOULIHAN LOKEY: Yes. I'll turn it over to the Hilco/Gordon Brothers team to counter the current lead bid for Patriarch.

HILCO: Okay. Eric Kaup, K-a-u-p, on behalf of the joint venture of Hilco Consumer Capital and Gordon Brothers brands, which I'll refer to as the Hilco/Gordon Brothers joint venture, submits the following bid. It's the bid as was submitted at the sealed bid auction deadline with all the accompanying schedules and the LLC agreement and other agreements with the following clarifications and conditions and modifications.

The first is the cash purchase price delivered at closing will be increased by \$3,038,000 increasing the total cash consideration at closing to \$43,038,000, which by our math increases the total gross value of our bid -- or I'm sorry. The gross -- the net value of our bid, net of the breakup fee payable to the first stalking horse, to \$73,950,000.

1 POLAROID AUCTION - 04/16/2009
2 Our bid has the following
3 clarifications. First off, it's conditioned on the
4 continuing support of the debtors for the breakup fee,
5 which was agreed to on March 31st in that auction.
6 No. 2, we are incorporating the identical language
7 contained in the Lithograph asset purchase agreement
8 regarding the inclusion of the Zinc equity as an
9 acquired asset under our asset purchase agreement.
10 We've worked out that language with the debtors. And
11 as I understand, the debtors do not have any
12 disagreement with that.
13 Finally, I have a list of contracts
14 here relating to the StyleMark membership agreement,
15 licenses, permissions, etc., that the Hilco/Gordon
16 joint venture is designated as definitively acquired
17 contracts under our asset purchase agreement. Which
18 means that they are to be assumed and assigned to our
19 joint venture at closing and may not be rejected at
20 any time by the joint venture.
21 We are able to do this as a result of
22 negotiations and agreement with StyleMark regarding
23 assumption assignment of their agreement. It includes
24 modified royalty terms, the purchase option, etc.
25 It's our belief that by giving the

1 POLAROID AUCTION - 04/16/2009
2 debtors the assurance that these contracts will not be
3 rejected, if the debtors accept the Hilco/Gordon
4 Brothers bid as higher and better, that the estate
5 avoids tens of millions of dollars in rejection damage
6 claims.
7 HOULIHAN LOKEY: We will break for just
8 a minute. We'll back on the record shortly.
9 (Off the record at 9:57.)
10 (Back on the record at 9:58.)
11 THE COURT: We will go back on the
12 record.
13 HOULIHAN LOKEY: We will resume at this
14 point. We accept the revised Hilco/Gordon Brothers
15 bid which exceeds the -- which meets the required
16 \$150,000 bid increment. We are valuing. We accept
17 your valuation of that bid at \$73,950,000 of net
18 proceeds to the estate.
19 And I will say that we'll reserve the
20 right to confer with the committee and their
21 professionals at that point when we receive the bid to
22 make any clarifications that's necessary and debate
23 the merits of the bid and come back on record. We'll
24 start the five-minute clock at that point in time.
25 We'll turn at this point, Lynn, to

1 POLAROID AUCTION - 04/16/2009
2 Patriarch to submit a competing bid, and we'll start
3 the clock.
4 PATRIARCH: In the interest of keeping
5 the playing field even and raising our bid, we are
6 going to add the breakup fee, the same breakup fee as
7 a condition to our bid. Not something I would have
8 normally thought of, but I don't want it to be an
9 added expense to the estate only if we win. And then
10 we will add \$500,000 to our bid, which would be a
11 total bid of \$76 million less the 1.7 which would get
12 us to \$74,300,000.
13 HOULIHAN LOKEY: We'll break for a few
14 minutes and we'll come back.
15 THE COURT: All right. We'll go off
16 the record now.
17 (Off the record at 10:00.)
18 (Back on the record at 10:04.)
19 THE COURT: Back on the record.
20 HOULIHAN LOKEY: The estate accepts the
21 revised Patriarch bid, which we are valuing on a net
22 basis, and the breakup fee and the expense
23 reimbursement at \$74,300,000. For purposes of
24 clarity, we value that as \$350,000 higher than the
25 Hilco/Gordon Brothers bid.

1 POLAROID AUCTION - 04/16/2009
2 At this point we would turn it back
3 over -- actually, Rick --
4 POLAROID COMMITTEE: Before doing that,
5 Your Honor, Richard Chesley on behalf of the unsecured
6 creditors' Committee. We would observe the right to
7 object to any attempt to seek a secondary or
8 alternative breakup fee, as we have with Hilco as
9 well.
10 With that being said, the bid has been
11 accepted by the estate.
12 THE COURT: All right. So noted.
13 HOULIHAN LOKEY: Eric, we'll turn it
14 back over to the Hilco/Gordon Brothers.
15 HILCO: Thank you. The Hilco/Gordon
16 Brothers JV will increase the cash consideration of
17 its bid to \$43,538,000, increasing the gross value of
18 our bid by my math to \$76,150,000 net of the breakup
19 fee to Genii totaling \$74,450,000.
20 HOULIHAN LOKEY: The debtor accepts the
21 revised Hilco/Gordon Brothers bid, which we are
22 valuing at seventy-four thousand -- \$74,150,000 --
23 \$450,000. Let me clarify that again. \$74,450,000,
24 which is \$150,000 higher than the Patriarch bid.
25 Lynn, we would turn it back over to

1 POLAROID AUCTION - 04/16/2009
2 you.
3 PATRIARCH: Patriarch will raise its
4 bid, its last bid, previous bid, by 400,000 to what we
5 would calculate net of the breakup fee at \$74,700,000.
6 POLAROID COMMITTEE: What was the cash
7 increase?
8 PATRIARCH: The cash increase is
9 \$400,000.
10 POLAROID COMMITTEE: Thank you.
11 HOULIHAN LOKEY: Lynn, for the record,
12 could you go back and recite the constituent elements
13 of your bid.
14 PATRIARCH: Okay. So we have 8,325,000
15 of excluded assets. We have 9,750,000 of equity. And
16 now you're going to make me do math in front of the
17 judge, which was really mean. \$56,625,000 of cash
18 post breakup. That's net number. If you add the
19 1,700,000 to it, that would take you to 58,325,000.
20 HOULIHAN LOKEY: Okay. Thank you very
21 much.
22 The debtor accepts the revised
23 Patriarch bid, which we are valuing at \$74,700,000
24 net, on a net basis, and a breakup fee and expense
25 reimbursement for the stalking horse bidder. That is

1 POLAROID AUCTION - 04/16/2009
2 \$250,000 higher than the Hilco/Gordon Brothers
3 preceding bid.
4 Eric, we will turn it back over to
5 Hilco/Gordon Brothers for response.
6 (Off the record at 10:08.)
7 (Back on the record at 10:12.)
8 PATRIARCH: Your Honor, I would like to
9 interrupt for a second, if I could. It's Greg Gordon
10 on behalf of Patriarch. I would just like the record
11 of the auction to reflect that during the break a
12 representative of Hilco/Gordon Brothers exited the
13 room and had a meeting with Mr. Chesley. I'd just
14 like to note that for the record. Mr. Chesley,
15 counsel for the Polaroid Committee.
16 HILCO: Okay. So the Hilco/Gordon
17 Brothers joint venture is willing to -- will increase
18 the cash component of its bid to \$43,938,000. By my
19 math that's a gross value of our bid of \$76,550,000
20 and net of the Genii breakup fee \$74,850,000.
21 HOULIHAN LOKEY: The debtor accepts the
22 revised Hilco/Gordon Brothers bid which we are valuing
23 on the net basis of \$74,850,000, which is the required
24 \$150,000 bid increment higher than the preceding
25 Patriarch bid of \$74,700,000.

1 POLAROID AUCTION - 04/16/2009
2 At this point we turn it over to Lynn
3 to Patriarch.
4 PATRIARCH: I need a second to do my
5 math before you make me calculate in public. Okay?
6 HOULIHAN LOKEY: Sure. That's fine.
7 PATRIARCH: Patriarch will raise its
8 bid by \$500,000 of cash, which raises our total cash
9 consideration to \$58,825,000, which less the breakup
10 fee and expense fee would take you to 57,125,000 in
11 cash. The excluded assets and the equity would stay
12 the same for a total bid of 76,900,000 and less the
13 1.7 million of fees, 75,200,000.
14 HOULIHAN LOKEY: Lynn, the debtor
15 confirms your math.
16 PATRIARCH: Thank you.
17 HOULIHAN LOKEY: The bid is valued at
18 \$75,200,000 on a net basis.
19 Eric, I turn it back over to the
20 Hilco/Gordon Brothers.
21 THE COURT: Okay. So the debtor has
22 accepted the revised Patriarch bid?
23 HOULIHAN LOKEY: For the record, the
24 debtor has accepted the revised Patriarch bid.
25 THE COURT: Confirming the math is

1 POLAROID AUCTION - 04/16/2009
2 different from accepting the bid.
3 PATRIARCH: But it was important to me.
4 HILCO: So the Hilco/Gordon Brothers JV
5 is prepared to raise the cash purchase price at
6 closing to \$45 million, which provides a gross value
7 of our bid to 77,612,000 and net to the estate of the
8 Genii breakup fee, 75,912,000.
9 HOULIHAN LOKEY: Eric, the debtor
10 accepts the revised Hilco/Gordon Brothers bid, which
11 we value at \$75,912,000 on a net basis, net of the
12 \$1.7 million breakup fee and expense reimbursement to
13 the stalking horse bidder.
14 At this point we would turn it over to
15 Lynn, to Patriarch, for a competing bid.
16 PATRIARCH: All right. Patriarch is
17 prepared to revise its bid. And the total bid amount
18 will be 77,800,000, which minus the breakup fee would
19 be 76,100,000. It's an increase of cash of 900,000,
20 which would take us to 59,725,000 in cash, which less
21 the breakup fees is 58,025,000 of cash.
22 HOULIHAN LOKEY: Lynn, the debtor
23 accepts the revised Patriarch bid, which we value also
24 on a net basis at \$76 million -- \$76,100,000, which
25 clears the required Hilco/Gordon Brothers bid by

1 POLAROID AUCTION - 04/16/2009
2 188,000, which is above the 150,000 required bid
3 increment. We are now bidding off the Patriarch lead
4 bid of \$76,100,000 on a net basis.
5 Eric, I would turn it back over to you
6 and to Hilco/Gordon Brothers to submit a revised bid.
7 HILCO: Okay. The Hilco/Gordon
8 Brothers joint venture is prepared to increase the
9 cash component of its bid by \$500,000 increasing the
10 cash at closing to 45,500,000, which we believe is a
11 gross value of 78,112 -- \$78,112,000 in net of the
12 breakup fee and expenses paid to Genii of \$76,412,000.
13 HOULIHAN LOKEY: Eric, the debtor
14 accepts the revised Hilco/Gordon Brothers bid, which
15 on a net basis we value at \$76,412,000. That is now
16 the lead bid.
17 Lynn, we turn it over to you at this
18 point for a competing bid.
19 PATRIARCH: I just need a couple of
20 minutes.
21 HOULIHAN LOKEY: Lynn, I'll offer a
22 60 second warning at this point.
23 PATRIARCH: Well, I'm going to raise my
24 bid by \$400,000. I'm just trying to figure out where
25 I left off on the cash. I apologize.

1 POLAROID AUCTION - 04/16/2009
2 My total bid would be raised to
3 78,200,000 with my net bid to 76,500,000 with total
4 cash, I believe, to 60,175,000. I might ask you to
5 check me there. Excuse me, 60,125,000 is correct,
6 less the 1.7 million would get me to net cash of
7 58,425,000.
8 HOULIHAN LOKEY: Lynn, just --
9 PATRIARCH: I may have done the math
10 wrong.
11 HOULIHAN LOKEY: Yeah. I think you
12 did. You're \$62,000 light to meet the -- at 76,500 on
13 the net basis, your bid would need to be at 76,562.
14 PATRIARCH: So I raise my bid by
15 500,000 then, which would take my bid to 76,600,000.
16 It's 76,600,000 plus 1.7 million would get you to
17 78,300,000.
18 HOULIHAN LOKEY: The debtor accepts the
19 revised bid from Patriarch Partners, which we are
20 valuing at a net basis at \$76,600,000, which exceeds
21 the prior Hilco/Gordon Brothers bid of \$76,412,000 by
22 the requisite amount.
23 At this point I'll turn it over, Eric,
24 to Hilco/Gordon Brothers to contemplate a competing
25 bid.

1 POLAROID AUCTION - 04/16/2009
2 HILCO: Okay. So the Hilco/Gordon
3 Brothers group will increase the cash component of its
4 bid by an additional \$500,000, which brings the total
5 cash at closing under our APA to \$46 million. It's a
6 gross value to our bid of 78,612,000. And net of the
7 Genii breakup fee and expenses, it's a value of
8 76,912,000.
9 HOULIHAN LOKEY: The debtor accepts the
10 revised Hilco/Gordon Brothers bid, which we do value
11 on a net basis of \$76,912,000.
12 At this point I'll turn it back over to
13 Lynn and Patriarch.
14 PATRIARCH: Patriarch's going to
15 increase its bid to one point of equity equal to
16 \$650,000 which raises its total bid to 78,950,000.
17 Net of fees 77,250,000. Cash remains -- total cash
18 remains at 60,225,000, less of fees 58,525,000.
19 HOULIHAN LOKEY: We'd like to take a
20 two-minute break.
21 THE COURT: Okay. We'll go off the
22 record then.
23 (Off the record at 10:42.)
24 (Back on the record at 10:48.)
25 THE COURT: We will go back on the

1 POLAROID AUCTION - 04/16/2009
2 record.
3 HOULIHAN LOKEY: Lynn, the debtor
4 accepts the revised Patriarch bid, which we are
5 valuing on a net basis at 77,250,000, which exceeds
6 the preceding Hilco/Gordon Brothers bid by \$338,000,
7 which is in excess of the required bid increment of
8 150.
9 Eric, we'll turn it back over to
10 Hilco/Gordon Brothers.
11 HILCO: Okay. Hilco/Gordon Brothers
12 joint venture is prepared to increase the cash portion
13 of our purchase price to \$46,500,000 providing a net
14 value to the estate, as we've been calling it, of
15 77,412,000 and a gross value of 79,112,000.
16 HOULIHAN LOKEY: The debtor accepts the
17 revised Hilco/Gordon Brothers bid, which we value on a
18 net basis at \$77,415,000, which exceeds the required
19 bid increment. I'm sorry, 412,000 net, which exceeds
20 the required bid increment.
21 Again, for the record and for clarity,
22 Lynn, we are valuing the revised Hilco/Gordon Brothers
23 bid at \$77,412,000. We turn it over to Lynn and
24 Patriarch.
25 PATRIARCH: Patriarch's prepared to

1 POLAROID AUCTION - 04/16/2009
2 increase its bid by another percent of equity valued
3 at \$650,000. You know, a net bid of 77,900,000.
4 Keeping the cash the same at 60,225,000 or a net cash
5 bid of 58,225,000.
6 HOULIHAN LOKEY: Lynn, could you recite
7 the components again?
8 PATRIARCH: Okay. Increasing to 17
9 percent equity, which increases our bid amount by
10 \$650,000 to a gross bid of 79,600,000, a net bid of
11 77,900,000. The cash component remains the same at
12 60,225,000 or a net cash bid to the estate of
13 58,525,000.
14 HILCO: Can I just ask for the record
15 what the equity stake is right now. I don't know if
16 anybody recited --
17 PATRIARCH: I just said 17 percent.
18 HILCO: I'm sorry. I didn't hear you.
19 Thank you.
20 HOULIHAN LOKEY: The debtor accepts the
21 revised Patriarch bid, which we are valuing on a net
22 basis at \$77,900,000.
23 At this point I'll turn it back over to
24 you, Eric.
25 AUDIENCE: We need five minutes.

1 POLAROID AUCTION - 04/16/2009
2 HILCO: Thanks. I think he means we
3 need -- we'd like to have an extra five minutes. A
4 ten-minute break. Is that what you meant?
5 THE COURT: Shall we take a mid-morning
6 break here. Maybe everybody could use it. All right.
7 Let's break until -- let's make it five after.
8 (Off the record at 10:53.)
9 (Back on the record at 11:06.)
10 THE COURT: All right. We are back on
11 the record here. I'll go so far as to say that I
12 believe the last thing I have noted in my notebook
13 anyway is the debtor had accepted the revised
14 Patriarch bid valued net at \$77,900,000.
15 HOULIHAN LOKEY: That's correct.
16 THE COURT: Mr. Spencer, is that
17 correct?
18 HOULIHAN LOKEY: Yes.
19 THE COURT: Okay. Back to you then.
20 HOULIHAN LOKEY: Okay. And for
21 everybody's benefit, the composition of that bid,
22 which we agree is 77,900,000 on a net basis, is net
23 cash of \$58,525,000, 17 points of equity which is
24 being valued at \$11,050,000, and excluded assets of
25 8,325,000, which again totals \$77,900,000 on a net

1 POLAROID AUCTION - 04/16/2009
2 basis. That is currently the lead bid.
3 We'll turn it back over to Hilco/Gordon
4 Brothers for a competing bid.
5 HILCO: The Hilco/Gordon Brothers joint
6 venture would increase the cash at closing \$650,000 so
7 that the cash component of our APA will be
8 \$47,150,000, which brings us to a gross bid of
9 79,762,000 and a net value of the Genii breakup fee
10 and expenses of \$78,062,000.
11 HOULIHAN LOKEY: The debtor accepts the
12 revised Hilco/Gordon Brothers bid, which we value at
13 \$78,062,000 net. It exceeds the \$150,000 increment.
14 The Hilco/Gordon Brothers bid is now our lead bid.
15 I turn it back over to Patriarch for a
16 competing bid.
17 HILCO: Steve, if you could, I would
18 like to have the same sort of components of our bid
19 read out like Patriarch just so at this point in the
20 bidding we all know where we are.
21 HOULIHAN LOKEY: Eric, why don't you
22 recite them for the benefit. I can read them to you
23 if you'd like.
24 HILCO: If you could read them.
25 HOULIHAN LOKEY: Sure. Our net cash

1 POLAROID AUCTION - 04/16/2009
2 figure is \$45,450,000. The value of the equity which
3 is 25 points is \$16,250,000. The excluded assets are
4 valued at \$16,362,000.
5 HILCO: We agree.
6 HOULIHAN LOKEY: The total net of
7 \$78,062,000.
8 HILCO: Thank you.
9 HOULIHAN LOKEY: We accept that bid.
10 We'll turn it over to Patriarch for a revised bid.
11 PATRIARCH: All right. Patriarch is
12 ready to revise its bid. The equity percentage will
13 be increased by one point to 18 percent, which is an
14 additional 650,000 to the bid, which takes the total
15 bid to 80,250,000 and the net bid to 78,550,000.
16 Should take the equity component to 11,700,000, and
17 the total cash would remain at 60,225,000, the net
18 cash at 58,525,000 and the excluded assets stay the
19 same at 8,325,000.
20 HOULIHAN LOKEY: The debtor accepts the
21 revised Patriarch bid, which we are valuing at
22 \$78,550,000.
23 We turn it over to Hilco/Gordon
24 Brothers for a competing bid.
25 HILCO: So the Hilco/Gordon Brothers

1 POLAROID AUCTION - 04/16/2009
2 joint venture will increase its bid by \$2 million of
3 cash. Our total cash at closing is \$49,150,000
4 bringing our net value of our bid, net of the Genii
5 breakup fee and expenses, to 80,062,000 and the gross
6 value of our bid to 81,762,000.
7 HOULIHAN LOKEY: Eric, for the record,
8 would you recite the components of the constituent
9 elements of the bid.
10 HILCO: So the gross cash of our bid
11 would be -- gross cash paid at closing is 49,150,000.
12 The net number there is 1.7 million less of cash. We
13 have 25 percent equity in newco valued at \$16,250,000.
14 We have excluded assets left with the estate valued at
15 \$16,362,000. The gross value of that bid by my math
16 is \$81,762,000, net of the Genii breakup fee and
17 expenses that's a value of \$80,062,000.
18 HOULIHAN LOKEY: The debtor accepts the
19 revised Hilco/Gordon Brothers bid, which we value on a
20 net basis at \$80,062,000. The Hilco/Gordon Brothers
21 bid is now our lead bid.
22 We turn it back over to Patriarch to
23 contemplate a competing bid.
24 PATRIARCH: Patriarch's new bid will be
25 for a total of \$82,800,000. That will be comprised of

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2 an increase of equity up to 20 percent, which gives
3 you \$1.3 million of that increase and an additional
4 \$1,250,000 of cash. To my calculation, and I would
5 appreciate confirmation, that takes our total cash up
6 to 61,475,000 and a net cash of 59,775,000. The
7 excluded assets would remain the same at 8,325,000,
8 and the 20 percent equity would now be worth \$13
9 million.
10 HOULIHAN LOKEY: Lynn, to clarify, your
11 gross you calculated 82,800,000 and the net would then
12 be 81,100,000?
13 PATRIARCH: Correct.
14 HOULIHAN LOKEY: The debtor accepts the
15 revised Patriarch bid. We are valuing on a net basis
16 at 81,100,000.
17 Eric, would you like us to recite the
18 constituent components?
19 HILCO: We would respectfully request a
20 20-minute break at this point. We're at a point here
21 where among our group we need to caucus and continue
22 to talk.
23 POLAROID COMMITTEE: Your Honor, we're
24 also -- from the committee's standpoint, we're at a
25 point where I would actually appreciate the

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2 opportunity to convey this to my committee at a very
3 short meeting. We can probably do it in 15 minutes.
4 Hopefully Hilco can do it in 15 minutes.
5 HOULIHAN LOKEY: Eric, is 15 --
6 HILCO: We'll live with 15, sure.
7 Thank you.
8 THE COURT: Does anybody have any
9 problem with that? All right. Let's reconvene then
10 at 22 by the courtroom clock. 11:40 a.m. All right.
11 We're in recess.
12 (Off the record at 11:23.)
13 (Back on the record at 11:43.)
14 THE COURT: We are back on the record
15 then. And the break was requested by the people from
16 Hilco Gordon. So I'm going to go back over to Mr.
17 Spencer.
18 HOULIHAN LOKEY: Should we wait for
19 Rick?
20 HILCO: We're missing one guy too.
21 THE COURT: All right. We'll go back
22 off the record then.
23 (Off the record at 11:44.)
24 (Back on the record at 11:45.)
25 THE COURT: We'll go back on the record

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2 then. Go ahead, Mr. Spencer.
3 HOULIHAN LOKEY: For the benefit of all
4 the parties, I'll go back and recite what is -- the
5 constituent elements of what is currently our lead
6 bid, the bid from Patriarch.
7 That bid is \$81,100,000 net. It is
8 comprised of 59,775,000 cash consideration, net cash
9 consideration, \$13 million of equity, and \$8 million
10 -- \$8,325,000 of assets, excluded assets. That is our
11 current lead bid.
12 I will go over to you, Eric, to
13 Hilco/Gordon Brothers to contemplate a competing bid.
14 HILCO: The Hilco/Gordon Brothers joint
15 venture will raise its bid by an additional
16 \$2,850,000. Total cash at closing would be \$52
17 million. Our net -- the net value of our bid net of
18 the Genii breakup fee and expense reimbursement, by my
19 math, is 82,912,000 and the gross value of our bid is
20 84,612,000.
21 HOULIHAN LOKEY: The debtor accepts the
22 revised Hilco/Gordon Brothers bid, which we also value
23 on a net basis at \$82,912,000.
24 We turn to Patriarch Partners to submit
25 a competing bid.

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2 PATRIARCH: Okay. Patriarch's ready to
3 revise its bid by \$2 million to \$84,800,000. That
4 rise in \$2 million will be comprised of two points of
5 equity equivalent to \$1.3 million and \$700,000 of
6 cash.
7 I believe that takes the gross cash to
8 62,125,000, the net cash to 60,475,000, the total
9 equity value to 14,300,000, and the excluded assets to
10 8,325,000.
11 HOULIHAN LOKEY: Lynn, would you recite
12 the constituent elements of the bid one more time for
13 the record.
14 PATRIARCH: Yeah. And I'd appreciate
15 if you'd correct me if I'm wrong.
16 I have excluded assets of 8,325,000,
17 the equity which is now at 22 percent at 14,300,000,
18 and net cash of 60,475,000 with gross cash at
19 62,125,000.
20 AUDIENCE: I get 175.
21 PATRIARCH: 175. I apologize. Okay.
22 AUDIENCE: What is the gross cash?
23 PATRIARCH: I believe it's 62,175,000.
24 HOULIHAN LOKEY: That's correct.
25 PATRIARCH: Thank you.

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2 HOULIHAN LOKEY: Net cash of 60,475.
3 PATRIARCH: Correct.
4 HOULIHAN LOKEY: For a total net
5 consideration of \$83,100,000.
6 THE COURT: 83 or 84?
7 HOULIHAN LOKEY: Net consideration,
8 Your Honor, of \$83,100,000.
9 THE COURT: I'm sorry, yes.
10 HOULIHAN LOKEY: Your Honor, we request
11 for a two-minute break.
12 THE COURT: Okay. We'll go off the
13 record.
14 (Off the record at 11:53.)
15 (Back on the record at 11:56.)
16 THE COURT: Back on the record. Go
17 ahead, Mr. Spencer.
18 HOULIHAN LOKEY: The debtor accepts the
19 revised Patriarch bid, which we are valuing on a net
20 basis at \$83,100,000. The constituent elements for
21 the benefit of all are \$14,300,000 in equity
22 consideration, \$60,475,000 in cash consideration, and
23 8,325,000 in excluded assets, which totals 83,100,000.
24 Eric, turn it back over to you.
25 POLAROID COMMITTEE: For the record,

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2 however, Your Honor, let me just state the committee
3 is reserving its rights with respect to whether or not
4 that bid is highest and otherwise best, taking into
5 account all of the considerations and subjective and
6 qualitative facts. We will continue to review that,
7 but we understand the debtors's position and we concur
8 with the debtor's calculation of the numbers.
9 MR. GORDON: Your Honor, may I?
10 THE COURT: You may.
11 MR. GORDON: Greg Gordon or behalf of
12 Patriarch. We obviously will reserve on that. We
13 object to that. If there's now going to be an
14 argument after all this back and forth that the rules
15 should not be applied the way the Court set them out
16 in the order and the items should be revalued or
17 considered in a different way, we will vehemently
18 object to that, Your Honor.
19 THE COURT: I guess I'm not sure where
20 the committee is coming from.
21 POLAROID COMMITTEE: Where the
22 committees' coming from, Your Honor, this was the
23 issue that was raised with respect to the LLC
24 agreement and our ability to object to certain of the
25 qualitative factors comparing the two agreements. It

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2 cannot quantify those numerically, Your Honor. We're
3 simply reserving the right if the debtor goes forward
4 with this as the highest and otherwise best, to object
5 to that if the committee makes that decision. That's
6 all.
7 MR. GORDON: Your Honor, with respect
8 to the LLC agreement, they did reserve on the record a
9 couple of hearings ago on that point. We then came
10 back to the hearing the other day, and counsel for
11 creditors' committee advised that there had been an
12 exchange where the committee had put in some comments.
13 We responded.
14 I do want Your Honor to know that we've
15 never had a direct discussion with the committee about
16 the LLC agreement. The committee has refused to talk
17 to us about it. The comments have only been made
18 through the debtor. They've come through e-mails that
19 were forward by the debtor to us. We responded. We
20 moved on a number of points. In terms of other
21 points, we indicated why we thought the points were
22 cosmetic or didn't have any meaning, and why in our
23 view the LLC agreements are basically identical in all
24 material respects.
25 We've never been able to have a dialog

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2 with the committee about that. From our perspective
3 -- and the debtor can weigh in -- there's no material
4 difference between the agreements. And we can take
5 that up at some point if Your Honor would like.

6 But I did want Your honor to know
7 notwithstanding this reservation of rights, we've
8 never had a single conversation with the committee
9 over the last week regarding the LLC agreement. Not
10 one.

11 POLAROID COMMITTEE: Your Honor, just
12 for point of clarification, we filtered all of our
13 comments to both parties back through the debtors to
14 make sure we don't have the back and forth side to
15 side that led to where we were last week.

16 THE COURT: Understood.

17 POLAROID COMMITTEE: Thank you, Your
18 Honor.

19 THE COURT: Okay.

20 HILCO: Your Honor, I'd like to put our
21 point of view on the record as well. You know, which
22 is that we've now negotiated two LLC agreements with
23 the debtors and with the committee. We signed them
24 both. We have debtors' signature on our documents.
25 We have an APA with schedules that we've negotiated on

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2 two separate occasions with this estate and this
3 committee. We signed them twice. The estate signed
4 the one after the sealed bid auction.

5 For the record, I've never seen filed
6 anywhere in this record a signed document between
7 Patriarch and the debtors. They were highest and best
8 at an auction that ended on the 31st of March. There
9 hasn't been a signature page filed with the record
10 between the debtor and Patriarch. Ours are on the
11 record. They're done. There are significant
12 differences in the LLC agreements between Lithograph
13 Legends and the Hilco/Gordon Brothers JV.

14 To say that they are identical or is
15 cosmetic is not -- is not accurate in any way. In
16 order to capitalize the -- our company or Lithograph
17 Legends, you can either put debt or equity into either
18 company.

19 In our case if we put in capital as
20 opposed to debt, the estate has never diluted beyond
21 the 25 percent that they're diluted. Our capital
22 comes out first that we put into the debtor, but they
23 are never -- to the newco, but we are never diluted.
24 Therefore, if we put money in, we got to know we get
25 it back. But the estate always remains at 25 percent

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2 interest.

3 Under the Lithograph Legend's LLC
4 agreement, Your Honor, if capital is put into the
5 newco, the estate must have cash to exercise
6 preemptive rights to retain its 22 percent stake in
7 the debtor.

8 So for example, if they were to put \$10
9 million into the new company to capitalize it to pay
10 for the employees that Patriarch claims that they're
11 taking, even though they're not bound to do so under
12 their agreement, the estate would have to come up with
13 \$2.2 million or they would be diluted down in terms of
14 their equity. I don't know many bankruptcy estates
15 that keep cash aside to exercise preemptive rights.

16 So that's the difference, Your Honor,
17 between the LLC agreement of the Hilco JV and
18 Lithograph Legends. So there are significant
19 differences, Your Honor.

20 Right now as it stands, Lithograph is
21 160 -- \$188,000 higher than ours. There's not a whole
22 lot of dilution that needs to go on here for that bid
23 to in the end -- six months, a year from now -- not
24 actually be higher and better than our bid.

25 So I know it's the debtor's judgment.

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2 I know everybody thinks I'm biased, just like
3 Lithograph Legends is biased about who is higher and
4 better. But I do want to make on the record there are
5 differences between the JV agreements, and they are
6 significant and they're worth value. And it's not
7 something that we should say it's too late in the day
8 or we've done too much already. We've come very far
9 and the debtor should be allowed to make the right
10 decision here.

11 POLAROID COMMITTEE: If I may, Your
12 Honor, by point of clarification.

13 THE COURT: Yeah. Are you really sure
14 that you wanted to get into this?

15 POLAROID COMMITTEE: No, I didn't. I
16 just --

17 THE COURT: I thought we were kicking
18 along here.

19 POLAROID COMMITTEE: We were doing
20 fine. The debtors accepted a bid --

21 THE COURT: And I also would have
22 thought that the whole matter of the LLC agreement as
23 a floor to each party's bidding participation was
24 pretty much settled.

25 POLAROID COMMITTEE: It is settled,

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2 Your Honor. They are done. They are both executed.
3 I'm not sure if they're executed, but both parties
4 have completed their documents. They are different.
5 That's the only issue.
6 And the point we raise, Your Honor, is
7 as we look at the total package of consideration, we
8 have conferred with Ritchie, with Acorn, with the
9 Petters committees to obviously get their input
10 because they are stakeholders and at the end of a day,
11 Your Honor, a critical component in the ability to
12 wrap these estates up quickly as opposed to winding
13 our way through several years of litigation.
14 So we did take -- we have taken their
15 counsel in looking at these issues, and all we wanted
16 to do at this point is note the differences, reserve
17 the rights, and obviously open it up for Hilco/Gordon
18 Brothers to make another bid based upon the debtor's
19 determination.
20 THE COURT: Reserve what rights? I
21 mean, it's good to be lawyerly and reserve some wiggle
22 room, but I don't know what rights you're reserving if
23 we've already reached final terms as to both of these
24 parties.
25 POLAROID COMMITTEE: The debtors will

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2 present to Your Honor a sale motion as soon as we wrap
3 here that this is highest and otherwise best. We
4 simply are reserving whether or not that, in light of
5 all the criteria, meets that standard. That's all.
6 It's the debtor's business judgment. It's the
7 debtor's burden.
8 MR. GORDON: My I speak, Your Honor?
9 THE COURT: Yeah.
10 MR. GORDON: First of all, Your Honor,
11 we came back here today with a clear understanding
12 that we were going to follow rules that were very
13 explicitly laid out in Your Honor's order. And we
14 can't begin to tell you how much we appreciated the
15 fact that you laid out the specifics in the order.
16 Because as Your Honor knows from having read the
17 transcript from the hearing, we were highly critical
18 of the fact that we felt that the auction as was
19 initially run didn't have a concrete set of rules
20 making it very chaotic in terms of trying to pick a
21 winning bid, in terms of trying to make further bids.
22 We came back with a clear understanding
23 we were working off of your order, which was very
24 clear how bids were to be evaluated. They were to be
25 evaluated based on that comparison of all the assets

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2 with the Houlihan values, with the equity values laid
3 out by Houlihan. It was made very clear that we were
4 talking about cash bidding only with respect to Hilco,
5 cash in equity from Patriarch.
6 We've done nothing but follow the
7 rules. With respect to the LLC agreement, it's the
8 same thing. I mean, we negotiated that. We can talk
9 about negotiations and signed documents. I'm sure we
10 negotiated just as much as Hilco did. We've signed it
11 at least twice as for as I know. As well, we've had
12 to revisit those documents. We've made concessions.
13 If we need to, and I don't think Your Honor would want
14 to do this, we can go through the LLC agreement point
15 by point. But, you know, what counsel's not telling
16 you is yes, they put new capital in. They're entitled
17 to get \$34 1/2 million back at 10 percent in front of
18 the equity.
19 We can stack them up side by side. But
20 I think the way we looked at it was if you think of it
21 on an economic basis, they're basically the same.
22 They've got some differences, which again, in my view
23 are cosmetic. I think the debtor has to present its
24 own view because it negotiated with both sets of
25 parties.

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2 But to suggest that we've now come back
3 today, gone through an entire auction process
4 according to the rules, and now the creditors can
5 stand up and say we reserve on that and can now argue
6 to Your Honor that the winning bid isn't the winning
7 bid, we're just back to where we were before. And to
8 me that means we were proceeding under false pretenses
9 here today. That's not what we signed up for today.
10 We need to roll it back and start all
11 over again and renegotiate the LLC agreements? I
12 mean, that's what we're opening up here, Your Honor.
13 HILCO: I'll be brief, Your Honor.
14 It's absurd for a bidder that submitted a bid after
15 the sealed bid auction to complain about not following
16 rules. Absurd. I'm not going to complain about it.
17 What I'm saying, Your Honor, is that you cannot let a
18 bidder somehow object and prevent the debtors and the
19 committee from deciding which is the highest and best
20 bid.
21 They've got two bids in front of them.
22 They've accepted both bids, and they can go decide
23 which one is higher and better. But that's all that
24 the debtor's saying. That's all that the committee's
25 saying. There have been lots of rules, there have

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2 been lots of rules broken, and we are at the end of
3 this road and the debtor's allowed to make a choice.

4 MR. RUNCK: Your Honor, David Runck on
5 behalf of the Petters Committee. And just briefly I
6 would like to note for the record the Petters
7 Committee support for the Polaroid Committee's
8 reservation of rights.

9 Your Honor, I agree that the debtors in
10 this case certainly have the business judgment to
11 determine for the auction process what is the highest
12 and best bid. But, Your Honor, I'm aware of no
13 authority at this point that says that the creditors
14 at this stage of the game need to be bound by that
15 determination.

16 And I think all that Mr. Chesley is
17 saying, Your Honor, is that we reserve our rights to
18 look at the highest and best bid and determine whether
19 or not it truly is the highest and best bid. Evaluate
20 the competing LLC agreements, Your Honor. That is the
21 debtor's burden of proof at the later stage of this
22 hearing, and we want to reserve our rights at that
23 time.

24 THE COURT: Okay. Thank you.

25 MR. RUNCK: Thank you, Your Honor.

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2 THE COURT: All right. Well, I
3 basically said in the order I entered on April 9th
4 that I did not anticipate having to get into legal
5 issues at this point, and I'm not going to. I'm only
6 here as an observer for the purpose of keeping order,
7 and I'm not going to come in and referee this.

8 I will say, No. 1, that this bidding
9 process is not a court proceeding. It's not a
10 judicial proceeding. I'm just here because I felt I
11 had to be to make sure things went forward as an
12 orderly process.

13 So Mr. Chesley can say whatever he
14 wants about reserving rights. The process of
15 administering these assets has to go through this
16 bidding process to arrive at a proposed sale which
17 then the debtor can evaluate. And in turn, I guess it
18 is correct, the question of which is the highest and
19 best may ultimately become an issue that is presented
20 judicially here. And I'll take that in due course at
21 that time.

22 I'm going to have some problems just at
23 a gut level with unceding the result of a competitive
24 bidding process. But on the other hand, I think the
25 question of which is the highest and best isn't

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2 judicially ripe at this point. So I can't cut the
3 committee off at its knees.

4 I'm really outside of my sphere of
5 authority sitting here anyway, because we are only
6 going through a bidding process. I tried to set up
7 rules, yes, but I didn't set up rules ultimately, and
8 I certainly did not make an advisory opinion as to
9 what I was going to consider or not consider when we
10 got to the point of actually convening the sale
11 hearing. And I passed on the debtor's determination
12 as to which party to sell these assets to under which
13 circumstances.

14 So I'll let Mr. Chesley's notation of
15 the committee's reservation of its rights stand for
16 the record just as a memorialization of a position. I
17 can get into this issue later on frankly. The more I
18 talk my way through this, the more I think it's
19 probably not even ripe at this point.

20 The parties can go through a bidding
21 process here. I will say, you know, I am to the
22 extent that I can -- I really have the issue framed up
23 at all in front of me. And I'm going to have a hard
24 time listening to any objection that the highest
25 dollar value net bid is not the one that should be

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2 approved, but the issue isn't ripe.

3 All right. Let's go forward.

4 HOULIHAN LOKEY: Speaking on behalf of
5 the debtor, we did not give an opinion on the
6 Patriarch bid. We merely recited the constituent
7 elements.

8 THE COURT: Right.

9 HOULIHAN LOKEY: I'll review those
10 again for everybody's benefit. They are in equity
11 \$14,300,000 in cash, \$60,475,000 in excluded assets,
12 8,325,000. These are net numbers. The net
13 consideration under the Patriarch revised bid is
14 \$83,100,000. The debtor accepts that bid as the lead
15 bid right now.

16 We would go back to Hilco/Gordon
17 Brothers and ask if you wish to provide a revised bid.

18 HILCO: We need another -- we need 15
19 minutes. We'll be back in 15 minutes. 11:30. This
20 gives us three extra minutes. I'm sorry, 12:30.

21 THE COURT: All right. I'm going to
22 remind everybody here I did specify in the order that
23 parties were to come into this courtroom with
24 authority. And it sounds to me like you're going back
25 to get more authority, and I'm not going to have a lot

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2 of patience with this ongoing.
3 HILCO: Your Honor, we brought
4 principals from Gordon Brothers and Hilco with us. We
5 have two parties that we need to confer outside the
6 courtroom to cover our bid. The CEO and chairman of
7 Hilco is in the courtroom. Principals from Gordon
8 Brothers are in the courtroom. We brought our
9 authority with us. We just can't have these
10 conversations in open court.
11 THE COURT: All right. Understood.
12 All right. Well, 15 minutes then. And let's get on
13 with it.
14 (Off the record at 12:32.)
15 (Back on the record at 12:32.)
16 THE COURT: All right. We are back on
17 the record. Mr. Spencer.
18 HOULIHAN LOKEY: We accepted the
19 revised Patriarch bid which we value at \$83,100,000 on
20 a net basis. We turn over the bidding to Hilco/Gordon
21 Brothers. Eric, I'll turn it over to you to respond.
22 HILCO: Thank you. The Hilco/Gordon
23 Brothers JV, in light of the comments that were made
24 on the record, will increase the cash component of our
25 bid by \$338,000. So cash at closing would be

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2 \$52,338,000. That's a gross bid value of \$84,950,000.
3 Net value of \$83,250,000.
4 HOULIHAN LOKEY: Eric, could you repeat
5 the net number? I'll repeat it for you. \$83,250,000
6 net?
7 HILCO: Correct.
8 HOULIHAN LOKEY: Eric, just to clarify,
9 please go through the constituent elements of your bid
10 again.
11 HILCO: Sure. The gross value of the
12 cash at closing is \$52,338,000. The net of the
13 breakup fee payable to Genii and expense
14 reimbursement, the net cash, as we've been calling it,
15 would be \$50,638,000. The value of the equity that
16 we're providing is \$16,250,000. The value of the
17 excluded assets is \$16,362,000.
18 HOULIHAN LOKEY: The debtor accepts the
19 revised Hilco/Gordon Brothers bid, which we value at
20 \$83,250,000 net.
21 We turn the bidding over to Patriarch
22 at this time.
23 PATRIARCH: All right. Patriarch will
24 increase its equity stake to 23 percent, which is
25 increasing its bid by 650,000. Takes the equity

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2 component to 14,950,000. Everything else would remain
3 the same. I can go through it if you'd like.
4 60,475,000 of net cash, 8,325,000 of excluded assets.
5 That would take the gross bid to 85,450,000 and the
6 net bid to 83,750,000.
7 HOULIHAN LOKEY: The debtor accepts the
8 revised Patriarch bid, which we value on a net basis
9 at 83,750,000.
10 We turn the bidding over to
11 Hilco/Gordon Brothers if you wish to submit a
12 competing bid.
13 HILCO: Thank you. The Hilco joint
14 venture will increase our bid by \$650,000 in cash, so
15 the gross value of the cash will be \$52,988,000. The
16 net cash of breakup fee is 51,288,000. The net value
17 of our bid is 83,900,000 and the gross is 85,600,000.
18 HOULIHAN LOKEY: Eric, we accept -- the
19 debtor accepts the revised Hilco/Gordon Brothers bid,
20 which we value on a net basis at \$83,900,000, which
21 clears the Patriarch bid by \$150,000.
22 We turn the bidding back over to
23 Patriarch again if you wish to submit a competing bid.
24 PATRIARCH: I need a little bit of time
25 to look at numbers here.

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2 Patriarch's prepared to increase its
3 bid by \$950,000, an increase of one point of equity,
4 and \$300,000 in cash, which takes its gross bid to
5 \$86,400,000, its net bid to \$84,700,000, its gross
6 cash bid to \$62,475,000, its net cash bid to
7 \$60,775,000.
8 HOULIHAN LOKEY: For everybody's
9 benefit, would you just go through the --
10 PATRIARCH: Does that mean I added
11 wrong?
12 HOULIHAN LOKEY: No. Just check the
13 math.
14 PATRIARCH: You want me to go through
15 it again?
16 HOULIHAN LOKEY: Yeah, please.
17 PATRIARCH: I believe that I've
18 increased my bid by \$950,000 to include one point of
19 equity and 300,000 of cash. It takes the gross bid to
20 86,400,000, the net bid to 84,700,000, the gross cash
21 to 62,475,000, the net cash to 60,775,000. The equity
22 value is now 15,600,000 and the excluded assets it
23 8,325,000.
24 HOULIHAN LOKEY: The debtor accepts the
25 revised Patriarch bid, which we value on a net basis

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2 of \$84,700,000.
3 Turn to you, Eric, to ask if Hilco
4 wishes to submit a competing bid.
5 HILCO: Okay. So the Hilco/Gordon
6 Brothers joint venture is prepared to increase its bid
7 \$950,000, which would increase the gross value of the
8 cash paid at closing to 53,938,000. The cash net of
9 the breakup fee would be 52,238,000, it's a gross
10 value of our bid with the equity and the excluded
11 assets of 86,550,000, and a net value to the estate
12 after payment of the Genii breakup fee of \$84,850,000.
13 HOULIHAN LOKEY: The debtor confirms
14 and accepts the Hilco/Gordon Brothers revised bid,
15 which we value \$84,850,000, which tops the prior
16 Patriarch bid of \$84,700,000 by the required 150,000
17 increment.
18 We turn the auction back over -- or the
19 bidding back over to Patriarch. Lynn, do you wish to
20 make a competing bid?
21 PATRIARCH: I need a few minutes.
22 Patriarch will raise its bid by
23 700,000, which is an additional 650,000 of equity
24 which takes us up to the limit of 25 percent, and an
25 additional \$50,000 of cash. That should take the

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1 POLAROID AUCTION - 04/16/2009
2 total bid to 87,100,000, the net bid to 85,400,000,
3 gross cash to 62,525,000, net cash to 60,825,000.
4 Equity is now at the \$16,250,000 level, and excluded
5 assets are now at 8,325,000.
6 HOULIHAN LOKEY: The debtor confirms
7 and accepts the revised Patriarch bid, which we value
8 at \$85,400,000 net.
9 Turn the bidding back over to you,
10 Eric, to contemplate a competing bid.
11 HILCO: I'm sorry. Could you just give
12 me the net and the gross numbers again?
13 HOULIHAN LOKEY: Sure. Lynn, would you
14 mind reciting the components of your bid?
15 PATRIARCH: The gross number is
16 87,100,000 and the net number is 85,400,000. The cash
17 is --
18 HILCO: That's okay. So you raised
19 your bid 700,000 or 750?
20 PATRIARCH: No, 700,000.
21 HILCO: Okay. Thank you.
22 PATRIARCH: 650 of equity and 50,000 of
23 cash.
24 HILCO: Okay. Hilco/Gordon Brothers
25 joint venture is prepared to -- it will raise its bid

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1 POLAROID AUCTION - 04/16/2009
2 by an additional \$1,062,000. It means the gross cash
3 at closing is \$55 million, cash net of breakup fee is
4 53,300,000. The gross value of the bid when you
5 include equity valued at 16,250,000 and excluded
6 assets at 16,362,000 totals 87,612,000 leaving net
7 cash after payment of the breakup fee to the estate of
8 \$85,912,000.
9 In addition, the Hilco/Gordon Brothers
10 joint venture will modify one term of our LLC
11 agreement, which is to eliminate the preferred return
12 payable on our initial capital contributed to the --
13 to the newco.
14 I'm happy to expound upon that if
15 anybody needs further clarification, but I think we
16 all know what we're talking about there. We believe
17 that the final concession does have a monetary value.
18 HOULIHAN LOKEY: The debtor accepts the
19 revised Hilco/Gordon Brothers bid, which we value at
20 \$85,912,000.
21 We turn the bidding back over to
22 Patriarch Partners.
23 PATRIARCH: Patriarch's going to raise
24 its bid by a million dollars in cash, which takes the
25 gross amount of the bid to 88,100,000, the net bid to

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1 POLAROID AUCTION - 04/16/2009
2 86,400,000, the gross cash to 63,525,000, and the net
3 cash to 61,825,000.
4 HOULIHAN LOKEY: We agree with the
5 calculations. We accept -- the debtor accepts the
6 revised Patriarch bid, which we value on a net basis
7 at \$86,400,000.
8 Eric, we would turn it back over to you
9 to get your competing bid.
10 HILCO: The Hilco/Gordon Brothers JV
11 declines to bid any further, and we look forward to
12 the creditors' and debtor's determination of which bid
13 is higher and better.
14 HOULIHAN LOKEY: The debtor accepts the
15 Patriarch bid as the winning bid, which we value on a
16 net basis again at \$86,400,000. This concludes the
17 auction.
18 (Auction Adjourned at 12:55.)
19
20
21
22
23
24
25

1 POLAROID AUCTION - 04/16/2009
2 CERTIFICATE

3
4 STATE OF MINNESOTA)
) ss.
5 COUNTY OF FILLMORE)

6
7 I, DEBORAH ANN GREBIN, NOTARY PUBLIC
8 IN AND FOR THE STATE OF MINNESOTA, RESIDING AT PRESTON
9 IN SAID COUNTY AND STATE, DO HEREBY CERTIFY:

10 THAT THE FOREGOING IS A FULL, TRUE,
11 AND CORRECT TRANSCRIPT OF THE AUCTION TAKEN IN THE
12 ABOVE-ENTITLED CAUSE;

13 IN WITNESS WHEREOF, I HAVE HEREUNTO
14 SET MY HAND AND AFFIXED MY OFFICIAL SEAL THIS
15 _____ DAY OF _____, 2009.

16
17
18 NOTARY PUBLIC IN AND FOR THE STATE OF
MINNESOTA RESIDING AT PRESTON -
CCR #2080

19
20
21
22
23
24
25

UNITED STATES BANKRUPTCY COURT
DISTRICT OF MINNESOTA

In Re: BKY No: 08-46617
Polaroid Corporation,
Debtor.

BEFORE THE HONORABLE GREGORY F. KISHEL
United States Bankruptcy Judge

* * *
TRANSCRIPT OF PROCEEDINGS

4-16-09

VOLUME III
* * *

Proceedings recorded by electronic sound
recording, transcript prepared by transcription
service.

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12

13
14 MR. MICHAEL ROSOW, Attorney at Law,
15 Winthrop & Weinstein, Suite 3500, 225 South Sixth
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18

19
20 MR. MICHAEL DOVE, Attorney at Law,
21 P.O. Box 458, 2700 South Broadway, New Ulm,
22 Minnesota 56073-0458, appeared on behalf of
23 Trustee.
24
25

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PROCEEDINGS

1
2
3 THE COURT: All right.
4 Counsel.

5 MR. FLEMING: Your Honor,
6 Terry Fleming on behalf of Polaroid. We've
7 discussed the issues that have been raised in
8 the motion in limine and I'm finally -- or
9 with the understanding that there will be no
10 inquiry at this time about the lien issue and
11 that the testimony will be limited to
12 questions relating to the sales process and
13 other possible sales alternatives that she
14 considered. There's no need to have the
15 motion heard at this time.

16 THE COURT: All right.

17 MR. KRAKAUER: And, Your
18 Honor, with respect to the lien issue, talked
19 to Acorn and they're expecting to argue that
20 later so we'll just put that off until later.

21 THE COURT: Expecting to argue
22 what?

23 MR. KRAKAUER: Well, Acorn is
24 here. The issue of whether or not it's
25 appropriate to hear evidence on the liens that

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1 Acorn had and Ritchie.

2 THE COURT: All right.

3 MR. KRAKAUER: So it's being
4 put off. And otherwise not agreeing to limit
5 my testimony but if Polaroid has an objection
6 to it, they can raise that. I'm not intending
7 to limit the things that I'll ask but I will
8 say that I expect this examination to last
9 five minutes or less.

10 THE COURT: Okay.

11 MR. KRAKAUER: And if there's
12 an objection to something, they can raise it.
13 Ms. Jeffries.

14 UNKNOWN SPEAKER: I mean, we
15 will object. I'm not sure if he was saying
16 that's something other than the understanding
17 I stated.

18 MR. KRAKAUER: Well, I believe
19 if -- it's our understanding. But let me ask
20 my questions. If he has an objection to my
21 question as we're going, he'll state it.

22 THE COURT: And believe me,
23 I'll deal with that objection.

24 MR. KRAKAUER: I understand.

25 THE COURT: All right. Ma'am,

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1 come forward if you would, please.

2 MR. KRAKAUER: And I would say
3 the questions I have go to alternatives
4 considered as well as valuation issues.

5 THE COURT: Raise your right
6 hand, ma'am.

7
8 MARY JEFFRIES

9
10 A witness in the above-entitled action,
11 after having been first duly sworn,
12 testifies and says as follows:

13 THE WITNESS: I do.

14 THE COURT: Thank you. Please
15 take the witness stand.

16
17 EXAMINATION

18
19
20 BY MR. KRAKAUER:

21 Q Ms. Jeffries, in terms of alternatives to
22 pursuing a sale, did you look at possibility
23 of licensing agreements overseas, the company
24 entering into licensing agreements overseas to
25 generate revenue and build a reorganization

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1 around that?

2 A Yes. We looked at licensing opportunities.

3 Q And did you solicit -- did you solicit any

4 parties in Europe or the Middle East or the

5 far east to possibly enter into licensing

6 agreements with Polaroid as a way to possibly

7 fund a reorganization plan?

8 A Since the bankruptcy?

9 Q In this last -- I'm asking first in terms of

10 this process.

11 A In this process?

12 Q This sale process?

13 A No, we haven't.

14 Q Isn't it true that previously there was an

15 interest expressed by some parties -- in the

16 parties in India particularly with respect to

17 licensing of the Polaroid brand?

18 A Yes.

19 Q And didn't you represent to Ritchie this past

20 summer that, in fact, there was parties in

21 India who were -- who you believed were very

22 interested in licensing the brand in India for

23 down payment of \$200 million additional

24 royalties in excess of that?

25 A We had a letter of intent, a non-binding

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1 parties now and seek offers like that?

2 A Yes, we did. Yes.

3 Q And who did you go to over the last two or

4 three months?

5 A Back to the Spice Group who was the

6 non-binding letter of intent.

7 Q And they told you at this point they're not

8 interested?

9 A Yes.

10 Q Thank you. Did you go to anybody else in

11 Asia?

12 A The Gomay Group.

13 Q And they said?

14 A No, they weren't interested.

15 Q Okay.

16 MR. KRAKAUER: Thank you.

17 THE COURT: Mr. Chesley?

18 MR. CHESLEY: Two questions,

19 Your Honor.

20

21 EXAMINATION

22

23 BY MR. CHESLEY:

24 Q Ms. Jeffries. The transaction Mr. Krakauer

25 asked you about, that never closed, did it?

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1 letter of intent, yes.

2 Q For that amount?

3 A Uh-huh.

4 Q And did you believe that at the time that that

5 represented a real offer?

6 A Yes.

7 Q And do you believe at the time that reflected

8 then of the value of the Polaroid brand in

9 India?

10 A Yes.

11 Q And you had every reason to think that and

12 still have reason to think that that was

13 reflective of what the brand was worth this

14 past summer?

15 A Based upon that letter of intent, yes.

16 Q And then to the fall as well?

17 A Uh-huh.

18 Q Is that a yes?

19 A Yes.

20 MR. KRAKAUER: That was it.

21 Thank you.

22 THE COURT: All right.

23 MR. KRAKAUER: I'm sorry.

24 BY MR. KRAKAUER:

25 Q Did you go back to that party or any other

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1 A No.

2 Q And in fact, based upon your experience with

3 the company, do you believe that the process

4 that was led by Houlihan Lokey with your

5 active participation yielded the highest and

6 best value for the assets of Polaroid?

7 A Yes, I did.

8 MR. CHESLEY: Thank you. I

9 have nothing further, Your Honor.

10 THE COURT: All right.

11 Anybody else? Very good. Thank you, ma'am.

12 You may step down. All right. Other proof?

13 Any other witnesses?

14 MR. UPHOFF: Your Honor, can I

15 call a rebuttal witness, please?

16 THE COURT: Going to?

17 MR. UPHOFF: The issues that

18 have been raised about the LLCs.

19 MR. CHESLEY: We would object

20 to that, Your Honor. There was no direct --

21 there was no contrary testimony put into the

22 record. The only testimony that was

23 represented in the Debtor's case in chief, the

24 only evidence put in in response to that was

25 the evidence with respect to Stylemark and

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1 whatever that was from Mr. Kerkauer.

2 MR. UPHOFF: (Unintelligible)
3 should have the right to express her opinions
4 about the LLCs as she has --

5 THE COURT: Who would you be
6 calling?

7 MR. UPHOFF: The head of
8 Patriarch.

9 MR. CHESLEY: Your Honor, she
10 testified. They had every opportunity to ask
11 every one of those questions. At some point
12 it has to end.

13 MR. UPHOFF: Well, I think it
14 was rebuttal to the later testimony.

15 MR. CHESLEY: That testimony
16 was before she took the stand.

17 THE COURT: Mr. Uphoff, I'm
18 just going to ask you to have a seat for a
19 minute here. I'm going to -- I'm going to
20 sustain the objection. Ms. Tilton was called
21 in the first instance as the Debtor's second
22 witness. The inquiry of her was relatively
23 brief and then really we've only had two other
24 witnesses since then, Mr. Lendorf as
25 Stylomark's witness and Ms. Jeffries as the

1 Ritchie Group's witness. So she would not be
2 at this point a rebuttal witness to any
3 evidence that came in after the Debtor rested
4 its case in chief. So that's technical but I
5 guess to use Mr. Chesley's words, it does have
6 to end sometime. And while we sometimes do
7 give a little greater latitude than you would
8 in a jury trial in the context of bankruptcy
9 cases, I'm not convinced that I should
10 exercise any sort of discretion in favor of
11 giving that latitude at this point.

12 MR. UPHOFF: Your Honor, at
13 this point I would like to call Jed Stewart as
14 a rebuttal witness.

15 THE COURT: Okay. As to?

16 MR. UPHOFF: As to the LLC
17 agreements.

18 MR. CHESLEY: Same objection,
19 Your Honor. There's been nothing presented
20 since the testimony was presented in the case
21 in chief. It controverts the same exact
22 issue. Different person, same issue.

23 THE COURT: And that is
24 correct. The objection is sustained. You
25 can't call a rebuttal witness to reopen your

1 case in chief and that's essentially what that
2 would be doing. You can only call a rebuttal
3 witness as to proof that came in at the behest
4 of other parties after you have concluded your
5 case in chief.

6 All right. Anything else? I don't
7 know where that leaves us, quite frankly, but
8 counsel will have a lot more ideas about that
9 than me. All right. Am I going to conclude,
10 then, that the evidentiary record is completed
11 here such as it is?

12 MR. CHESLEY: From the
13 Committee, yes, Your Honor.

14 THE COURT: And I don't hear
15 anybody else offering anything. All right.
16 The evidentiary record is complete.

17 Now where do we go?

18 MR. CHESLEY: Since no one's
19 standing and I am, I'll just proffer
20 something, Your Honor. We've been here a long
21 time. I think the issues have been very fully
22 vetted before the Court. We are happy to rest
23 on the record. If the Court wants a very
24 brief summation to close this today, we're
25 happy to do that. But I think for myself, and

1 obviously I'll let the other creditors who
2 have spoken today speak their mind on this,
3 but we think the issues are relatively clear.
4 We're happy to sort of bring it all together
5 if the Court would like.

6 If the Court wants to review any
7 supplemental documents, any legal authority,
8 we're happy to provide that to the Court, you
9 know, almost instantaneously if that would
10 help the Court. We'd like to end this today
11 if we could.

12 THE COURT: Well, I certainly
13 would too but the question is just what I'm
14 going to be given to do my job after the
15 parties -- what I have been given I should say
16 to do my job after the parties have finished
17 their presentations here. I need to have more
18 structure on this imposed here as to how the
19 content of the LLC agreements factor into this
20 determination. I mean, I think I've
21 identified at least one of the issues and that
22 would go to the question of which is the
23 highest and best offer at this point. And
24 then, of course, we've got a whole bunch of
25 other issues that have been raised by

1 objections that have not been resolved as yet
2 on the record.

3 MR. CHESLEY: Your Honor, may
4 I? If we could potentially segregate this
5 into resolving effectively highest and
6 otherwise best, maybe we could then move to
7 what are the other objections that are out
8 there may be the best -- at least as I'm
9 looking at Debtor's counsel, certainly argue
10 with respect to the other documents you need
11 to look at, Your Honor, actually it is our
12 view that you don't need to look at any other
13 documents. You've heard the testimony of the
14 Debtor's financial advisors and you've
15 heard -- well, you will hear and you probably
16 gleaned the positions of the other creditor
17 stakeholders here which is they believe, and
18 again it's their money, it's their equity,
19 they believe is highest and otherwise best.
20 So we don't believe you need to make a side by
21 side. I think you've gotten the testimony.
22 If you want to review them, obviously they're
23 here. We're happy to walk you through them,
24 summarize them in writing or otherwise. But
25 we think in light of the positions of the

1 creditors committee, the other creditors and
2 most importantly the testimony of Mr. Spencer,
3 you have everything you need to make the
4 decision.

5 THE COURT: Well, you're not
6 going to be walking me through anything that
7 has yet to be submitted under seal assuming
8 that ends up being relevant.

9 MR. CHESLEY: Yeah.

10 THE COURT: And I only have
11 sort of a hazy understanding at this point as
12 to how relevant --

13 MR. CHESLEY: Yeah. I sort of
14 put that issue aside, Your Honor, because
15 from -- and again, I'm sort of back where I
16 didn't want to go before on this issue. We
17 understand the issue that's been presented.
18 We understand where Patriarch is on this. I
19 don't want to prejudice their position in any
20 way, but we think the sealed process that is
21 in place addresses many of those issues. We
22 have that document if the Court would like to
23 see it in the context of the argument and the
24 testimony that's been presented.

25 But again, it's just one of the

1 factors, the qualitative factors that are out
2 there that go to highest and otherwise best.
3 And again, we come back to, you know,
4 obviously we uphold our committee extensively.
5 The others have as well and at the end of the
6 day this is sort of where we came out.

7 MR. UPHOFF: Your Honor, may I
8 suggest that we have a post-hearing brief of
9 some kind to put structure on this. And I'm
10 not thinking that this will take very long.

11 THE COURT: All right. Listen
12 to me here. I'm out of the state next week
13 and I think I told people that was the case
14 and I structured this thing up starting back
15 in early March knowing darn well I had this
16 commitment to a seminar through the Federal
17 Judicial Center that's been on my calendar for
18 nine months. I tried to structure this thing
19 up in early March to make sure that we were
20 working against that and there's been constant
21 slippage and I've allowed that with the hope
22 that I wouldn't get dropped with something
23 just before I left. So I am not going to
24 bleed this out over beyond next week to have
25 to pick it up when I get back. That's not

1 going to happen. So I'm not taking any
2 briefing here. The question is how this is
3 going to be structured up now and conceivably
4 tomorrow to give me something so I can give
5 you a decision.

6 MR. CHESLEY: And, again, I
7 come back to I think it's all there, Your
8 Honor. I don't believe there's anything
9 outside what you have heard today that you
10 need to consider for the purposes of making
11 this first decision. There are other issues
12 that come up with respect to certain other
13 parties. I respect their rights and that we
14 can resolve hopefully consensually, if not,
15 you know, very quickly tomorrow I would assume
16 with everybody. But we need to get past sort
17 of this threshold issue. And it's at least
18 the Committee's view and I would certainly
19 welcome anybody else to jump in here, that you
20 have everything at this point you need to make
21 that decision.

22 MR. SINGER: Your Honor, I
23 don't want to -- the one exception to that, of
24 course, is Patriarch documents have not been
25 filed with the Court and the modification to

1 the LLC agreement that we intend to file would
2 be part of the filing. So the LLC agreements
3 that are in issue now have not been file yet
4 with the Court.

5 THE COURT: Well, I know. And
6 that's been sort of the problem all along and
7 I really thought that the process was going to
8 result in certainty as to that heading into
9 this hearing but it didn't.

10 MR. LOWRY: Your Honor, we're
11 delighted with whatever process the Court
12 chooses. We simply want an opportunity to
13 argue our limited objection which does go
14 beyond just highest and best. It goes to the
15 ability to sell the assets under 363(f).

16 MR. CHESLEY: Your Honor,
17 clarification. Is that issue moot if Hilco is
18 chosen?

19 MR. LOWRY: I'm so sorry.
20 Yes. It is an issue because we've got a
21 resolution with Hilco on the assumption of our
22 licenses and consents that it wouldn't be an
23 issue with Hilco. So I apologize for not
24 clarifying that. And perhaps we could find
25 some other resolution with the other bidder.

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1 THE COURT: All right. Well,
2 I think I'd like to hear the parties out on
3 the question that's the threshold issue here
4 which is which is the highest and best offer
5 considering all of the circumstances including
6 the outcome to that auction process that took
7 a good chunk of time today here. And I need
8 each contending side here to identify just how
9 those documents that would be put under seal
10 play or don't play into that consideration.
11 I've taken testimony but I need to know how
12 that would factor in because we've got that
13 logistical issue there as to whether I can
14 give you a decision yet today or not.

15 So all right. Go forward on that. I'm
16 going to hear from the Debtor first.

17 MR. CHESLEY: Your Honor, the
18 only sealed document is the issue with respect
19 to Stylemark.

20 THE COURT: Right.

21 MR. CHESLEY: That's the

22 only --

23 THE COURT: Okay.

24 MR. SINGER: That's correct,
25 Your Honor. I guess with the Court's

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1 permission, I would like to, you know, offer
2 up the document, and I do have a manual
3 version here if that's acceptable to the Court
4 for consideration. This was -- what our
5 intention was after today they -- they started
6 as -- file this electronically connected to
7 the entire bid package.

8 THE COURT: All right. Okay.

9 MR. SINGER: May I approach?

10 THE COURT: You may. Sure.

11 I'm going to take cognizance of this on the
12 representation that this will be filed under
13 seal later. And filing under seal as we do it
14 through our iteration of CM/ECF it would be
15 filed to the in-box. And since we're after
16 close of business, the case administrator will
17 not be looking at this until first thing
18 tomorrow morning anyway. So it will not be
19 formally docketed or sealed until first thing
20 in the morning even if it goes in through
21 CM/ECF tonight. So I'm going to consider this
22 printout hard copy here for whatever relevancy
23 it has when the time comes. All right. Okay.

24 MR. OPHOFF: Thank you, Your
25 Honor. Your Honor, we would urge the Court to

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1 accept the Patriarch offer. We have had
2 perhaps the most extraordinary auction process
3 in the history of 363. And I don't think any
4 of us wants to go through the chronology but
5 it has lasted for nearly three weeks. That
6 process has been robust and spirited. It has
7 resulted in a bid by Patriarch that is nearly
8 half a million dollars greater than the Hilco
9 bid. Not only is it a half a million dollars
10 greater, it has over eight and a half million
11 dollars more of cash. We consider that to be
12 significant in this estate.

13 There was an agreement reached on
14 March 31 on the value of the equity and it was
15 agreed to be \$650,000 a point. Each bidder
16 has maxed out on that equity portion.

17 The difference between the bids in
18 addition to the substantial cash is the
19 excluded assets. The Hilco bid leaves more
20 assets with the estate, and with that, Your
21 Honor, the execution risk that comes with that
22 and the Debtor does not wish to take that
23 execution risk. It is not, in the Debtor's
24 judgment, similar to cash. It would require
25 effort and money to execute on that and it is

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1 impossible to say whether or not those values
2 would be realized.

3 In addition to the greater cash, in
4 addition to being a higher bid, in addition to
5 the testimony of the professionals retained by
6 the Debtor, Houlihan Lokey, whose, I believe,
7 credentials cannot be questioned here, this
8 bidder, the winning bidder, Patriarch, has
9 indicated that it desires to affirm the lease
10 that the Debtor presently has at the Baker
11 Road facility and to retain a number of the
12 Debtor's employees. That is an important
13 factor. It's not a financial factor but it is
14 a factor in our judgment.

15 The creditors committee has, for
16 whatever reason, determined that there are a
17 number of so-called qualitative factors that
18 result in their support of the Hilco Gordon
19 Brothers bid. Your Honor, these LLC
20 agreements were negotiated with the Debtor's
21 counsel. Admittedly there are differences
22 between them but these differences are not a
23 difference which you can put a quantitative
24 number on. Some are better or one might be
25 better in one respect or one might be better

1 in the other respect, but the fact of all of
2 this remains that we had a bidding process, we
3 had an auction, we had the rules set up and to
4 determine the winner we looked to the highest
5 dollar amount. The Patriarch bid is clearly
6 the better bid from a financial standpoint and
7 we would urge this Court to approve the
8 Debtors entering into that and we do not leave
9 that whatever so-called qualitative
10 differences that the creditors or others may
11 see in these LLC agreements can justify the
12 financial differences to this estate,
13 particularly the cash that is coming to this
14 Debtor and the elimination of the execution
15 risk that is presented by the Hilco Gordon
16 Brothers bid. Thank you.

17 THE COURT: All right. Very
18 good. Thank you.

19 MR. CHESLEY: Thank you, Your
20 Honor.

21 THE COURT: Go ahead,
22 Mr. Chesley.

23 MR. CHESLEY: Thank you.
24 Please the Court, counsel. At the outset I do
25 want to thank the Court for its time today and

1 obviously both of those participants who
2 actively participated in a very vibrant
3 process and a very difficult market. At the
4 end of the day, Your Honor, the issue is
5 highest and otherwise best. We know that.

6 When I wrote my comments out, I had
7 originally written out that we don't dispute
8 that the Patriarch bid, according to the
9 rules, was higher. In fact, based upon
10 Mr. Spencer's testimony, Your Honor, we
11 actually take exception to that as well based
12 upon the calculation of the change made to the
13 LLC agreement and the reduction of the
14 preferred return of a \$5 million a year
15 difference. These are substantial amounts.

16 And with all due respect to the
17 Debtor's counsel, Your Honor, this is return
18 to the estate. The estate is the creditors in
19 this case and we cannot lose sight of the fact
20 that at the end of the day, as Mr. Spencer
21 testified and everyone knows, this return goes
22 to the creditors.

23 So let me talk briefly, Your Honor,
24 because the creditors did consider all of
25 these factors despite counsel's statement that

1 apparently we did not. We considered these
2 issues with a very sophisticated creditors
3 committee and with the insight of Mr. Spencer
4 because, as the Court knows, we chose not to
5 retain a separate financial advisor to
6 preserve the estate's resources. So we're
7 relying upon Mr. Spencer and talking to our
8 committee and all of the other significant
9 stakeholders who you have heard from today and
10 potential stakeholders because that's an issue
11 that will have to be resolved. All of those
12 believe that the Hilco Gordon Brothers bid is
13 highest now and otherwise best.

14 Let me talk for a minute, Your Honor,
15 about why we believe that based upon the
16 evidence. First of all, the cash difference
17 is not as enormous as counsel indicates. The
18 cash difference with cash and cash equivalents
19 is \$488,000. We heard argument about
20 execution risk with respect to the lone
21 excluded asset, the art. But Mr. Spencer
22 didn't testify about execution risk. To the
23 contrary. While Houlihan Lokey used a base of
24 \$6.5 million for every bidder on that asset,
25 he testified that the Sotheby's valuation puts

1 that art at the between 7.3 and \$11.3 million.
2 The creditors committee did consider that
3 value in making its qualitative determinations
4 that this is the highest and otherwise best
5 bid.

6 A number of other factors lead to this,
7 Your Honor. The subjective or the qualitative
8 differences in the LLC, these are not of the
9 Committee's imagination. This is of
10 Mr. Spencer's testimony as a very experienced
11 financial advisor who has done deal after deal
12 in this space. While the debtors may believe
13 and Patriarch may believe that these are
14 comparable provisions or comperable documents,
15 the evidence doesn't support that and at the
16 end of the day, Your Honor, that is of no
17 moment here. This is, as Mr. Spencer
18 acknowledged and the Court is well aware, the
19 creditors' equity. And the creditors have, as
20 they have stated today, a strong preference
21 for all of the reasons we have articulated for
22 the Hilco Gordon Brothers equity.

23 We've already talked about the
24 elimination of the 10 percent preferred stake
25 and the true monetary value that likely will

1 bring to the estate.

2 Also, there was undisputed evidence
3 about Hilco's track record in this space.
4 Sharper Image, Linens & Things, Bombay, large
5 cases where they have done this. Their
6 experience, their track record in identical
7 deals was a significant issue that the
8 Committee relied upon in making this
9 determination that on an equity basis if cash
10 got close, which it did today, the Hilco
11 Gordon Brothers' equity was preferred.

12 And finally, Your Honor -- before I do
13 that, there was another factor the debtors
14 talked about and that is employees. We are a
15 big proponent and we actually think there is
16 economic value if employees are hired. The
17 problem is Patriarch had every opportunity to
18 make that abundantly clear in their document
19 time and time again and it is not there. So
20 statements that decide the Debtor's position
21 on that recognize cannot be quantified we
22 believe again is not supported by anything
23 before the Court.

24 The last issue, Your Honor, is, at
25 least for the creditors committee and some of

1 the other stakeholders of the creditors,
2 perhaps the 800-pound gorilla in this room.
3 The Court is well aware that this estate and
4 these creditors, there may be a long road
5 before we can distribute what has been reaped
6 from the sale by virtue of litigation that may
7 exist, claims that may exist and the process
8 to get those resolved. We understand it will
9 be contentious. We understand it will be
10 costly. We understand it will be time
11 consuming. Obviously, Your Honor, one of the
12 factors that our committee did consider is the
13 currency that would be available to deal with
14 these various claims and these various pieces
15 of litigation. Our committee deliberated on
16 this long and hard and determined that the
17 currency that they wanted to use based upon
18 the stated preferences of those we have to
19 deal with in the coming weeks and months and
20 hopefully not years is the Hilco Gordon
21 Brothers equity.

22 I asked Mr. Spencer, Your Honor, has he
23 ever seen a case similar to this where the
24 wishes of the creditors committee whose assets
25 these are was not respected by the debtors in

1 a sale process like this. He's not aware of
2 it, Your Honor. We're not aware of it. And
3 we believe, based upon the enormous stake that
4 these creditors have and all creditors have in
5 this process, that the Court should deny the
6 motion to approve the Patriarch deal and
7 approve Hilco Gordon Brothers as the winning
8 bidder.

9 Thank you, Your Honor.

10 THE COURT: All right.

11 Mr. Runck?

12 MR. RUNCK: Thank you, Your
13 Honor. Your Honor, as Mr. Chesley stated, in
14 the creditors' view, Your Honor, the creditors
15 are the entities that make up the estate in
16 this case. This, the sale proceeds and all
17 the components thereof, Your Honor, are the
18 consideration for the benefit of the
19 creditors, Your Honor. This is, in short, our
20 money and we feel this should be our choice.
21 And for the first time, Your Honor, in these
22 cases the creditors have spoken and are
23 speaking in a uniform voice. And to my
24 knowledge, that's the first time this has
25 happened in this case. I haven't seen the

creditors agreeing on anything, but today we agree that we prefer the Hilco bid over the Patriarch bid. The Polaroid committee feels that way. My committee feels that way.

Your Honor, we agree that valuing equity is a highly uncertain process. There's a lot of factors to be considered, both quantitative and qualitative. There's a lot of risks involved. There are substantial risks involved. And as a result of those risks, you have to take into account the form of the LLC agreement, the risks that may be involved and may be incumbent in being a minority holder in the new company.

And, Your Honor, you heard Mr. Spencer testify that he, too, like us, he prefers the qualitative factors in the LLC agreement provided by Hilco. The testimony is in the record that supports our judgment on this point, Your Honor.

The issues that were brought out during the testimony, Your Honor, is that in the Patriarch LLC agreement there's a higher risk of dilution in reduction of the minority interest.

Your Honor, in the Hilco agreement there's greater transparency. We get invited to meetings. We get to know what's going on. We receive audited financials. Your Honor, there was testimony that showed that Hilco has a lower need for operating capital in future capital infusions. That also reduces, Your Honor, the risk of dilution of our minority interest.

And very importantly to me, Your Honor, in the Hilco agreement there is a clear exit strategy. The LLC agreement itself provides a waterfall that tells us how the money will be distributed. It sets forth a priority structure that says every year there's going to be a distribution of income to the following people in the following amounts. The Patriarch agreement has no such provision. It says distributions will be made by the manager in the manager's sole discretion. Your Honor, that's just simply an unworkable provision and it requires us to have blind faith. And it's just something that we can't deal with.

With respect to, Your Honor, the

valuation of the equity, I would also point out, as has been pointed out many times before you today, that Hilco, as part of their last bid, they removed the preferred return on their initial capital contribution. And you've heard testimony that that increases the value to the company in the amount of \$5 million per year. That's a substantial factor.

But, Your Honor, stepping back from the equity determination for a minute, just to simplify things from our perspective, even if you were to value both equity interests equally, even if Hilco and Patriarch's equity interests were valued exactly the same, the record before you, Your Honor, shows that the scales here still tip in favor of Hilco. And what I'm referring to is specifically the art collection.

The difference here, Your Honor, between the two bids is a net amount of \$488,000. Under the Hilco bid the estate gets to keep the art. They've been given a credit in exchange for that in the amount of \$6,500,000. You heard testimony today that

that art has been appraised within the range of 7.3 million to 11.3 million. Your Honor, even under the most pessimistic view under the appraisal -- and that appraisal, by the way, was conducted by Sotheby's. They know a lot better than I do what the value of that art is. Sotheby's is telling us the art is worth 7.3 to \$11.3 million. Even under the low end range of that, Your Honor, if the art only takes in \$7.3 million, that means the value of the Hilco bid goes up by 800,000 right there. That offsets the difference between the two bids in our view.

So, Your Honor, taking into -- well, then finally, Your Honor, then there's this issue regarding Stylemark. And I haven't seen whatever was filed under seal so I'm not going to comment on it, but clearly from the sound of people's comments today, that also tips in favor of Hilco.

So there are a number of factors, Your Honor, that aren't listed on the Debtor's Exhibit N. There are a number factors here that have been brought out in testimony that clearly tip the scales in favor of Hilco. And

1 like the Polaroid committee, Your Honor, our
2 committee also favors the bid by Hilco and we
3 believe that represents the highest and best
4 value to our estate. Thank you, Your Honor.

5 THE COURT: Thank you. Give
6 me just a second. Others, creditors first.

7 MR. LOWRY: Thank you, Your
8 Honor. Gregg Lowry for Eyewear Brand and
9 Stylemark. Your Honor, we filed a limited
10 objection that raised some legal points
11 dealing with the ability to sell the
12 trademarks under 363(f).

13 THE COURT: Now, is this going
14 to impact on the highest and best offer issue
15 because that's what I want to hear?

16 MR. LOWRY: I'm so sorry. I
17 don't think it really does, Your Honor.

18 THE COURT: Okay. Don't
19 worry. You'll be heard on that --

20 MR. LOWRY: Okay. I didn't
21 realize that. My apology, Your Honor.

22 THE COURT: -- when your time
23 comes.

24 MR. LOWRY: Thank you, Your
25 Honor. It usually does.

1 THE COURT: I'm trying to deal
2 with this one thing at a time. All right.

3 Mr. Krakauer?

4 MR. KRAKAUER: Your Honor,
5 first, before on why we thought a sale was not
6 appropriate, I take it you don't want me to
7 repeat that right at this moment?

8 THE COURT: Not at this
9 moment.

10 MR. KRAKAUER: Okay. That's
11 fine.

12 THE COURT: I'm just trying to
13 determine in isolation and maybe in the
14 abstract the highest and best.

15 MR. KRAKAUER: I understand.
16 So I'll make it brief. I'll address it in a
17 hypothetical if you were to approve a sale
18 today.

19 THE COURT: Right.

20 MR. KRAKAUER: Our view also
21 is that the Hilco bid is much superior for all
22 the reasons the creditors committees from both
23 cases have said. I've been practicing a
24 little more than 25 years. I don't think I've
25 ever seen a case before where you've had every

1 single creditor constituency come down on an
2 issue about valuing two bids and saying one is
3 better than the other and a debtor go off in a
4 separate direction.

5 And in this case in particular we're
6 dealing with essentially a liquidation. This
7 particular debtor, no matter which bid goes
8 through, is not going to be around very much
9 longer in present form. And I don't know what
10 interest they're pursuing but it does not
11 appear to be the creditors' interest as
12 articulated by the creditors. And I think
13 that is inconsistent with what is intended by
14 the Bankruptcy Code.

15 As to the particulars on the various
16 agreements, I think you've heard them before
17 but I think you could also -- Mr. Chesley's
18 statement that the value of the Patriarch
19 equity is not viewed as highly as articulated
20 by the debtor is a correct one. There are too
21 many issues with it and one simply would not
22 value it.

23 There are reasons, a number of reasons
24 to value the Hilco equity much, much higher.
25 And in essence, what you're doing so much is

1 not -- the important thing is not determining
2 whether the point estimate is right so much of
3 whether \$650,000 is the right number in this
4 particular circumstance. The issue is the
5 relative benefits of each equity bid. And I
6 think in this particular case there's no
7 question that the Hilco one is superior on the
8 equity component.

9 I will come back and speak later on the
10 issue whether a sale should go forward. Thank
11 you, Your Honor.

12 THE COURT: Okay. Thank you.
13 All right. Hearing from creditors first here.

14 MR. TERRIEN: Good evening,
15 Your Honor. Mike Terrien on behalf of Ron
16 Peterson as trustee for Lancelot and Klosses
17 (phonetic). I would adopt everything that my
18 three predecessors have said about why the
19 Hilco bid is a higher and better bid.

20 And just wanted to give you some
21 perspective on why Mr. Peterson made the
22 business judgment that he did that the Hilco
23 bid is higher and better. And it really does
24 boil down in large part to different -- to
25 what have been described as the qualitative

1 differences. In the Patriarch agreement it's
2 really a nonmarket agreement in a lot -- in
3 many ways.

4 THE COURT: I'm sorry, it's a
5 what?

6 MR. TERRIEN: A nonmarket
7 agreement. It's an agreement that you
8 wouldn't see -- well, I've never seen anything
9 like that. I'll just put it that way. There
10 are no checks. We're a minority shareholder
11 with no rights and no checks under that
12 agreement. There's not even a -- there's not
13 even a requirement that we be delivered
14 audited financial statements. There's not a
15 third party overseeing how the financial
16 statements are going to be prepared and
17 ensuring us that we can rely on them. There's
18 no participation rights in meetings or
19 decisions. There's no oversight rights.
20 There's no -- Hilco at least gives us the
21 opportunity to observe what's going on.
22 Patriarch expressly excludes us from any
23 opportunity to observe what's going on.

24 With respect to dilution, we have
25 25 percent of the equity. But you heard the

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1 testimony that on day two for essentially zero
2 dollars that 25 percent of the equity can be
3 diluted to, in effect, nothing. You have to
4 divide by zero in order to work through the
5 formula to determine what they can do to our
6 equity. And when you divide by zero, you get
7 nothing left. And I don't know what Patriarch
8 intends to do. I can't speak to their
9 subjective intent. But as a rational economic
10 actor having reserved the right to buy this
11 company one day and wipe us out the next, I
12 don't know why they wouldn't. And I don't
13 have any confidence that they won't and I
14 wouldn't blame them if they did. Patriarch
15 has its own investors to answer to. Why
16 should it not exercise rights that it has to
17 enhance its own value. I would expect that it
18 would and I'm concerned that it will. And if
19 it does, \$16 million worth of the bid that was
20 offered to this Polaroid estate will, in
21 effect, evaporate. And even if they're not
22 cavalier enough to do it to the point of
23 completely eliminating our equity, the choice
24 is theirs and we have nothing to say about it.
25 That's not a position we're comfortable with.

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1 Patriarch also has ability to control
2 transactions with its own affiliates under
3 this agreement. It's disclaimed that the
4 business opportunity -- any duty in connection
5 with the business opportunity doctrine in the
6 document. It's made clear that it can enter
7 into affiliate transactions. We've got no
8 ability to see the economics of them, to see
9 if they're fair, to see if they're market, to
10 see if money that's coming into this new
11 entity is being funneled off to Patriarch
12 affiliates. We've got no way of overseeing
13 that. There are express rights to keep that
14 information from us in the document, give us
15 no way to oversee that and no way to know that
16 we're being treated fairly.

17 At the end of the day they have kept
18 such complete control over both the ability to
19 manipulate our economic interest and over the
20 information that they have to provide us that
21 they can do whatever they want to us and they
22 don't even have to tell us about it. So
23 that's \$16 million we have real trouble
24 ascribing any value to.

25 THE COURT: All right. Any

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1 other creditor wish to be heard on this?

2 Mr. Rosow, I'm going to ask you. Does
3 Acorn want to be heard on this?

4 MR. ROSOW: Not on this issue,
5 Your Honor.

6 THE COURT: All right. Okay.
7 Mr. Gordon, now, I ruled earlier there's a
8 standing issue here. What do you think you
9 want today?

10 MR. GORDON: Well, Your Honor,
11 now I think what's happened -- this all goes
12 now to the integrity of the auction process.
13 I mean, we've just gone through an auction and
14 now Your Honor's being asked to change all the
15 rules of the game after the fact. There's no
16 question that we have standing.

17 I would cite to Your Honor the In Re:
18 Bat case where the Court made very clear if a
19 bidder has issues with the way the auction is
20 handled, which is what this directly goes to
21 now, that we have a right to be heard on that
22 issue. And I'd ask to be heard on that basis,
23 Your Honor.

24 I will tell Your Honor as well that
25 statements are being made about the LLC

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1 agreements. They are simply not true and
 2 you're not being walked through the
 3 agreements. And I'm very concerned that --
 4 and I know Your Honor's very careful but I
 5 think you're being put in a very difficult
 6 position of generalized statements are being
 7 made about documents but nobody's actually
 8 comparing them and giving you the fact that
 9 you can say one thing about the Patriarch
 10 document but it's in the Hilco document too
 11 where this \$5 million thing, that's all a red
 12 herring. We never had the \$5 million item to
 13 begin with. So all that did was bring that
 14 agreement back closer to our agreement.
 15 They're making it sound like it's a big sea
 16 change that should affect valuations. But
 17 fundamentally this now goes to the integrity
 18 of the process. It's, frankly, in my view,
 19 making a mockery out of the auction process we
 20 just spent the last several hours going
 21 through.

22 THE COURT: All right. That's
 23 all the more I'm going to hear from you right
 24 now. Okay? I'll ask you to take a seat
 25 before I determine whether I'm going to hear

1 you on anything else. Okay? All right.

2 Mr. Chesley, was there something you
 3 wanted to --

4 MR. CHESLEY: Well, I was
 5 going to respond to that but I don't believe
 6 it's probably necessary.

7 THE COURT: Mr. Uphoff?

8 MR. UPHOFF: Do I get an
 9 opportunity to come back to the podium?

10 THE COURT: Yeah, one more.
 11 Should have my head examined but I'm going to
 12 allow you to do that. And it has nothing to
 13 do with you personally. It just has to do --

14 MR. UPHOFF: I get tired of
 15 myself.

16 THE COURT: -- the amount of
 17 input at this hour.

18 MR. UPHOFF: I feel compelled
 19 to respond to a number of remarks that were
 20 made here today, Your Honor.

21 One, which troubles me greatly, is the
 22 statement that the Debtor has gone off in a
 23 separate direction. That, unfortunately, from
 24 their perspective is not the case here. The
 25 Debtor --

1 THE COURT: From whose
 2 perspective? You're saying they.

3 MR. UPHOFF: From
 4 their perspective I do not believe that they
 5 are right. I believe that we, the Debtor, has
 6 held true to the course. We set up the rules.
 7 The rules were clear. The creditors committee
 8 and their counsel and their consultants all
 9 agreed on the rules and now we are really in a
 10 totally different scenario as far as I'm
 11 concerned. And I will just say one comment
 12 from --

13 THE COURT: Let me ask you
 14 about this. I mean, I'm starting to develop a
 15 few thoughts about this here. We had a
 16 bidding process here today that was designed
 17 to quantify consideration that had monetary
 18 value and to ascertain what each party wanted
 19 to come forward and to furnish by way of
 20 monetary value. But then we had this separate
 21 and parallel process that the Debtor undertook
 22 to put the legal infrastructure attendant to
 23 receiving equity as part of that consideration
 24 into place, right?

25 MR. UPHOFF: That's correct.

1 THE COURT: And that consisted
 2 of, in the first instance, the asset purchase
 3 agreements but, more importantly, the LLC
 4 agreements because that would structure up the
 5 legal incidence of being a minority
 6 shareholder in the successor entity, the
 7 purchaser of the assets. Now, the Debtor did
 8 that with both sides but didn't smash the two
 9 bidders against one another to arrive at the
 10 very same incidence of ownership.

11 MR. UPHOFF: That is correct.

12 THE COURT: The LLC agreements
 13 are different in terms of the legal attributes
 14 in the various ways that have been identified
 15 here by the creditor constituencies, the legal
 16 attributes to being a minority shareholder.
 17 Now, given the fact that this really did not
 18 end up being a complete apples to apples
 19 arrangement in terms of that array of legal
 20 incidence to being a minority shareholder, I'm
 21 not sure that there was a rule per se that
 22 would say that the prevailing bid that arrived
 23 at just the dollar value had to be the winner
 24 that I had to approve. I mean, if you can
 25 tell me to the contrary in any of the

operating rules of this, if you can point to me something specific, fine. But I am being pitched here the argument by the creditors constituencies that I should consider, number one, their wishes since they are going to be the goat here. Their successor, a liquidating trust, some type of post-confirmation entity if a plan is confirmed in this case is going to be the successor in interest to that minority shareholding and is going to have to live with that and at this point wants to reap maximum benefit to that shareholder. And they're saying that benefit is to be considered not just in terms of the raw \$650,000 per unit valuation that Houlihan Lokey quantified for it, it's also to be considered on an ongoing basis in terms of the right to participate and basically, to put it sort of bluntly and dirtily, the right to minimize the likelihood of being iced out, frozen out, oppressed as a minority shareholder in this new entity and that's formed through a legal infrastructure.

Now, the Debtor went ahead with both of these parties and negotiated out those terms

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\$650,000 per equity. Houlihan Lokey arrived at that in consultation with all of the constituents. The debtor I think has been a tremendous steward for these creditors. We've driven this from 42 million to 88 million. But the suggestion that we're going off in a separate direction is one that, frankly, I resent. If anyone's going off in a separate direction here, Your Honor, it is the creditors committee.

I will use as an another example the art. During the auction process everyone agreed the art is going to be assessed at this value. Now we have coming up here well, maybe it's worth 7 million, maybe it's worth 11 million. Your Honor, maybe it's worth 2 million when you get done with the commissions and the costs of preserving this art until it's sold. Maybe. But everyone agreed. We put a number on it, six million five. I do not appreciate people coming up here and saying, well, now we're going to put a different number on it.

And, frankly, I feel that way about the LLC issue. I really honestly believe that the

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but they aren't the same. So I'm not sure how I can be told that I can't consider that and consider their wishes in connection with that as part of the calculus in determining what the highest and best offer is that's at bar here.

That's sort of where I'm coming to after hearing this whole thing out over the course of the day.

MR. UPHOFF: I think that's correct, Your Honor. Let me tell you what bothers me a great deal and I think you heard Mr. Gordon earlier today. For whatever reason the creditors committee has never bothered to speak directly with Mr. Gordon about Patriarch's LLC. That would lead me to believe that this hullabaloo, if you will, about we are so in love with this LLC but we can't live under this LLC is, frankly, a red herring. If it was so important, it would have merited one phone call. And Mr. Gordon, and I believed him when he said today that not one word, and that's what bothers me again about the rules.

The rules were from my perspective,

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creditors committee is making this an issue that really doesn't belong here.

THE COURT: You say it's a red herring but, you know, red herring, going back to the classic analogy, is supposed to lead the bloodhound off in a different direction.

MR. UPHOFF: Yeah.

THE COURT: Right?

MR. UPHOFF: True. You're right.

THE COURT: Because it is a rather distinctive smell. But where are we leading them away from and where are we leading them to --

MR. UPHOFF: Here's an example --

THE COURT: Your imputing your opponents with something but I don't know what it is.

MR. UPHOFF: They made a big issue out of eliminating the preferred today and this is \$5 million more to the estate. Well, the reality is until they did that, it was \$5 million worse than the Patriarch LLC.

THE COURT: But they both

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1 still ended up cashing out the way they did up
2 to that point.

3 MR. UPHOFF: I understand.

4 But the reality is this did not change this
5 auction process one bit. Houlihan Lokey isn't
6 putting a penny on that as an addition. If
7 anything, it brings them in line with
8 Patriarch.

9 Your Honor, the Debtor has run this
10 auction with as much vigor as it possibly
11 could summon. We have gotten the highest
12 value, so much higher than anyone anticipated.
13 And as far as I'm concerned, from the rules of
14 the game here injecting the LLC because it has
15 some provision here or some provision there
16 that we like better than this one or don't
17 like as well as that one, if that were really
18 an issue, if that were really an issue, one
19 person from the creditors committee would
20 have, sometime in the last ten days, made one
21 call to Patriarch. That did not happen and
22 that's why I do not believe that it is an
23 issue here which should drive this decision.
24 Thank you.

25 THE COURT: All right.

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1 MR. CHESLEY: May I, Your

2 Honor?

3 THE COURT: You may.

4 MR. CHESLEY: One point and
5 one point only.

6 THE COURT: Calmly.

7 MR. CHESLEY: I will try.

8 THE COURT: You've been
9 straining at the bit.

10 MR. CHESLEY: I have, Your
11 Honor.

12 THE COURT: Take a deep
13 breath.

14 MR. CHESLEY: Because of the
15 aspersions that have been cast. Had counsel
16 talked to his partner, he would have learned
17 that, in fact, what we did in lieu of staying
18 away from talking to the specific parties, we
19 used the Debtor as the conduit with respect to
20 our comments repeatedly to the LLC agreement.
21 I have the string of e-mails, Your Honor,
22 where we forwarded our e-mails to Mr. Singer
23 who forwarded those on to Patriarch who did
24 exactly what we asked in some occasions, some
25 they did not. They responded to comments. We

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1 review those and use the Debtors as a conduit
2 so we would not be dragged in the middle.

3 THE COURT: This isn't the
4 first time that's been said, for the record.

5 MR. CHESLEY: I would like
6 counsel, please, who was involved in that
7 process to confirm that.

8 MR. UPHOFF: I'm aware of that
9 and I will confirm that. It's just that there
10 was no direct contact between the creditors
11 and this bidder which, under a normal
12 circumstance, Your Honor, I would say I would.

13 THE COURT: I think everybody
14 wanted a little more orderliness going through
15 this process, among other reasons because of
16 the way in which the auction went forward.

17 MR. CHESLEY: Exactly. We had
18 no contacts with the Hilco Gordon Brothers
19 team either, Your Honor. We ran this process
20 exactly how we said we would do it. So I do
21 resent that aspersion that the Committee did
22 not consider this, the Committee did not think
23 this was important. Far to the contrary. We
24 have had meeting after meeting where we had
25 analyzed these issues and discussed these

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1 issues. And for the Debtors to say that
2 they're right because they're right and the
3 creditors are off on their own because they
4 don't agree with the debtors, Your Honor,
5 simply ignores what this is about. The
6 creditors have made a decision and they stand
7 in unison before the Court.

8 This is not an issue, Your Honor, of
9 looking at a provision to a provision. It is
10 the totality of the experience and the
11 deliberation of everybody from Mr. Peterson to
12 our committee to the Patters committee to
13 Ritchie as to which we believe is the highest
14 and otherwise best.

15 Let me just make a final comment with
16 respect to the art. I didn't bring the art
17 up. Counsel brought the art up when they
18 raised the issue of execution risk. There was
19 no testimony of execution risk. The only
20 testimony was Mr. Spencer. He was the
21 witness, Your Honor. He was the witness who
22 talked about qualitative differences,
23 differences that are in two bids that are
24 very, very close on a dollars to dollars
25 basis. If this is an issue where the LLC

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1 didn't matter as counsel seems to allude, then
 2 why did everybody spend so much time working
 3 through it, negotiating it and trying to reach
 4 a conclusion? The answer is everybody thought
 5 it was important because, as counsel
 6 indicated, Mr. Terrien said this is
 7 \$16 million. This is real consideration, real
 8 currency of the stakeholders. We take it very
 9 seriously. We resent any aspersions that we
 10 have not and it is the reasoned decision of
 11 the creditors committee whose equity this will
 12 be perhaps to be shared with others, that is
 13 the highest and otherwise best bid. Thank
 14 you, Your Honor.

15 THE COURT: All right.

16 Anybody else want to be heard on a second
 17 round? All right. I'm not going to hear
 18 either of the two bidders out as to the
 19 incidence of their bid here and as to the
 20 legal incidence of the LLC agreements going
 21 forward.

22 In considering this I am, first of all,
 23 mindful of the fact that the creditors'
 24 interests are in the driver's seat here.
 25 There's no question about it. The debtor, as

1 debtor in possession vested with the powers of
 2 a trustee and the fiduciary obligations of a
 3 trustee, brought the process forward and it
 4 ended up in the last instance leading to a
 5 rather powerful engine for the augmentation of
 6 value recovery for the estate. As measured
 7 against the original stalking horse bid, the
 8 amount of dollar value to be attributed to
 9 either these bids is very close to or slightly
 10 more than on a net basis the original -- twice
 11 the original amount of the original stalking
 12 horse bid. So the process was definitely
 13 worth it going through.

14 Now, the real question here that's put
 15 at bar, and this is the issue I'm addressing
 16 here, is what is to be considered as the
 17 highest and best offer. The case law makes
 18 that sort of the driving consideration here.
 19 What gives the most bang for the buck.

20 Now, when you're talking about a pure
 21 liquidation, reduction solely to cash or even
 22 reduction to cash equivalence that can be
 23 objectively quantified as to value, that's
 24 relatively easy. I'm going to hold that
 25 that's not the sole consideration here in the

1 calculus as to highest and best offer. The
 2 reason being, of course, because of the
 3 structure of the bids that have been made by
 4 both sides and really brought up to the
 5 designated maximum in terms of significance in
 6 the structure of the bids by both sides, we're
 7 talking about the equity.

8 The successor to these debtors going
 9 forward after confirmation of a plan, whatever
 10 that successor is going to be under a plan,
 11 some kind of post-confirmation trust,
 12 liquidating agent or whatever, this is
 13 generally done where a debtor in possession
 14 going through Chapter 11 does not carry
 15 forward on an operating basis and does a
 16 liquidation of its operating assets but then
 17 has additional legal business to be done or
 18 additional financial business to be done,
 19 collection, realization on future revenue
 20 streams and the like or has to go through
 21 litigation to collect on intangible assets in
 22 the form of causes of action. That all ends
 23 up being vested in an independent third party
 24 that in some respects functions as a successor
 25 to an unsecured creditors committee, in some

1 respects as analogized to a trustee in
 2 bankruptcy, has some kind of independent
 3 specific duty to maximize realization, to
 4 vigorously reduce everything down to cash, and
 5 eventually to make a distribution to those who
 6 are entitled to it by way of creditors claims
 7 and then down to equity in the debtor if there
 8 is any surplus.

9 Now, that entity going forward under
 10 both of these offers is going to have a piece
 11 of the rock in the successor entity. It's
 12 going to have, at the outset, a 25 percent
 13 minority equity share, shareholding of some
 14 sort in the entity that would buy these assets
 15 and then go forward in some form of business
 16 operation.

17 Now, the form of business operation has
 18 already been vetted and I'm not even going to
 19 get into that. And I know there have been
 20 some rather fervent pleas that one bidder
 21 proposes to maintain some kind of local
 22 infrastructure in Minnesota to continue to
 23 employ Minnesotans. And then there's been the
 24 accusation that the other one doesn't intend
 25 to do anything of the sort and will run a

1 fundamentally different operation.

2 Those considerations aren't really at
3 play here since we're not looking at
4 100 percent realization from the sale of these
5 assets in distribution on account of the
6 universe of claims here, at least insofar as I
7 understand it at this point. Those
8 considerations, the community considerations
9 are powerful ones but they don't drive the
10 process.

11 Contrary to what those in the media
12 say, the bottom line in Chapter 11 is the
13 interests of creditors, those who have made
14 the original investment in the business that
15 then has failed, has gone through severe
16 distress. They are the stakeholders in the
17 process first and foremost with the primed
18 right to consideration here.

19 So analogizing this, among other
20 things, and this is a thought that popped into
21 my head actually during counsel's closing
22 argument, the Eighth Circuit almost a hundred
23 years ago in passing on approval of
24 settlements by bankruptcy estates in Drexel v.
25 Loomis and an even earlier decision, the name

1 escapes me at the moment, said that in terms
2 of comprising down a dispute in which a
3 bankruptcy estate has a right of realization,
4 a claim against a third party or whatever, the
5 Court is to consider the paramount interests
6 of creditors and their reasonable wishes under
7 the circumstances. Well, any settlement of a
8 cause of action is a disposition of property
9 of the estate. And taking into mind that same
10 general consideration, the interests of
11 creditors and their reasonable wishes under
12 the circumstances, I think that's a very close
13 approximation of the language that the Eighth
14 Circuit used in the days of our grandparents
15 in Drexel v. Loomis. I think you can take
16 consideration of that and certainly have the
17 right to not only in terms of their
18 participation as parties in interest in a more
19 abstract way but you also, in a situation like
20 the one at bar, the Court has to take into
21 consideration those creditors' wishes as to
22 the nature of the risk that they're going to
23 be carrying going forward as minority
24 shareholders in a successor entity that holds
25 these assets.

1 As a minority shareholder, the
2 successor in interest to the creditors, a
3 trustee, liquidating trust, whatever, is going
4 to hold a piece of the rock in that new entity
5 which is another asset that has to have both a
6 current fixed value and obviously has certain
7 future rights. Equity in a business entity
8 produces not only the possibility of selling
9 that equity, that shareholding, that piece of
10 the rock for a lump sum to somebody else, it
11 also holds the prospect of sharing in
12 distributions from the profits. Just as any
13 shareholder in a corporation has that right,
14 the equity in any latter days form of business
15 organization, limited liability companies and
16 the whole array that the legislatures have
17 created over the last 20 years, has the right
18 to that and the question is the risk to that
19 going forward. And that's where the hard
20 headed evaluation by creditors constituencies
21 should be considered. And under the
22 circumstances, that's a rather powerful factor
23 in the case at bar.

24 All of the creditors that have arrayed
25 themselves behind the Milco Gordon bid here

1 are hard headed. They're all sophisticated
2 parties, the membership of the creditors
3 committee, as well as an experienced trustee
4 in bankruptcy who I believe is chair of the
5 committee in the Petters group case at least,
6 and they all have arrayed out as to one
7 position on this question of which is the
8 highest and best offer.

9 Now, the question that's presented to
10 me here is in the first instance am I to
11 consider only the quantified dollar value of
12 the bidding going into the question of what's
13 the highest and best offer or should I be
14 considering those alternate separate
15 attributes going to one component of the
16 consideration. And it's my conclusion that I
17 can't ignore them. I can't ignore the fact
18 that this is I'm going to be a minority
19 shareholding in a privately-held company.
20 It's not going to be readily fungible, salable
21 on an open market. So the attributes, the
22 protections to that minority shareholding have
23 to be a very powerful factor for consideration
24 here.

25 I am going to conclude that it's not

1 necessary for me to do a point by point, blow
2 by blow, provision by provision review of the
3 two LLC agreements. This is not really
4 completely an issue of law. I am content with
5 deferring to the judgment of all of these
6 creditor constituencies that the equivalent
7 25 percent at the outset shareholding to be
8 given in the successor entity to be formed by
9 Hilco Gordon has more attractiveness from the
10 standpoint of the protections to be given to a
11 minority shareholder up front legally speaking
12 as set forth in the form of the LLC agreement.
13 And I am content with giving deference to the
14 ones whose money it is after all that we're
15 dealing with here.

16 This is not going to be the Debtor's
17 money. I am not going to impugn in any way
18 what the Debtor has done going through the
19 process here. The Debtor has dealt with an
20 extremely fluid situation in very trying
21 economic times. I've already made my remarks
22 about what happened at the auction and how I
23 am not faulting the Debtor for the fact that
24 the auction conducted at the Lindquist &
25 Vennum offices was rather tumultuous. I think

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1 there were reasons why more hard and fast
2 rules weren't established in the first
3 instance, and as it came out, there weren't
4 going to be all cash offers which I suspect is
5 what the debtor was really trying to ferret in
6 the first instance and to channel the bidding
7 that way was going to end up involving equity
8 which, yes, does end up involving a risk. But
9 there's already been testimony here from
10 Mr. Spencer and as well as representations by
11 lawyers that that is the way it's going
12 nowadays. Cash is more scarce than it was a
13 few years ago in part because that cash wasn't
14 really quite real to very many people as real
15 as it is right now. So equity stakes are
16 coming forward and that's the way it came
17 forward here.

18 And over the course of long hard
19 bidding today, both of those equity stakes
20 bumped their way up to the maximum and they
21 sort of locked out there and I don't blame at
22 all the Debtor or the Committee for wanting to
23 put that kind of cap on it at this point in an
24 effort to ferret out as much of a cash
25 component of as high a value as possible.

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1 But so you came forward with this kind
2 of equity stake proffered. So the real
3 question is, then, what is the future value,
4 the future attractiveness of that equity
5 stake. And it follows as sure as the sun
6 comes up in the morning that if there are more
7 protections afforded up front to that equity
8 stake, that it's going to be more attractive
9 to a future purchaser if the successor on
10 behalf of the creditors decides to sell that
11 in the future. And on an ongoing basis
12 there's more protection by way of guaranteed
13 access to relevant information, guaranteed
14 access at least by way of observation to
15 decision making processes, and what has been
16 identified, I believe, as the waterfall, if
17 I'm remembering the metaphor correctly, the
18 identified and specified future, contemplated
19 future distributions out of future revenues.

20 I can only take the way that this has
21 been structured completely outside my purview
22 and necessarily so. I could have no part in
23 demanding of anybody that these LLC agreements
24 be structured in a specific way and I
25 certainly couldn't demand of anybody that they

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1 be negotiated out to be identical.

2 MR. GORDON: Your Honor, I'm
3 sorry to interrupt. To make it easier for
4 you, Patriarch will accept the Hilco LLC
5 agreement. We'll just accept it because we
6 don't see them as materially different. We'll
7 sign it.

8 THE COURT: I'm making my
9 decision. It's a little late to be
10 forthcoming with that. I closed my record.

11 So the upshot of all of this, what we
12 have here is bids that vary by \$488,000 in
13 terms of raw cash value but we have all of
14 these other attributes that are at issue here.
15 The constituencies that really are far more in
16 the driver's seat in terms of protecting their
17 own interests and protecting their own future
18 interests attach significantly more value to
19 the structure of attributes that was
20 forthcoming from Hilco and Gordon. And under
21 the circumstances, they opine and argue that
22 that outweighs the raw dollar value there even
23 if without consideration of the several other
24 factors.

25 And you've got the factor of the

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1 concession that was late coming, yes, going to
2 the distribution rights on account of any
3 preferred equity generating potentially
4 \$5 million toward the bottom line in the
5 successor entity in the first year as well as
6 the various other factors that have been
7 quantified in here, the estate's reservation
8 of the art collection. And I full well, you
9 know, see that this one cuts both ways. We're
10 at a low ebb in terms, I'm sure, of
11 marketability of art, but on the other hand,
12 the attribution of value to it is something
13 that's been done already.

14 All factors considered here, I am going
15 to hold that as presented, when I closed the
16 record and heard all argument here, taking
17 into consideration the reasonable wishes of
18 the creditors under the circumstances and
19 quantifying everything tangible, the tangible
20 values and taking into consideration the
21 opinions of the stakeholders here as to the
22 enhanced value of the LLC agreement
23 attributes, I'm going to hold that the highest
24 and best offer is that made by Hilco and
25 Gordon Brothers. And that will be the basis

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1 from which we go forward here to resolve the
2 rest of this motion.

3 So that's my ruling based on that
4 rationale. All right. Yeah, Mr. Singer.

5 MR. SINGER: I saw you looking
6 at the clock and we obviously have this motion
7 we need to deal with and there are several
8 other pressing ones that are time sensitive
9 but I'm hoping the Court will indulge us to
10 get through but I hope that can happen rather
11 quickly. But if the Court will indulge us for
12 further two minutes to confer with our client
13 and talk to the creditors committee, I think
14 that would be productive as well.

15 THE COURT: Yeah. I was going
16 to say I guess I'd like an idea here as to
17 where we're going to go from here. I know for
18 sure you're going to want me to hear the
19 motion for extension of the exclusivity period
20 and I don't want to forget that but we need to
21 kind of determine what else. I've already
22 made arrangements with building security to
23 make sure that we are protected and secure
24 until at least 7:30 and we'll go beyond that
25 if necessary but I do hope we don't have to.

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1 All right. Let's take five minutes here.

2
3 (A break was had in the proceedings)

4
5 THE COURT: All right. Let's
6 get on with the remainder of the business
7 here, then. Mr. Uphoff?

8 MR. UPHOFF: Your Honor, at
9 this time the Debtor will move the approval of
10 the Hilco Gordon Brothers bid.

11 THE COURT: Very good. Based
12 on the ruling I just made, I'm going to
13 approve that bid without reaching other issues
14 and specifically the whole Stylemark issue.

15 MR. UPHOFF: Thank you, Your
16 Honor.

17 THE COURT: But in terms of
18 highest and best offer, that is what I am
19 going to -- I made that determination already
20 so I will approve that bid. I'm not
21 authorizing the Debtor to carry forward quite
22 yet.

23 MR. UPHOFF: I understand,
24 Your Honor.

25 THE COURT: It comes with the

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1 motion. Okay. Let's see. Who's on first
2 here?

3 MR. LOWRY: I was going to
4 come -- go on for the sale. Is that what the
5 Court wants to take up now?

6 THE COURT: Yes. Do you have
7 something to say that's going to make it a
8 little easier?

9 MR. LOWRY: Yes, sir.

10 THE COURT: That would be a
11 first. Not from you. Not from you. Not from
12 you.

13 MR. LOWRY: Come up here
14 otherwise.

15 THE COURT: That would be a
16 first in this case.

17 MR. LOWRY: Yes, sir. I
18 understand. Your Honor, as an --

19 THE COURT: I really don't --
20 I try not to be nasty to lawyers, you know.

21 MR. LOWRY: Thank you, Your
22 Honor.

23 THE COURT: We're all playing
24 in the same band.

25 MR. LOWRY: We need to have

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1 you move down south.

2 Your Honor, as announced at the
3 commencement of the day, my clients Eyewear
4 and Stylemark, entered into an agreement on
5 April 15, yesterday actually, with the -- I
6 guess it's called PLR Acquisition LLC. The
7 new bidder, the winning Hilco bidder. That in
8 part resolved the objection that Stylemark had
9 and Eyewear had, create various terms and
10 conditions related to payment of royalties and
11 alters relationship and creates first options
12 as mentioned before by Hilco's counsel.

13 And that agreement also, as far as the
14 bankruptcy estate goes, results in the
15 so-called Eyewear license agreement being
16 assumed and assigned the purchaser the various
17 consents given by Polaroid to sublicenses and
18 other licenses being, if it's the right word,
19 assumed and assigned or ratified and brought
20 forward by the purchaser. There's a
21 membership agreement and bylaws related to the
22 Eyewear -- or the company we talked about,
23 Eyewear (unintelligible) that will be assumed
24 by Polaroid and assigned to the Hilco
25 purchaser.

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1 And with that agreement being
2 effectuated, Your Honor, our objection to the
3 sale will be resolved. So I'm pleased to
4 announce that to the Court. I have the
5 agreement here. I have a copy if the Court
6 wants it but it's available but that's the
7 consensus of it. And I defer to other counsel
8 to correct me -- and of course, we would want
9 to see the order and counsel for Hilco agree
10 that we can make sure the sale order
11 incorporates these terms.

12 THE COURT: All right. So
13 noted. Okay. Anybody else have a mind to
14 make things simpler before we go forward?

15 MR. TERRIEN: I hope to God
16 I'm not making them more complex. I just
17 wanted to note what I believe are two
18 reservations that have been agreed in the
19 record. One is that the transfer of the
20 domain names to Polaroid, the question of
21 whether there's any value to that and what the
22 value is, I believe, has been reserved.

23 And in addition, I believe that the
24 question of which Polaroid estate of the
25 beneficiary of the proceeds of the sale has

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1 been reserved. And if anybody wants to
2 correct me, please do but I believe that's the
3 understanding that everyone has.

4 MR. SINGER: Your Honor, I can
5 perhaps help. It was my expectation after the
6 sale motion to quickly move through the
7 remaining motions and address -- that is a
8 motion brought in connection with PGW
9 bankruptcy case in conjunction with the sale.
10 It's my plan to do that motion next, reconfirm
11 what I believe he said is accurate and
12 (unintelligible) I believe accomplishes what
13 he seeks.

14 MR. TERRIEN: That was only
15 one of the two items. The other item was
16 reservation on which of the Polaroid entities
17 will receive the proceeds or how they'll be
18 divided up.

19 THE COURT: And I don't know
20 that anything, at least to my awareness, has
21 really been specified as to that. And these
22 are jointly administered cases, not
23 substantively consolidated.

24 MR. SINGER: That's correct,
25 Your Honor. There's complete preservation for

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1 later date to deal with who gets what.

2 MR. LOWRY: Your Honor, just
3 so I can understand because I don't want to
4 leave confused. The domain names that are
5 attributable to our license I understand are
6 going to be coming to us through this license.
7 I'm not sure what the reservation is. Is it
8 just on the proceeds of the sale? Is that
9 what we're talking about?

10 MR. TERRIEN: It's on whether
11 the PCI entities have a group to some specific
12 component of the proceeds because of the value
13 of those that's been transferred to them.

14 MR. LOWRY: So it's really the
15 reservation of the proceeds?

16 MR. TERRIEN: It doesn't
17 prevent you from getting them.

18 MR. LOWRY: Thank you.

19 THE COURT: Your client will
20 still get them fully and finally.

21 MR. LOWRY: Fight over the
22 money.

23 THE COURT: Right.

24 MR. LOWRY: Thank you.

25 THE COURT: All right. Let's

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1 see, Mr. Krakauer.

2 MR. KRAKAUER: Your Honor, I
3 can't say I'm going to make it easier for you
4 but I'm going to make it brief. Last time the
5 hearing before this obviously made some
6 arguments on behalf of Ritchie about the fact
7 that the sale should not be -- take place at
8 all, that there are alternatives. I just went
9 to say we still are of that belief, frankly.
10 We think that there are alternatives that in
11 bankruptcy sale, 363 sale should not be
12 approved to this context unless you have
13 explored all the alternatives and the
14 alternatives in terms of the plan are not
15 doable. The testimony by Mr. Spencer today
16 was that there is a possibility and it is
17 achievable to do a branding alternative for
18 this company and our position is that it
19 should have been done, first point.

20 Second point, simply we've made the
21 point last time our credit bid that it should
22 have been allowed and it should have been a
23 process for us to prove up our claims and have
24 our credit -- have the ability to credit
25 bid -- we did submit a bid together with Acorn

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1 ware, as I indicated last time,
2 representations made to us previously about
3 that being a considerable value and it is
4 something we do intend to try and find out
5 what the status is after the sale. So it's
6 not really (unintelligible). So I tried to be
7 brief, Your Honor, but those are my points.

8 THE COURT: All right. So
9 noted.

10 MR. KRAKAUER: Thank you.

11 THE COURT: Get to them in due
12 course. All right. Mr. Singer?

13 MR. SINGER: Your Honor, I'll
14 move expeditiously. It seems to me that where
15 we're at, as I understand things relative to
16 the sale motion, is Mr. Krakauer has proffered
17 an objection dealing with 363 credit bidding
18 and I believe there's some objections by Acorn
19 and Mr. Krakauer also addressing the bona fide
20 dispute issue.

21 You know, as this Court's fully aware,
22 that issue has been argued on a number of
23 occasions. Our papers are very detailed and
24 thorough about a response to that and unless
25 the Court wants to hear some additional

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1 and Lancelot and that was not accepted as
2 qualified by the debtor and we think that was
3 inappropriate or wrong.

4 And then third, I think that there's no
5 terms of the way this done, made the point
6 before about the various conflicts in these
7 cases. We don't think -- continue to don't
8 think they've been appropriately handled.
9 There were some -- a little bit of testimony
10 today about the notes and who was really
11 representing those notes and I think the
12 unclarity of that is also indicative of an
13 inherent problem.

14 There is a trustee election in the PGW
15 case scheduled for next week. There's also a
16 motion that's going to be argued tomorrow in
17 the receivership case as to whether or not
18 Mr. Kelly should continue as receiver for
19 entities. Our view is that those issues
20 should have been worked out first before a
21 sale was also approached.

22 And finally, on WCD, the real estate
23 venture, I don't need to address that because
24 at the last hearing was made clear that that
25 asset is not included in the sale and there

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1 argument, and I'm suspecting that it doesn't,
2 you know, I want to reiterate and incorporate
3 all of the comments and arguments that we made
4 in response to the objections.

5 With that, I think the remaining
6 objections to the sale have or will be
7 resolved through a final sale order. I think
8 there is an objection from Michael O'Shaunessy
9 that has been resolved through language that
10 has been agreed upon in a sale order that will
11 be submitted to the Court tomorrow.
12 Mr. Hettler has no standing objection.
13 Mr. Hettler has not been in these proceedings
14 to advance that objection and, in fact, it is
15 written in submissions as indicated that he
16 does not intend to.

17 Briefly, Your Honor, Mr. Hettler has
18 been determined by two courts to not even hold
19 a claim in these estates or have any interest
20 in the notes that form the basis for his
21 objection. And particularly in light of his
22 presence here, we would request the Court
23 overrule those objections.

24 THE COURT: I'm going to rule
25 on that right out of the gate and I will

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1 overrule Mr. Kettler's objections on just the
2 bases that Mr. Singer referred to that were
3 developed fully in connection with the
4 Debtor's responses to the objections. Go
5 ahead.

6 MR. SINGER: Nikon and Oracle
7 as I think were present and Mr. Moyer is also
8 here, we've reached agreed upon language in a
9 court -- for the -- that form the basis for an
10 order. Again, I will circulate it to
11 Mr. Moyer and counsel for Oracle who I believe
12 have already signed off on the language but
13 before submitting the order, I will once again
14 circulate it to them again to make sure that
15 those are adequately addressed.

16 There are several objections from
17 Summit parties, essentially a consolidated
18 objection. I believe those objections have
19 been resolved completely with agreed upon
20 language between Hilco and the objecting
21 parties that have been -- language has been
22 circulated again which I anticipate to
23 incorporate into the Court's order.

24 With that, Your Honor, I think that
25 resolves, if I'm not mistaken, all of the

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1 objections, you know, but for the persisting
2 objections to the extent they are relative to
3 Acorn and Ritchie. I'm sorry. I think those
4 are the only two ones that require the Court's
5 attention. And, you know, I'm prepared to
6 deal with other motions unless this court
7 wants further discussion on that.

8 THE COURT: All right. Let me
9 see. Let me ask Mr. Rosow what he wants to
10 put on the record in relation to any current
11 status of Acorn Capital's objections.

12 MR. ROSOW: Thank you, Your
13 Honor. As Mr. Singer noted, Acorn continues
14 its objection on the issue of whether the sale
15 can be conducted free and clear of Acorn's
16 liens. Contrary to Mr. Singer's suggestion,
17 however, this issue has not been argued to the
18 Court. This issue has been presented to the
19 Court in written submissions over two months
20 ago and it has been continually delayed.

21 The Court has articulated at prior
22 hearings, most notably the March 26 hearing on
23 the motion for a protective order in
24 connection with the deposition schedule for
25 Mary Jeffries and David Baer, a standard to be

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1 applied. And it's my intention today or at
2 the time that the Court feels appropriate to
3 analyze the issue of whether a bona fide
4 dispute exists under the standard that the
5 Court has articulated.

6 Moreover, there are now arguments that
7 were raised in Polaroid's responsive
8 memorandum, the responsive memorandum that was
9 filed on April 3 after we had filed our
10 objection to the motion. There are also
11 issues related to FACT Funding and the consent
12 that is required in order for the sale to go
13 forward.

14 Finally, there are issues related to
15 the language in the proposed sale order under
16 363(m) and whether that language is
17 appropriate. All of those issues have been
18 raised by our moving papers. I'm prepared to
19 deal with those issues now.

20 THE COURT: Deal with them now
21 and quickly.

22 MR. ROSOW: Well, Your Honor,
23 the Court on the -- at the March 26 hearing
24 articulated a standard for determining whether
25 or not a bona fide dispute would exist. It

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1 said that it would consider the complaints
2 under a 12(b)(6) analysis. The Court came to
3 this conclusion after reviewing the Gaylord
4 Grains decision and specifically the language
5 in the Gaylord Grains decision that focuses on
6 the issue becomes whether there's bona fide
7 dispute.

8 Focusing on that language, the Court
9 noted that the filing of an adversary
10 complaint would not necessarily create a bona
11 fide dispute but concluded that the standard
12 to be applied in determining whether a bona
13 fide dispute would be the 12(b)(6) standard.
14 The Court cited to the Bell Atlantic v.
15 Twombly case, a recent Supreme Court
16 decision, which rejected the heavily
17 criticized prior standard that used the no set
18 of facts language. Instead, the Bell Atlantic
19 court said that the complaint must contain
20 factual allegations that show a right to
21 relief above a speculative level and stated
22 that a -- to state a claim the relief must be
23 plausible on its face.

24 In addition to the standard set forth
25 in Bell Atlantic, the Court also needs to

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1 consider the 9(b) standard from the Federal
2 Rules of Civil Procedure incorporated in
3 through Rule 7009 into the bankruptcy rules.
4 That rule requires that averments of fraud be
5 stated with particularity. That ensures that
6 the defendant, Acorn in this example, has fair
7 notice of the grounds and claims and has an
8 ample opportunity to respond to those.

9 Moreover, the complaint, and this comes
10 from the Bell Atlantic line of cases and the
11 Reshold Associates in Northern District of
12 Illinois case cited in our pleadings, say that
13 there must be more than conclusions and
14 formulaic recitations of the element of cause
15 of action. In other words, the complaints
16 must articulate the who, what, where, when and
17 why of the allegations.

18 Finally, allegations that are made on
19 information and belief do not comply with the
20 specificity requirement unless they're
21 accompanied by statement of facts providing
22 the basis for that belief. That's the
23 Interlease Aviation Investors case, 257
24 F.Supp.2d, 1028, a Northern District of
25 Illinois case.

1 Applying those standards to the case at
2 bar we have to look at two claims, a claim for
3 actual fraud and a claim for constructive
4 fraud. Under the actual fraud claim, the
5 debtor must show facts that Polaroid engaged
6 in the relevant transactions with the actual
7 intent to hinder, delay and defraud.

8 If we look at the paragraphs of the
9 complaint, we first turn to paragraphs 54
10 through 57. Those are the actual fraud claim
11 complaints. Those paragraphs are merely a
12 formulaic recitation of the elements of the
13 cause of action. They state no actual facts.
14 They state things like the debtor's engaged in
15 the following transactions with the intent to
16 hinder, delay, and defraud. That is not a
17 factual allegation. That's a legal
18 conclusion. It's a mere recitation of the
19 facts. On those paragraphs the complaint
20 fails to state a claim. And under the Court's
21 articulated standard, there's not a bona fide
22 dispute.

23 The closest the complaint comes to
24 making a factual allegation on the actual
25 fraud issue is in paragraph 45. Paragraph 45

1 of the complaint starts out by saying on
2 information and belief, the Acorn Capital
3 collateral documents executed and delivered by
4 Thomas J. Petters on behalf of Polaroid's
5 Acorn Capital prior to or in connection with
6 the PACT Funding transactions were part and
7 parcel of a continuing scheme and conspiracy
8 to defraud legitimate --

9 THE COURT: I'm going to warn
10 you, Mr. Rosow, you're going to be on sudden
11 death overtime here. You're not arguing a
12 motion for dismissal under Rule 12(b)(6).

13 MR. ROSOW: That is correct,
14 Your Honor. But we are arguing that no bona
15 fide dispute exists. And a standard that the
16 Court has articulated is --

17 THE COURT: Go on. Stop
18 wasting time haggling with me over whether I'm
19 going to cut you off or I will right now and
20 just rule on the basis of your written
21 submissions. It's been a long day.

22 MR. ROSOW: It has been a long
23 day, Your Honor. And we've waited two months
24 to make these arguments. We've waited
25 patiently --

1 THE COURT: Stop. Get on with
2 your argument right now.

3 MR. ROSOW: We believe that
4 the allegations that are made on information
5 and belief as set forth in the complaint are
6 insufficient to form the basis to find that
7 there's an actual bona fide dispute. We
8 believe that the analysis, and I'm prepared to
9 go through it, applies both to the actual
10 fraud and to the constructive fraud claims.

11 Other courts considering such
12 allegations in this context have ruled that
13 when you're making fraud claims based on
14 information and belief, that you cannot make
15 those claims unless you can point to actual
16 facts giving rise to a valid claim. That's
17 the Interlease Aviation case. The Polaroid
18 defendants have not done that in their
19 complaint, and because they have not done that
20 in their complaint, they have not stated a
21 claim and they cannot survive under the
22 standard that's been articulated in this case.

23 We believe the same analysis applies to
24 the constructive fraud claims. The
25 allegations made are mere recitations of the

1 facts. They have not analyzed reasonably
2 equivalent value. They have done no
3 comparison of the value that was provided to
4 Polaroid and the value that Polaroid gave in
5 connection with these transactions. There are
6 no factual allegations on those issues and
7 because they haven't done that, they have
8 failed to meet and provide the factual
9 allegations for that element of the cause of
10 action.

11 Additionally, they have failed to
12 allege any facts that would support the
13 insolvency allegation that is required under a
14 constructive fraud analysis.

15 This viewed in particularly in the
16 context of the evidence that's in front of the
17 Court in the form of the affidavits supplied
18 by Marlin Quan which states that at the time
19 these transactions were entered into, Polaroid
20 provided financial statements that showed that
21 it was solvent requires the Court to find that
22 there's not a bona fide dispute here.

23 There are now arguments that were
24 raised by Polaroid in connection with its
25 responsive memorandum under 365(f). I have

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1 not had an opportunity to in writing to
2 respond to these arguments but I think they're
3 both procedurally and substantively
4 inappropriate. It's procedurally
5 inappropriate to raise new arguments about
6 selling free and clear of a \$275 million lien
7 the day before the hearing on the sale hearing
8 is scheduled. It's inappropriate to make that
9 argument seven weeks after you initially made
10 your proposal to sell free and clear of
11 Acorn's lien.

12 Substantively, it's inappropriate
13 because the courts in the Clear Channel case,
14 the courts in General Bearing Corporation, the
15 court in In Re: Becker Industries, I can
16 provide the Court with cites to all of these
17 cases, reject the analysis provided by and the
18 position provided by the Debtor in this case
19 that 363(f) permits the sale free and clear if
20 a cram down is permitted and says that that
21 reading of 365(f)(5) would swallow up the rest
22 of the provisions of 365(f) and cannot be
23 permitted.

24 Moreover, the courts that have
25 considered this have said that if you -- the

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1 Congress wanted to include that kind of broad
2 sweeping language, it could have simply
3 referred to 1129(b) but chose not to do so.
4 And having chose not to do so the Court should
5 reject any attempt to justify the sale of
6 assets free and clear under 365(f)(5).

7 We've argued on the standard and we've
8 argued about the standard to be applied here
9 in the context of this motion. We've argued
10 that an evidentiary showing needs to be made.
11 The Court has rejected that position at prior
12 hearings.

13 We ask the Court to look at the In Re:
14 Octagon Roofing case. It's cited in our
15 papers and in the In Re: Robotic Systems cases
16 cited in our papers. In both cases, adversary
17 proceedings had been commenced prior to the
18 bringing of a 363 sale and the Court in both
19 of those cases held evidentiary hearings. It
20 sought the testimony of witnesses. It looked
21 at evidence. It looked at documents and only
22 after considering those evidentiary
23 submissions did the court authorize sales in
24 those cases.

25 We believe that in this context the

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1 Court should permit testimony. We would
2 encourage the Court to do so. We would
3 encourage the Court to permit us to call Mary
4 Jeffries to the stand to ask her questions
5 about what evidence she has for the
6 allegations made in the complaints. We
7 expected that the Court is going to deny that
8 request but we make it nonetheless.

9 Turning to the issue of PACT Funding's
10 consent. PACT Funding has an Article 9
11 security interest in Polaroid's assets. That
12 sale, the sale that's being proposed here
13 today, cannot be made free and clear of PACT's
14 lien without PACT's consent, without the other
15 showing under 363(f). PACT has not
16 affirmatively consented to this sale and it
17 cannot consent to this sale for reasons that
18 are set forth and explained in our written
19 objections. I.

20 I want to touch on one of those issues
21 and that's the issue of conflicts of interest.
22 In connection with this proceeding Lindquist &
23 Vennum represents both Polaroid and PACT
24 Funding. It is PACT's -- not in PACT
25 Funding's interest or in the interest of PACT

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1 Funding's creditors which Acorn is the sole
2 significant creditor to permit the sale to go
3 forward unless PACT Funding is paid.

4 Lindquist & Vennum acting for Polaroid
5 attempts to avoid this issue by arguing that
6 PACT Funding has not objected and, hence, has
7 consented to the sale. PACT Funding, however,
8 at this time cannot object without exposing
9 Lindquist & Vennum's current and actual
10 conflict of interest.

11 At the hearing on the objection to
12 Lindquist & Vennum's retention as counsel for
13 Polaroid, Lindquist & Vennum stated they will
14 report to the Court any current conflicts of
15 interest that arose with representation of
16 Polaroid. The Court further commented that
17 other parties could bring such issues to the
18 attention of the court.

19 I take this opportunity at this point
20 to bring this issue to the attention of the
21 Court and ask that the Court not permit the
22 sale to go forward without PACT Funding's
23 consent which can only be attained by also --
24 by having PACT Funding represented by
25 independent counsel that evaluates the

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1 interest of PACT Funding.

2 Finally, moving to two specific
3 provisions of the Court's -- of the proposed
4 order. And I refer to paragraph 0 on page 6
5 and paragraph 32 on page 22 of the proposed
6 order. Those provisions improperly attempt to
7 expand the meaning of 363(m). And it
8 improperly attempts to provide protection for
9 Hilco in this context in the connection with
10 the sale here.

11 The good faith finding under 363(m)
12 protects the sale itself and that's the Clear
13 Channel decision. It does not protect the
14 lien stripping under 363(f). The good faith
15 finding is not a rubber stamp. It doesn't
16 insulate all aspects of the sale from
17 appellate review.

18 The language that the proposed order
19 submits seeks to expand the terms and the
20 protection provided by 363(m) inappropriately.
21 It seeks to preclude appellate review. It
22 seeks to preclude appellate review of the lien
23 stripping provisions that the debtor has
24 sought and it is inappropriate under the Clear
25 Channel decision.

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1 We provided the Court and other parties
2 to this case with language that we do not
3 oppose in place of these paragraphs but we
4 strongly urge the Court to reject the -- to
5 modify those provisions.

6 Your Honor, I'll follow the Court's
7 instructions with respect to the issues that
8 are raised here. I think the issues with
9 respect to the sale of Polaroid's assets free
10 and clear of Acorn's liens deserve further
11 attention. They deserve a more thorough
12 evaluation than is being provided at this
13 time.

14 We respectfully request that the Court
15 deny the motion to sell free and clear unless
16 Acorn were to consent to such a sale. We
17 think it's inappropriate to rush this process
18 through. We think that the debtor has had
19 ample opportunities to provide the parties and
20 the Court with more evidence and has failed to
21 do so and we don't think that the Court should
22 simply rubber stamp the conclusions drawn by
23 counsel for Polaroid as to whether or not a
24 bona fide dispute exists. We believe that
25 that decision as to whether a bona fide

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1 dispute exists is a decision that the Court
2 must make and the Court must make that
3 decision after listening and reviewing
4 evidence submitted by the parties.

5 THE COURT: All right. I
6 don't have any questions.

7 MR. SINGER: Your Honor, I'll
8 be brief.

9 THE COURT: Take as much time
10 as you need.

11 MR. SINGER: As this Court is
12 well aware and as Mr. Rosow is well aware, the
13 Debtors have filed complaints against and
14 commence adversary proceedings against Ritchie
15 Capital and Acorn Capital that go on that
16 have -- that are -- whose counts exceed 100 in
17 length. Very, very detailed allegations and
18 factual allegations and. I find it quite
19 telling and if not remarkable here that there
20 was no -- in response to the motion, there
21 wasn't a motion to dismiss -- I'm sorry,
22 response to the complaint there was not a
23 motion to dismiss brought. They answered the
24 complaint disputing the factual allegations.
25 These complaints are thorough. They are far

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1 reaching and they are very, very detailed in
2 terms of the factual allegations.

3 Now, Mr. Rosow directs the Court's
4 attention to the decision in In Re: Robotic
5 Vision Systems, Inc. And I reference that
6 because he also references it in one of his
7 pleadings and he even quotes it. He even
8 quotes the standard. And he seems to be
9 missing the mark in argument even though he
10 gets it right in his papers. A party must
11 articulate in the adversary pleading or in an
12 argument an objective basis sufficient under
13 the facts and circumstances of the case for
14 the Court to determine that a bona fide
15 dispute exists. I would submit that the
16 adversary proceeding is more than just an
17 argument. It details in very, as I indicated,
18 in very detailed fashion the issues and
19 allegations and challenges to the liens of
20 Acorn Capital.

21 Again, our papers set forth in great
22 detail the other bases under 363(f) for
23 avoidance as well, specifically with respect
24 to PACT. However, I would also let the Court,
25 you know, signal to the Court that they seem

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1 to be making a creditor of a creditor
2 argument, that for some reason the sale free
3 and clear isn't appropriate and they're
4 seeking to invoke arguments on behalf of FACT.
5 PACT is part of the -- is part of one of the
6 Petters estate's affiliates, a part of a Ponzi
7 scheme as well, and in any event, there's no
8 dispute that a maximum of \$10 million of
9 funds are at stake for which there's adequate
10 protection under any circumstances anyway.
11 Their liens would permit avoidance. We think
12 that the consent has been given and that the
13 other bases under 363(f) support the free and
14 clear finding as well.

15 The Court has pointed out in its
16 previous rulings the standard set forth in
17 Gaylord Grain and I think I won't go into that
18 again. I think our pleadings do that and I
19 think the Court had those arguments before.
20 And I would ask the Court to overrule the
21 objections of Acorn Capital and authorize the
22 sale free and clear and not allow what Acorn
23 seems to be intent on doing and has been
24 intent on doing from the start to simply act
25 and proffer arguments to operate as a wedge to

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1 disrupt the sale.

2 THE COURT: All right.

3 Mr. Chesley.

4 MR. CHESLEY: Just for the
5 record, the Committee supports the Debtor's
6 position on this, Your Honor.

7 THE COURT: As I see it from
8 the content of the record made in argument
9 now, I have yet, then, to address the points
10 that Mr. Krakauer made and Mr. Rosow made on
11 behalf of Ritchie Capital and Acorn Capital
12 and all of the other objections have been
13 resolved and will have their memorializations
14 resolved in the order.

15 I'm just going to ask any attorney out
16 there who's representing any other party am I
17 correct in that regard? Not hearing anybody
18 else, all right. Good enough.

19 All right. I'm going to overrule the
20 objections of both Ritchie Capital and Acorn
21 Capital to the motion for sale free and clear
22 of liens. Addressing those that Mr. Krakauer
23 articulated in his argument just now, I think
24 the record bears out, and I'm talking about
25 the evidence, specifically Mr. Spencer's

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1 evidence, the record bears out the soundness
2 of the Debtor's election to proceed with a
3 Section 363 sale of assets rather than going
4 through the considerably more risky
5 alternative of an operating plan that would
6 recast the strategy of this debtor or these
7 debtors in their own right through these
8 entities, recast their entire mode of
9 operation, their business plan and their
10 strategy for their engagement with the
11 marketplace the second time in five years.
12 That simply is not in prospect and would not
13 be a responsible use of the estate's resources
14 nor would it be carrying out the fiduciary
15 obligation of a debtor in possession. It was
16 considered but it is not to be considered
17 judicially as an objection to the prima facie
18 showing that the debtor has made for the sale,
19 and I'm speaking of a sale under Section
20 363(a) in the first instance here.

21 As to the objections going to a sale
22 process that excluded the participation of a
23 bidder based upon the credit bids of creditors
24 of these debtors as members, participants,
25 partners or whatever in that bidder, I'm going

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1 to overrule that objection. Again, I think
2 that goes to Section 363(a) rather than
3 Section 363(f). Basically on the rationale
4 that I telegraphed in earlier hearings which
5 will lock step with my conclusions that in
6 fact the interests of Ritchie Capital and
7 related entities and Acorn Capital in the
8 assets that would be the subject of the sale
9 here are in fact in bona fide dispute and,
10 hence, credit bidding is not available as a
11 platform for a bid for the assets. I am going
12 to overrule the objections founded on the
13 allegations of continuing and ongoing
14 conflicts on the rationales voiced by the
15 Debtor's counsel in the briefings submitted to
16 me.

17 Going on to Mr. Rosow's objections --
18 oh, and also speaking to Mr. Krakauer's
19 objection that somehow consideration of a sale
20 is premature because of the possibility of
21 trustee election going forward in the Potters
22 general case and the motion for termination or
23 alteration of the receivership that Judge
24 Montgomery I believe is to hear tomorrow,
25 because those make consideration premature,

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1 I'm just overruling that one out of hand. I'm
2 rejecting that one flatly out of hand.
3 Testimony is uncontroverted that the burn on
4 these estate assets is ongoing. These debtors
5 are hobbled at this point. It's
6 appropriate -- it was appropriate to make use
7 of a bidding process to get a one-time
8 realization in full of their value at this
9 point that happened. I am not going to upset
10 that in deference to the possibility of
11 further dithering around on these other
12 issues. And I don't mean to demean the
13 substantive seriousness of any of those
14 matters but this process sale is not going to
15 get sidetracked on those issues.

16 Going on to Mr. Rosow's points, I am
17 going to conclude as a matter of law that the
18 content of the complaints in the adversary
19 proceedings and the content of the answers
20 interposed as a response rather than a motion
21 for dismissal, which, as Mr. Singer does know,
22 would have been available others an alternate
23 response under Rule 12(c), I believe,
24 demonstrates fully that within the meaning of
25 Section 363(f)(4) those interests are in bona

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1 fide dispute. The debtors have, through
2 lengthy complaints, articulated a basis for
3 challenging the attachment of those liens.
4 Fundamentally, I guess, as I read it, other
5 than as to a fairly small, and I'm just going
6 to say that in a comparative way, other than
7 as to a fairly small components of Acorn's
8 claim which it rather tenaciously insists was
9 based on a direct loan to Polaroid, but other
10 than that, I think the theory of the whole
11 fraudulent transfer, constructively fraudulent
12 transfer allegations here is that Tom Potters
13 induced Polaroid to pledge its assets for the
14 debts of another entity or entities in his
15 business structure. That always gives rise to
16 the prospect that there's a constructively
17 fraudulent transfer. The theory has been used
18 to challenge leverage buyouts on the ground
19 that the pledge of an acquired company's
20 assets for the debt that's incurred by an
21 acquiring company that's a holding company, is
22 a constructively fraudulent transfer, a
23 transfer for less than reasonably equivalent
24 value out of that estate or out of that
25 debtor, out of that entity, excuse me. The

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1 same theory prevails here. I think there's
2 sufficient pleading going to the various other
3 elements, going to avoidability of the liens
4 to make out a bona fide dispute here and,
5 hence, the prospect -- the remedy of a sale
6 free and clear of liens, the expedient under
7 Section 363(f)(4) is available to these
8 estates and, hence, it will permit the sale
9 free and clear of the liens of Ritchie Capital
10 and Acorn with the liens to attach to the
11 proceeds and there to repose until such time
12 as the question of the survival of those liens
13 is addressed through the litigation. And if
14 it should turn out through the litigation that
15 the liens remain attached, so be it. But
16 under the circumstances, the promotion of the
17 reduction to value here through a process that
18 aired these assets to the marketplace resulted
19 in vigorous bidding and I would have to
20 conclude and already have concluded resulted
21 in a highest and best offer for them should
22 not be held up and held hostage to liens that
23 are in bona fide dispute. That's the whole
24 purpose of a sale free and clear.

And I'm not even going to speak to the

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1 actual fraud allegations of the complaints
 2 other than to note the overarching pall of the
 3 Thomas Petters difficulties over all of the
 4 assets that were involved in his business
 5 empire, all of the allegations that went to
 6 the cross-plodging of assets for debts of
 7 others within. There have been enough
 8 allegations here made that this was done with
 9 actual fraudulent intent towards this Debtor's
 10 creditors and it's going to be the estate's
 11 burden but under the circumstances I can't
 12 dismiss those out of hand.

13 And I'm further going to make an
 14 observation here as to Mr. Rosow's
 15 preoccupation with the fact that the debtor
 16 here voiced so many of its factual allegations
 17 as being on information and belief.
 18 Mr. Petters is the obvious source of
 19 validation or verification as to many of the
 20 factual allegations. He's not talking and for
 21 particularly good reasons. The Debtor's
 22 management here could not possibly have spoken
 23 to all of the factual elements, particularly
 24 going to actual fraud. And given the backdrop
 25 to the Polaroid cases, emerging as they did in

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1 the downfall of Thomas Petters' whole business
 2 combine, I cannot reject out of hand the
 3 making of any factual allegation that's stated
 4 to be on information and belief. The one best
 5 source, as I say, isn't available as a result
 6 of the current pall over his future occasioned
 7 by the pendency of rather large federal
 8 criminal charges here.

9 And going on to the various other
 10 points that Mr. Rosow made, I'm going to
 11 conclude that the arguments presented in the
 12 Debtor's briefing in response to the
 13 objections are -- make out a sufficient basis,
 14 and I'm going to adopt the legal and factual
 15 rationales posed there, to overrule Acorn's
 16 objections on their merits as well. The sale
 17 free and clear can go forward with liens to
 18 attach same dignity, priority, validity, and
 19 affect. And the value, then, will be reduced
 20 to a liquid form and -- not quite liquid form
 21 based upon the equity component with the liens
 22 to attach, that affords adequate protection
 23 and it affords adequate protection as to that
 24 core component of Acorn Capital's asserted
 25 secured statutes and founded on the assertion

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1 that there was a direct loan from Acorn
 2 Capital to Polaroid that is not subject to the
 3 possible avoidance as a constructively
 4 fraudulent transfer, a pledge of assets made
 5 for the debt of a third party.

6 Acorn Capital has made allegations but
 7 in a fairly summary way that indirect benefits
 8 exist even as to the pledge of assets for the
 9 benefit of a third party. Eighth Circuit
 10 precedent basically says, and I'm thinking of
 11 the Barkfriedy (phonetic) decision in which I
 12 was reversed and hence took the Eighth
 13 Circuit's rationale very much to heart and its
 14 surrounding decisions as well as its citation
 15 of my own decision in the Jolly's, Inc.
 16 matter. They cited me in reversing me which
 17 was sort of an interesting turn of events.
 18 The consideration of indirect benefit,
 19 particularly benefit to a third party, must be
 20 really quite concrete, identifiable,
 21 measurable, and cognizable. And that's, among
 22 other things, if the debtors or their
 23 successors in interest make out that the debt
 24 that would be the foundation of these liens
 25 was in fact the debt of a third party, then

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1 that's going to operate to shift the burden
 2 over which is another over to the proponents
 3 of those liens to show that that indirect
 4 benefit is cognizable under that rather broad
 5 but fairly demanding standard. That's just
 6 another reason why these liens are in bona
 7 fide dispute.

8 I think that disposes of all of the
 9 issues going to Section 363(f) and whether the
 10 sale should go forward, then, free and clear
 11 of liens. I am ready to make a finding based
 12 upon the lack of any other objections that the
 13 requisites for the sale itself have been made
 14 based upon a manifest record that's been made
 15 here. So I will make that finding now.
 16 Unless there's any other issue relating to the
 17 application of Section 363(f), I'll go ahead
 18 on that. I'll just offer the opportunity to
 19 anybody else.

20 MR. CHESLEY: There are none
 21 to our knowledge, Your Honor.

22 THE COURT: All right. There
 23 being no other objections, I will in
 24 accordance with the tenor of the various
 25 understandings summarized and referred to very

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1 much in the abstract on the record by
2 Mr. Singer, those going to those various other
3 objections and pursuant to the rulings I've
4 made, my conclusions that the debtor as
5 proponent of a sale and a sale free and clear
6 has met its burden under Section 363(a) and
7 Section 363(f). I'm going to go ahead and
8 grant the motion as qualified by those various
9 understandings and I would look forward to
10 entering an order at some point in the day
11 tomorrow to that effect.

12 MR. SINGER: We will finalize
13 the -- put the purchase agreements with Hilco
14 and get the purchase agreements as well as the
15 proposal or as circulated and as reflected in
16 my remarks earlier to the Court promptly
17 tomorrow, Your Honor.

18 THE COURT: Don't stay up all
19 night doing it because I want it to be
20 perfect.

21 MR. SINGER: As do I, Your
22 Honor. The next motion, Your Honor, unless
23 the Court has a particular order in mind.

24 THE COURT: I'll defer to you.

25 MR. SINGER: Okay. I would at

1 the risk of bouncing to a different case, I
2 think the related motion dealing with the
3 domain transfer that is in the PGW case is the
4 one I'd like to take up next. And that motion
5 briefly seeks to transfer as part of the sale
6 domain names that are not only registered in
7 the name of PGW rather than Polaroid. We've
8 provided a verified motion that details the
9 factual counts for the basis for that request
10 for relief. I do have an amended order for
11 consideration. I believe it may have been
12 attached to an earlier pleading but it only is
13 designed -- amended to the extent it adds
14 additional domain names that were uncovered
15 that were in Polaroid's name that are subject
16 to the sale and attached. And it's not part
17 of the electronic record and I have a hard
18 copy or I could send that to the Court's
19 attention electronically tomorrow, whatever
20 the Court's preference is.

21 THE COURT: What I'd like you
22 to do is give me a hard copy just so we know
23 what we'll be looking at here but I want you
24 to transmit it to me electronically tomorrow
25 morning.

1 MR. SINGER: Okay.

2 THE COURT: All right. You're
3 still on that motion, right?

4 MR. SINGER: Yes. I'm just
5 trying to -- I think one -- the concerns that
6 were expressed in early remarks related to the
7 domain name motion I just wanted to clarify
8 because in paragraph 4 of the order, the
9 proposed order, it makes it pretty clear that
10 PGW and Polaroid reserve their rights as to
11 what consideration, if any, should be
12 ascribed. And the idea is that these will be
13 sold free and clear and that the parties
14 reserve their rights to allocate or to argue
15 at a later date what consideration, if any,
16 belongs to the respective estates.

17 THE COURT: All right. Is
18 there anything else that you wanted to put on
19 the record as to that motion?

20 MR. SINGER: Not that motion,
21 Your Honor.

22 THE COURT: All right. Good.
23 All right. I'll hear any input on that.

24 MR. CHESLEY: That was the
25 agreement, Your Honor.

1 THE COURT: Okay. All right.
2 Anybody else? Mr. Runck?

3 MR. RUNCK: Your Honor, for
4 the record, we filed an objection but the
5 reservation of rights language that Mr. Singer
6 referenced resolves our objection.

7 THE COURT: All right. Very
8 good. All right. Hearing nothing else, I
9 will grant that motion as modified pursuant to
10 the terms of the final form of order that's
11 been presented here which I will look forward
12 to entering when it's submitted in electronic
13 format tomorrow.

14 MR. SINGER: The next motion,
15 Your Honor, is the Debtor's motion to extend
16 the exclusivity period. The Debtor's sale
17 efforts have obviously been consuming and the
18 direction of the company relative to a plan
19 and in future courses of action all hinged
20 upon the outcome of the sale hearing today.
21 The exclusivity period expires tomorrow and
22 the Debtors have requested their motion and I
23 believe the Committee supports the motion to
24 extend the exclusivity period by 30 days in
25 order to enable what we contemplate to be a

1 joint plan between the Committee and the
2 Debtors dealing with the disposition of
3 claims, assets, and the like. No objections
4 have been filed, although that -- it was filed
5 on an expedited basis.

6 THE COURT: Right.

7 MR. CHESLEY: Your Honor, just
8 very briefly. We spoke to the Office of the
9 United States Trustee with respect to the
10 relief which was actually a joint motion
11 recognizing that this will be a joint plan of
12 liquidation along with a creditor trust
13 mechanism which the Court recognized earlier.
14 So we fully expect to meet these deadlines.
15 Now that the sale has closed, we would ask for
16 the entry of this relief seeking just the 30
17 days to conclude these matters.

18 THE COURT: Okay. And my only
19 question was going to be is 30 days going to
20 be enough. I would rather not hear another
21 motion but if -- as I understand it, things
22 have been blocked out already to some degree.

23 MR. CHESLEY: They have, Your
24 Honor. Plans have been drafted, disclosure
25 statement's been drafted, the creditor trust

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1 similarly a short extension of 90 days so that
2 the plan -- the sale can be consummated and
3 the plan can be confirmed and we'd request the
4 Court enter an order as well that's been
5 submitted extending the time for assumption or
6 rejection as well. I think there was one
7 objection that was initially filed. That
8 objection has since been withdrawn.

9 THE COURT: And that was the
10 objection that I think came in just a couple
11 of days ago.

12 MR. SINGER: Yeah. The
13 objection was -- wasn't really so much to the
14 extension itself. That particular lease, the
15 lease expires by its own terms by the end of
16 May.

17 There was some issue relative to
18 whether an administrative expense claim should
19 accrue because of pre-petition rent true-up
20 issues and I think we reconciled a process for
21 trying to resolve that issue and get to the
22 facts. And it really didn't deal with the
23 merits of the motion to extend and on that
24 basis they withdrew their motion.

25 THE COURT: I do recall it was

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1 has been drafted so we're ready to go and we
2 will not be back asking for more time.

3 THE COURT: All right. Very
4 good. Anybody have any input on that? Very
5 good. I will grant that motion, then, and I
6 think I've got an order and I would just as
7 soon enter that one before my staff and I --

8 MR. SINGER: You do have an
9 electronic version of that order, Your Honor.

10 THE COURT: Pardon?

11 MR. SINGER: You do have an
12 electronic version of that order.

13 THE COURT: Right. Yeah.
14 I'll see that that's entered tonight.

15 MR. SINGER: Thank you, Your
16 Honor.

17 THE COURT: I always want to
18 be careful about that.

19 MR. SINGER: Another -- the
20 final -- the next motion, Your Honor, is the
21 Debtor's motion for extension of time to
22 assume or reject leases. That is similarly
23 time sensitive as that period also expires
24 tomorrow, April 17. The debtor has five real
25 estate leases and Debtor is requesting

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1 called a limited objection.

2 MR. SINGER: Yes.

3 THE COURT: And the objection
4 has been withdrawn. All right. Does anybody
5 have anything they want to note as to that
6 motion? All right. Hearing nothing, I will
7 grant that motion and I probably have an order
8 for that already.

9 MR. SINGER: Yes. Yes, you
10 do, Your Honor.

11 THE COURT: There's nothing
12 else to be added to that.

13 MR. SINGER: Nothing else.
14 But again, that's equally time sensitive so if
15 the Court could do that --

16 THE COURT: Right. Well, I'll
17 get that one entered yet today as well.

18 MR. SINGER: In bringing this
19 matter to conclusion, Your Honor, the final
20 motion I would make is an oral motion and I
21 hope the Court forgives that. As you know,
22 we've had a robust auction process that has
23 been unparalleled in a -- for a number of
24 professionals I would suspect. And it has
25 been remarkably productive. The stalking

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1 horse bid was started off at 42 million.
 2 We're ending north of 88 million if my
 3 calculations, recollection about that are
 4 correct. We've provided, through this
 5 demonstrable benefit to the estate, the estate
 6 is currently sitting on cash of approximately
 7 \$30 million. So we have a -- and hope to have
 8 a plan that deals with those funds in a way as
 9 a result of this process that has -- will
 10 hopefully yield a tremendous amount of value
 11 to these estates.

12 This auction process would not have
 13 been what it was, it would not have been as
 14 robust as it was if it wasn't for those two
 15 bidders agreeing to serve as bidder and backup
 16 bidder and what everyone undisputedly
 17 acknowledges to them a very tumultuous process
 18 to get to the end of the day here.

19 Both parties have requested in
 20 connection with one other -- with each of
 21 their bids a million dollar breakup fee for
 22 the value that they brought to the table in
 23 connection with their bids. The debtor
 24 support -- as you know, the debtor has
 25 supported the Patriarch bid and firmly

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1 believes that without Patriarch's presence in
 2 this auction process, that we would be -- we
 3 do not believe that the estate's would have
 4 yielded the values that they have garnered
 5 today as a result of this auction.

6 And Patriarch, as this Court knows, has
 7 been selected by the Debtors on two different
 8 occasions in connection with the auction and
 9 has fallen up short yet has still agreed to
 10 serve as part of this process with an
 11 irrevocable offer and as backup bidder.

12 I think it is only fair and appropriate
 13 that I make a motion orally this time to honor
 14 the commitments on the basis in which the
 15 Debtor accepted their offers throughout the
 16 day on the million dollar breakup fee and
 17 request the Court allow us to, as part of the
 18 sale or to authorize the breakup fee of a
 19 million dollars as accepted in connection with
 20 the Debtor's bids in the sale motion perhaps
 21 or in a separate order to that effect to give
 22 them -- to recognize the benefit that they've
 23 conferred in this process.

24 THE COURT: All right. That
 25 request hasn't been put up the flagpole,

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1 right? Nobody other than the people in this
 2 room right at this moment who are aware of it?

3 MR. SINGER: That's correct,
 4 Your Honor. That is absolutely correct.

5 THE COURT: All right. Okay.
 6 Thank you.

7 MR. CHESLEY: Your Honor,
 8 Richard Chesley on behalf of the Committee.
 9 We had lodged an objection when Hilco had
 10 raised that issue with respect to a one
 11 million dollar breakup fee with respect to
 12 their bid several -- feels like several weeks
 13 ago. We obviously raised another objection
 14 today to a secondary breakup fee.

15 If you look at the purpose of a breakup
 16 fee, Your Honor, it's obviously to make sure
 17 you have a floor and you got -- you bring
 18 people to the table. These two bidders fought
 19 it out long and hard and certainly may even
 20 defied the viability of the original breakup
 21 fee of a million seven which now has to be
 22 paid to Genii which hasn't been seen for
 23 weeks. But we've already been there and the
 24 Court's already approved that. We understand
 25 it. We respect it. But we think a secondary

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1 breakup fee in light of the fact that we had
 2 two very, very eager bidders who were not here
 3 to collect the breakup fee but were here to
 4 vigorously bid for these assets is not
 5 appropriate in these cases.

6 We're happy, if the Court wants, to
 7 have this put up on motion and to file a very
 8 short response but that would be the
 9 Committee's position. Thank you.

10 THE COURT: All right. Good
 11 enough. Anybody else want to be heard on
 12 that? Mr. Runck?

13 MR. RUNCK: Your Honor, the
 14 Petters committee would just like to second
 15 the Polaroid committee's objection to the
 16 secondary breakup fee. We also objected to
 17 the secondary breakup fee at a prior time when
 18 it was asserted by Hilco. Like Mr. Chesley
 19 said, Your Honor, there already is a payment
 20 of a breakup fee here. Neither of these
 21 bidders were the stalking horse bidder so we
 22 don't believe a payment of the secondary
 23 breakup fee is authorized or appropriate in
 24 this case. Thank you, Your Honor.

25 THE COURT: All right.

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1 Anybody else want to be heard on that?

2 MR. ROSOW: Your Honor, Mike
3 Rosow from Acorn Capital. We'd just reiterate
4 positions taken by both committees.

5 THE COURT: Okay. I'm going
6 to deny that motion, number one, because
7 there's been no notice whatsoever. And number
8 two, if I'm hearing Mr. Chesley correctly,
9 he's objecting, I think, across the board to
10 the notion of a secondary breakup fee under
11 circumstances like were generated at the one
12 at bar sort of in the absolute.

13 And Mr. Chesley, is that correct?

14 MR. CHESLEY: That's correct.
15 Your Honor. We already lodged that with our
16 initial objection.

17 THE COURT: Right. And I have
18 to agree with that. I really do have to agree
19 with that. As I understand the nature of a
20 breakup fee, and I've done a little reading on
21 the case law, I had to for this case, among a
22 couple of others, the whole purpose is to
23 ensure that somebody comes forward and
24 advances that first bid and has some incentive
25 for putting itself that much at risk for the

1 up-front costs. After that, I suppose it's
2 incorrect to say all bids are off but all bids
3 are off insofar as a breakup fee is concerned
4 because those who come forward after that are
5 the motivated ones. They're the ones that
6 really want the asset and are willing to come
7 forward on their own merits as a business risk
8 to bid against that stalking horse. Yes, the
9 stalking horse here disappeared. And I did
10 note with a small amount of humor that they
11 sort of poked their nose in a couple of times
12 during the course of the auction at Lindquist
13 and Vennum and just insisted that they sort of
14 wanted part of the stuff. And people from
15 Houliban and Lokey sort of shunted them off
16 without really saying anything but they really
17 haven't been an active part of the process
18 once it was ascertained that there were
19 interested parties who wanted to take the bulk
20 of the assets.

21 Now, a deal is a deal. Genii had the
22 right to their breakup fee. That was part of
23 the consideration for them coming forward in
24 the first instance and getting this process
25 going. After that the bidders were on their

1 own on their own business judgment and
2 according to their own risk of the
3 transactional expenses involved in pushing
4 their bid forward.

5 So I'm not only denying the motion on a
6 procedural basis, I'm denying it on its
7 merits. I, frankly, don't want to see it
8 renewed. That's not what a breakup fee is all
9 about. And what little case law we've got
10 within the Eighth Circuit I think would back
11 me up on that. So that's the way it stands.

12 Does anybody have anything else they
13 want to note for the record here? All right.
14 I will go and enter both of those orders
15 before leaving in another 15, 20 minutes. I
16 look forward to getting the other orders
17 entered tomorrow. It's late. I thank
18 everybody for their interest.

19 I will again say that after almost
20 exactly 25 years on this job, I hadn't seen
21 one like this before and I think maybe
22 everybody else here can say the same thing.

23 So with that, anybody else have
24 anything to note on the record? All right.
25 Good enough. You're all welcome. Thank you.

1 Stand adjourned.

2 * * *

1 STATE OF MINNESOTA)
2) ss.
3 COUNTY OF WASHINGTON)

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25